

The Middle Ages

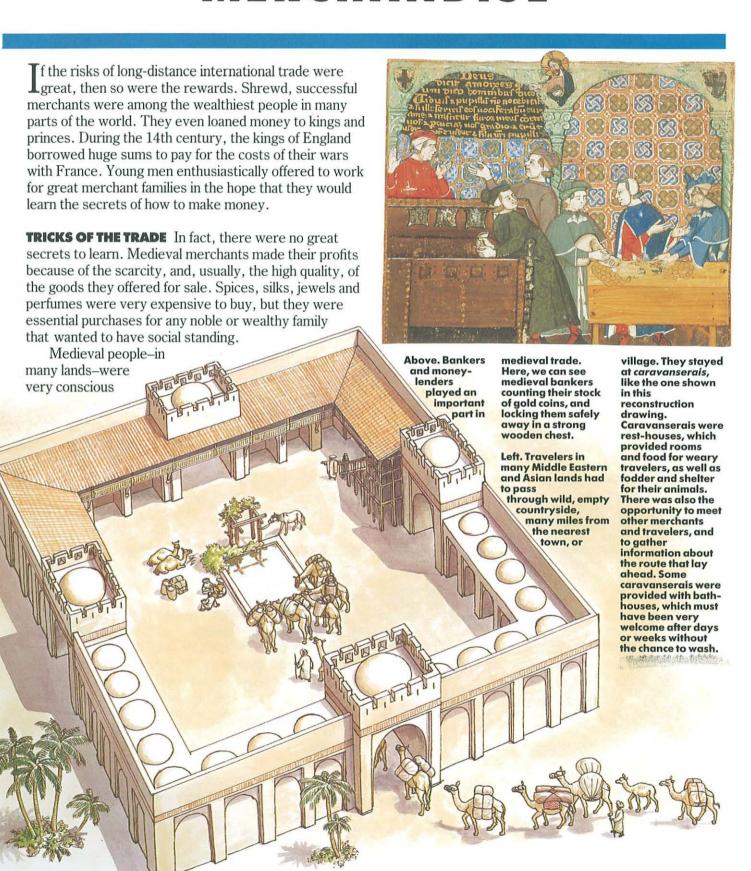
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MERCHANTS AND MERCHANDISE



of appearances. A nobleman and his wife knew they had to dress as well as other nobles or risk losing the respect of people around them. It was also their duty to offer hospitality and entertainment to important people to keep their friendship and, perhaps, to seek their protection and goodwill. Merchants could therefore charge high prices for their produce, because they knew that people simply had to buy them.

ACCOUNTING Successful merchants also kept a close watch on how their business was operating. We know from several surviving letters written by merchants that they worried constantly about prices,

arrangements for shipping goods, the
dangers of damage or theft, and about lazy
employees in their shops and offices. During

When the traveler leaves Kerman (in Iran), he rides for 7 days along a very uninviting road . . . For 3 days he finds no running water, or as good as none. What water there is is brackish and green as meadow grass. MARCO POLO

the Middle Ages, improved systems of accounting were developed, which made it easier for merchants to calculate the profits and expenses on any transaction.

THE SOCIAL WORLD OF MERCHANTS Great merchant families made use of social contacts and arranged marriages between their children to improve business prospects. They knew, also, that generous gifts to charities in their hometowns would make people think well of them. They were careful not to offend local rulers and officials in whatever country they happened to be. They did not want to languish in some foreign prison, or have their goods seized.

Often, merchants played an active part in politics in their native cities. They became town officials, or advisers to the government. In such positions they could make sure that all new laws that were passed increased their chances of making a profit.



Left. Muslim travelers, seated on camels, arrive in a Middle Eastern village. In the background, you can see the mosque, with its dome and minaret. Inside the village houses, the local people are working and talking. A shepherd girl is spinning thread, and watching over her goats who have come to drink at the pond. Scenes like this must have been familiar to many medieval travelina merchants.

Above. Merchants in Europe sold their goods at markets and fairs. One of the most important international fairs was the Lendit fair at Paris, held every year shortly before Easter, This 15th century manuscript shows the Bishop pf Paris (center) blessing merchants who are busy setting up their stalls. Many have arranged their goods under curved, tent-like covers, made of canvas stretched over wooden frames.

