# MILL VALLEY SCHOOL DISTRICT FACILITY MASTER PLAN

# **Board Workshop**

**FEBRUARY 2, 2021** 



# Agenda

- 1. Master Plan Methodology
- 2. Stakeholder Engagement
- 3. District Enrollment and Capacity Analysis
- 4. Educational Vision
- 5. Site Master Plan Scopes of Work

# 1. MASTER PLAN METHODOLOGY What are the outcomes?



# What to do

Which projects at which sites?



# When to do it

When does the project start and end?

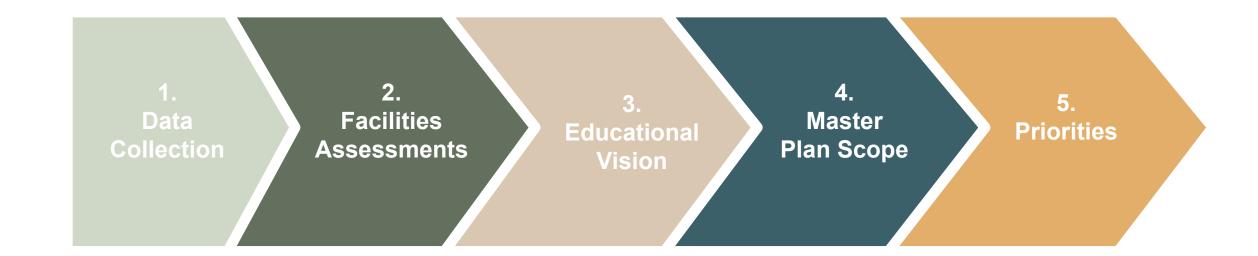


# How much it costs

How much money do we need to complete the project?



1. MASTER PLAN METHODOLOGY What are the phases?



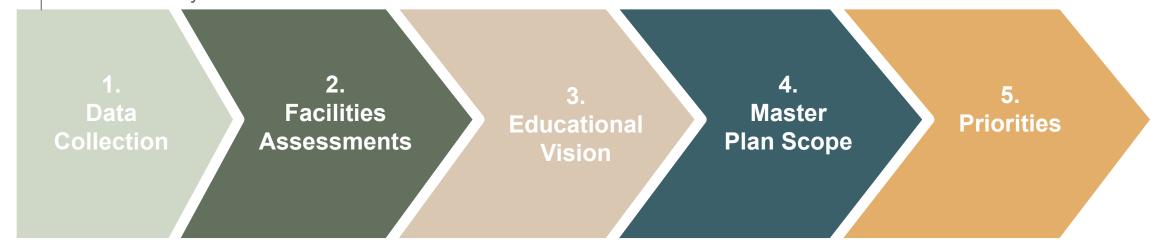


## 1. MASTER PLAN METHODOLOGY

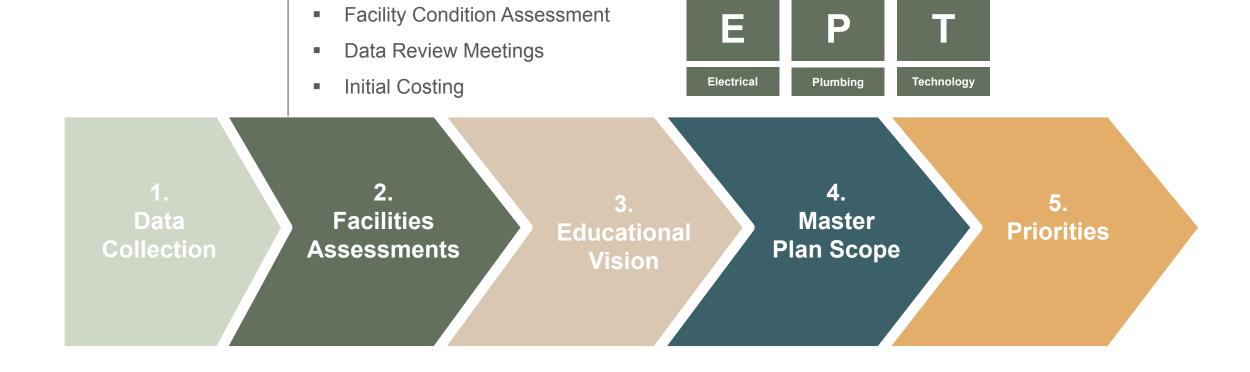
# What are the phases?

# **Review of Existing Facility Data Including:**

- Previous assessments
- Site project history
- Demographics reports
- Site plans and drawings
- Maintenance Reports
- User Surveys







On Site Investigations:

Physical Site Walks

**Educational Adequacy Assessment** 

BE

Building

Envelope

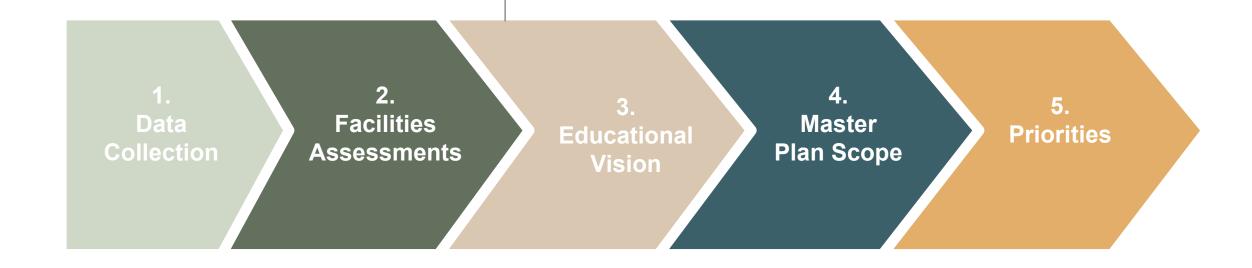
Civil

M

Mechanical

# **Aligning Educational Outcomes and Facilities**

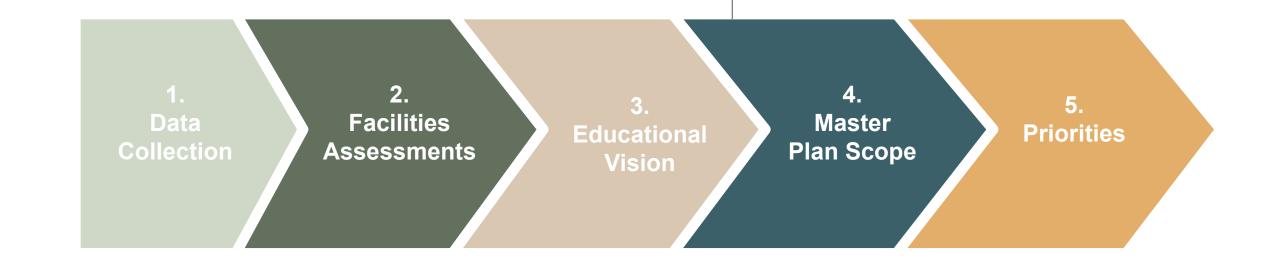
- Review of District strategic goals and vision
- Visioning sessions with District leadership and site representatives
- User interviews





# **Development of Master Plan Scope**

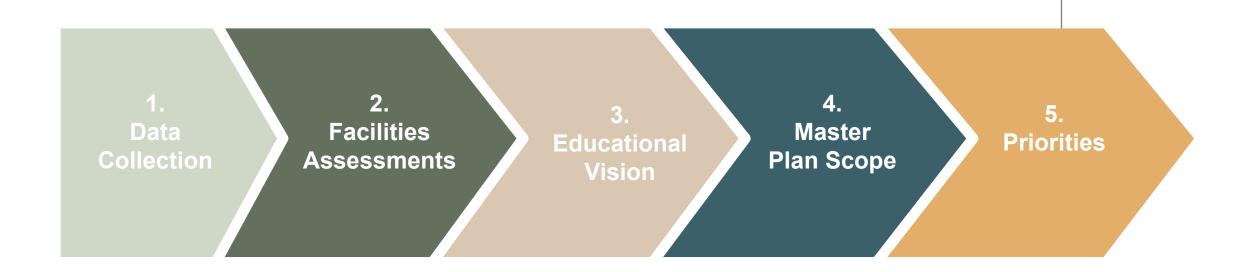
- Synthesis of data collection, facility assessments, and educational vision
- Scopes identified with associated costs





# **Priorities Developed with Input From:**

- Architectural and engineering assessment team
- Stakeholders
- District facilities staff







#### 2. STAKEHOLDER ENGAGEMENT

Engagement is a critical component to developing strong, long-term plans that reflect the values of users, stakeholders, and the broader community.

# 500+

# Contributing Voices

Using a variety of engagement methodologies, input was collected from over 500 voices across all stakeholder groups.

#### 2. STAKEHOLDER ENGAGEMENT

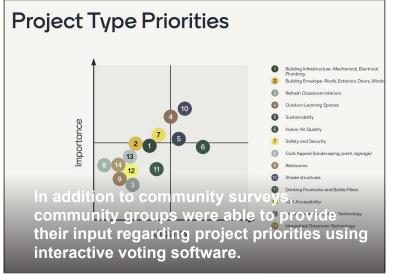
# Structured Engagement

Participants engaged in a variety of structured activities, aimed at soliciting input to develop a vision for aligning facilities with educational outcomes, identifying specific user needs, and developing project priorities.



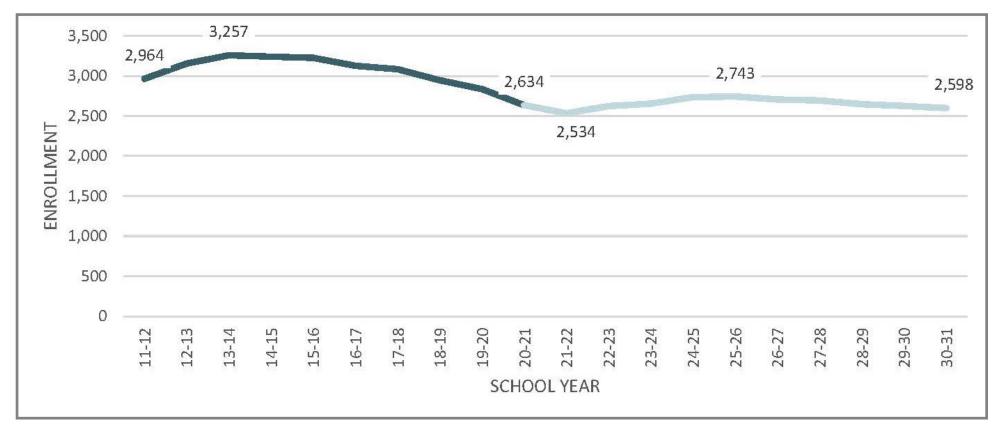






# 3. DISTRICT ENROLLMENT AND CAPACITY ANALYSIS Historical and Projected Enrollment

# **District Historical Enrollment and Moderate Projected Enrollment**

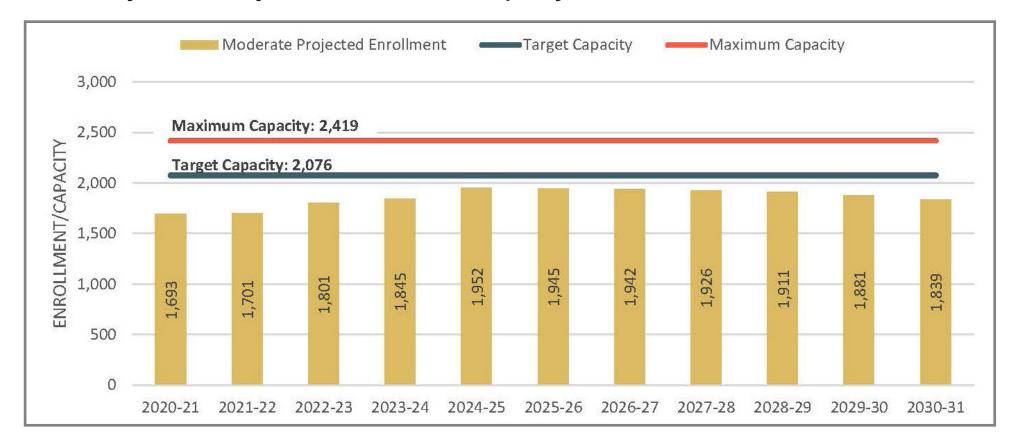




Historical enrollment trends are based on certified State enrollment totals for each year, minus Non Public School (NPS) students. Source: California Department of Education and MVSD

# 3. DISTRICT ENROLLMENT AND CAPACITY ANALYSIS Historical and Projected Enrollment

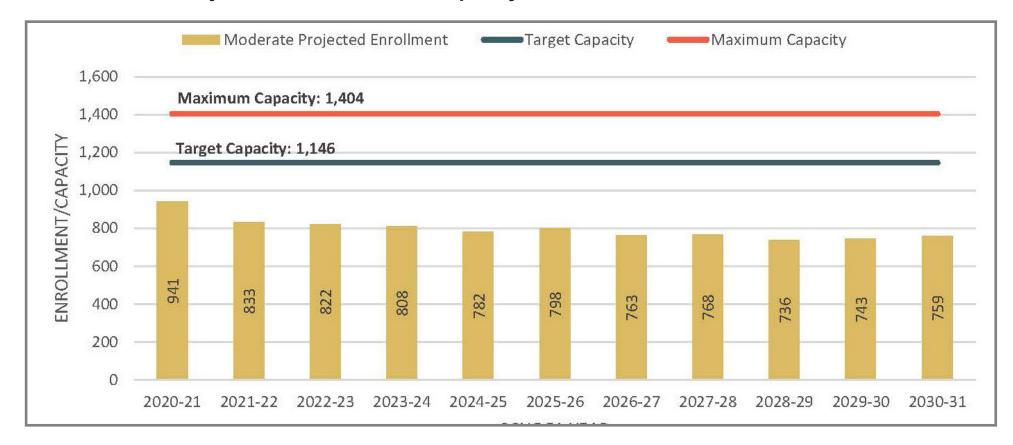
# **Elementary School Projected Enrollment vs. Capacity**





# 3. DISTRICT ENROLLMENT AND CAPACITY ANALYSIS Historical and Projected Enrollment

# Middle School Projected Enrollment vs. Capacity





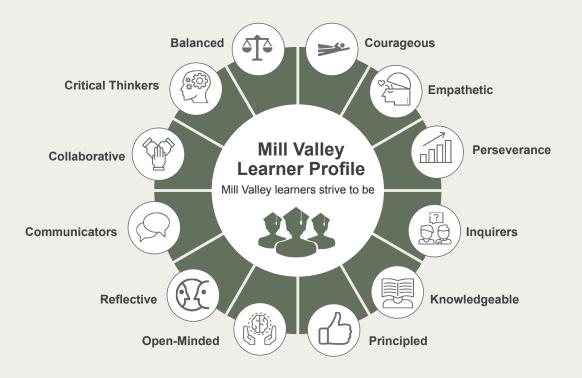
#### 4. EDUCATIONAL VISION

# Aligning Outcomes and Facilities

Outcomes	Curriculum / Framework	Instruction / Delivery		
What are the skills that will be necessary	What will we teach / provide in order to achieve those outcomes	How is this material best delivered?		
Strategic Plan Objectives:  1. Balanced Learners  2. Supported Staff  3. Communications  4. Sound Finance & Infrastructure	<ul> <li>Global studies framework</li> <li>Arts</li> <li>SEL</li> <li>Wellness Plan &amp; Training</li> <li>Innovation in the classroom</li> <li>Proactive communication</li> <li>Sustainable sources of operating &amp; capital income</li> </ul>	<ul> <li>Differentiated instruction</li> <li>Counseling support</li> <li>Language instruction</li> <li>Service learning</li> <li>Professional development</li> <li>Community &amp; morale building</li> <li>Multiple communication avenues</li> <li>Bond program &amp; proactive fiscal planning</li> <li>Evaluation of new tech to drive sustainable energy options</li> </ul>		

# Learner Profile

The Mill Valley School District Strategic Plan outlines the Learner profile and desired outcomes.



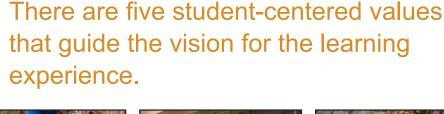
## 4. EDUCATIONAL VISION

# Aligning Outcomes and Facilities

Outcomes	Curriculum / Framework	Instruction / Delivery	Environment	Space	Adjacency	Design
What are the skills that will be necessary	What will we teach / provide in order to achieve those outcomes	How is this material best delivered?	What types of environments are best suited to support this delivery?	What physical spaces meet those needs?	How do those spaces relate to one another?	What form and shape will the building take?
Strategic Plan Objectives:  1. Balanced Learners  2. Supported Staff  3. Communications  4. Sound Finance & Infrastructure	<ul> <li>Global studies framework</li> <li>Arts</li> <li>SEL</li> <li>Wellness Plan &amp; Training</li> <li>Innovation in the classroom</li> <li>Proactive communication</li> <li>Sustainable sources of operating &amp; capital income</li> </ul>	<ul> <li>Differentiated instruction</li> <li>Counseling support</li> <li>Language instruction</li> <li>Service learning</li> <li>Professional development</li> <li>Community &amp; morale building</li> <li>Multiple communication avenues</li> <li>Bond program &amp; proactive fiscal planning</li> <li>Evaluation of new tech to drive sustainable energy options</li> </ul>	<ul> <li>Welcoming &amp; inclusive</li> <li>Technology to enhance learning</li> <li>Digital communications</li> <li>Opportunity for interaction</li> <li>Modernized / reconstructed MVMS</li> <li>Right-sized</li> <li>Safe, equipped, maintained</li> <li>Optimal instructional learning environments</li> </ul>	<ul> <li>Flexible classroom spaces that adapt to a variety of learning modalities</li> <li>Spaces sized for multiple group sizes including large group, small group, and individual learning</li> <li>Spaces that offer choice to accommodate a variety of learning styles</li> <li>Integrated technology that is immersive and easy to use</li> </ul>	collaboration areas	<ul> <li>Design elements that consider and incorporate neighborhood characteristics</li> <li>Proposed Building systems should be evaluated for energy and resource efficiency</li> <li>Design should reflect environmental stewardship values</li> </ul>

# 4. EDUCATIONAL VISION Aligning Outcomes and Facilities

Users shared a range of ideas for how their environments might support engaging learning experiences. Common themes emerged which highlighted a desire for authentic, handson experiences with opportunities for autonomy that are connected to the natural world and support a sense of belonging.













# Sensory-Based Learning

Both students and teachers reflected the desire for handson learning experiences that helped students engage with content through their senses.

# Opportunities for Choice and Increasing Independence

Students want to feel a sense of control and autonomy.
Opportunities for choice and increasing independence provide this within a structured context.

# Connected to the Natural World

More than a space to learn outdoors, there is a desire to create a connection to the natural world. A connection to nature and respect for the natural world is a strong value shared by all stakeholder groups.

# Authenticity over Simulation

Students are curious about the world around them. Teachers and students alike understand that real-world, concrete experiences help students engage more deeply with concepts.

# Comfort, Connection and Belonging

Learning is a social and emotional experience. Creating environments that reinforce the ideas of comfort, connection, and belonging help create a foundation where students are free to explore new ideas.

# 4. EDUCATIONAL VISION The Elementary Experience

# Big Ideas:

#### Flexible, Adaptable Spaces

- Movable furniture
- Writable surfaces
- Reading nooks
- Collaboration areas with acoustical separation
- Easily accessible storage

## Indoor-Outdoor Connections and Learning

- · Visual connection to the outdoors with light and views
- Physical connection to the outdoors
- Outdoor learning areas with integrated seating, natural landscapes to create acoustical separation

## **STEAM Integration**

- Flexible spaces / labs to support STEM education and complement arts programs
- Areas for project display

#### Administration, First-Stop, Community Multi-Purpose Rooms **Welcome Center**

- Inviting, comforting environment
- Resources easily accessible
- Intuitive way-finding
- Supports focused work
- Supports private parent interaction
- Teacher work rooms and resource areas

- Multi-functional open space
- Performance
- Physical education
- Large group gathering
- Integrated systems for communicating to large groups

#### **Library as Literacy Hub**

- Encourages love of reading
- Easily accessible books (low shelves, display)
- Intuitive way-finding (learning routine and process)
- Comfortable furnishing to encourage engagement with the material for longer periods of time
- Designated areas for whole class library reading or instruction

# 4. EDUCATIONAL VISION

# The Middle School Experience

# Big Ideas:

#### Flexible, Adaptable Spaces

- Movable furniture
- Writable surfaces
- · Collaboration areas with acoustical separation
- Easily accessible storage

# **Indoor-Outdoor Connections** and **Learning**

- Visual connection to the outdoors with light and views
- Physical connection to the outdoors
- Outdoor learning areas with integrated seating, natural landscapes to create acoustical separation

#### Science

- Science classroom and lab space to support hands-on instruction
- Access to collaboration spaces
- · Ample storage for materials

#### **Supports Professional Development**

- Opportunities for planned and serendipitous collaboration between teachers
- Spaces to support professional development training and sharing

### **Multi-Purpose Rooms**

- Multi-functional open space
- Performance
- · Physical Education
- Large Group Gathering
- Integrated systems for communicating to large groups

#### Art

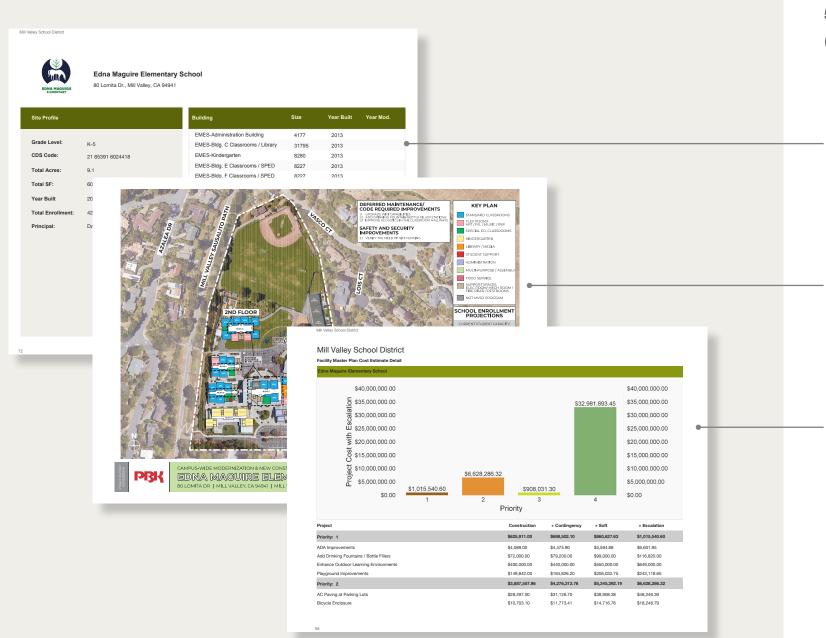
- High quality arts instruction with access to tools and materials
- Articulation between spaces to support sharing of resources and equipment

# Administration, First-stop, community welcome center

- Inviting, comforting environment
- Resources easily accessible
- Intuitive way-finding
- Supports focused work
- · Supports private parent interaction
- Teacher work rooms and resource areas

#### Library as "Kitchen"

- Serves as a resource hub for students
- Multi-media access
- Supports large and small groups
- Multiple functional areas for a variety of activities
- Variety of seating options



# 5. SITE MASTER PLAN SCOPES OF WORK Components of the Plan

## **Site Profile**

- Site Data
- Building Asset Listing

#### Site Plan

- Space Utilization Plan
- Proposed Scope of Work

#### **Cost Estimate**

- Cost Estimate of Proposed Scope of Work with Contingency, Soft Costs, and Escalation
- Includes Priorities

# 5. SITE MASTER PLAN SCOPES OF WORK Cost Estimates

# **Components of the Cost**

#### Minor Modernization \$350

 Typically includes finishes such as carpet, paint, Ceilings, etc.

#### **Moderate Modernization \$500**

 Includes minor modernization elements, plus additional building system such as lighting or doors / windows.

## **Major Modernization \$650**

 Includes moderate modernization elements, plus major reconfigurations and / or multiple building systems such as HVAC and plumbing

**Restroom Remodel \$750** 

Kitchen Remodel \$1000

**New Modular Construction \$750** 

**New Construction \$900** 

Individual Item Costs Provided on Unit Cost Basis

# **Developing the Project Cost**

Construction Cost \$100
With Contingency (10%) \$110
With Soft Costs (25%) \$137.50
With 1 year Escalation (6%) \$145.75

# **Sources of the Project Cost**

- Industry Standard Cost Estimating Manuals / Databases (RS Means, Sierra West)
- Recent Comparable Bid Data
- Contractor Pricing

#### **Construction Costs Include Items Such As:**

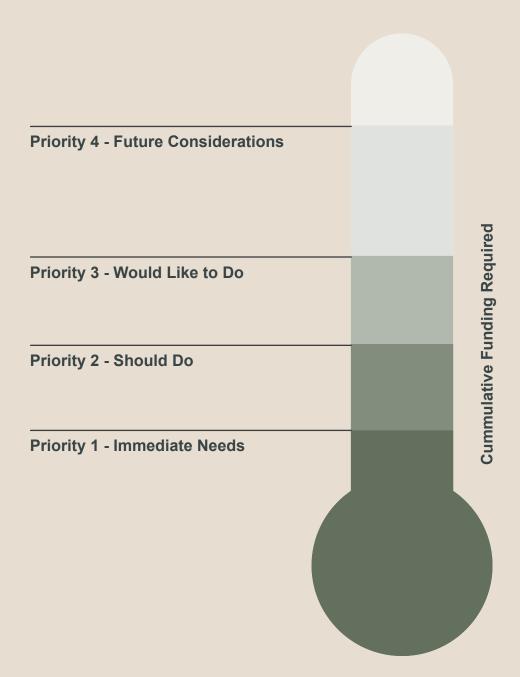
- New building construction
- Remodel of existing buildings
- · General site development
- · Demolition and removal of buildings
- Wet utilities (water, sewer, drainage, fire) upgrades
- Dry utilities (electrical, low voltage) upgrades
- Site clean-up (DTSC, HAZMAT)
- General Conditions
- · Contractor's Overhead and Profit

#### **Soft Costs Include Items Such As:**

- Site surveys (utilities) and topographic surveys
- · Site geotechnical and soil borings
- Furniture, fixtures, equipment (FFE) allowance
- Architect and engineer fees
- Specialty consultants (acoustics, food service, etc.)
- DSA plan-check fees
- CDE project review fees
- DTSC / HAZMAT environmental consultant fees
- CEQA consultant fees
- · City and county utility fees and inspections
- DSA inspector of record (IOR)
- · Special inspection and materials testing
- Labor compliance program administration
- Bidding and reimbursable expenses

# 5. SITE MASTER PLAN SCOPES OF WORK Priorities





## **Cost Estimates**

# **Edna Maguire Elementary School**



# **Cost Summary**

#### **Priority 1**

\$1,015,540

- ADA Improvements
- · Drinking Fountains
- Outdoor Learning & Playground Improvements

#### **Priority 2**

\$6,628,286

- Site Improvements
- Clock, Bell, PA
- Mechanical Systems Infrastructure
- Flexible Furniture

## **Priority 3**

\$908,031

- Roofing
- Plumbing Infrastructure

#### **Priority 4**

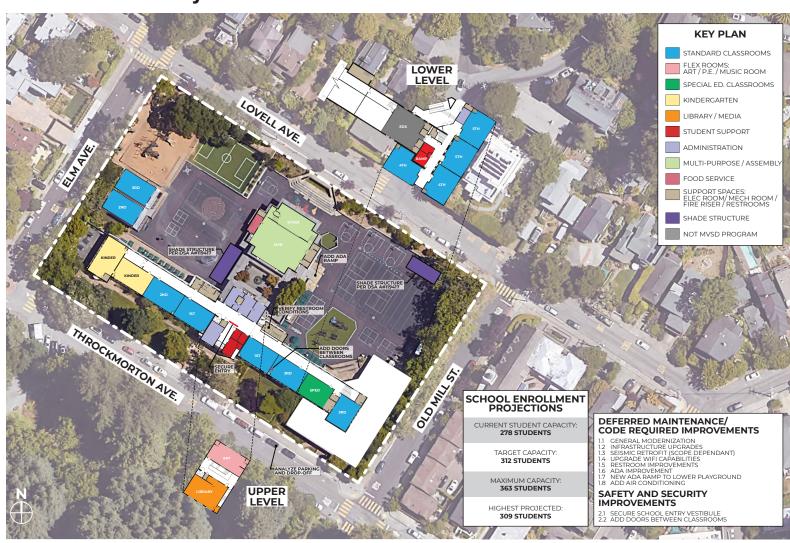
\$32,981,893

Long-term building modernizations

Project costs shown include escalation

## **Cost Estimates**

## **Old Mill Elementary School**



# **Cost Summary**

#### **Priority 1**

\$3,604,965

- ADA Improvements
- Drinking Fountains
- Shade Structure
- · Outdoor Learning & Playground
- Mechanical Systems Infrastructure
- Electrical Systems Infrastructure
- Plumbing Systems Infrastructure

#### **Priority 2**

\$11,859,917

- Site Improvements
- Clock, Bell, PA
- Programmatic Improvements
- Roofing

#### **Priority 3**

\$23,802,664

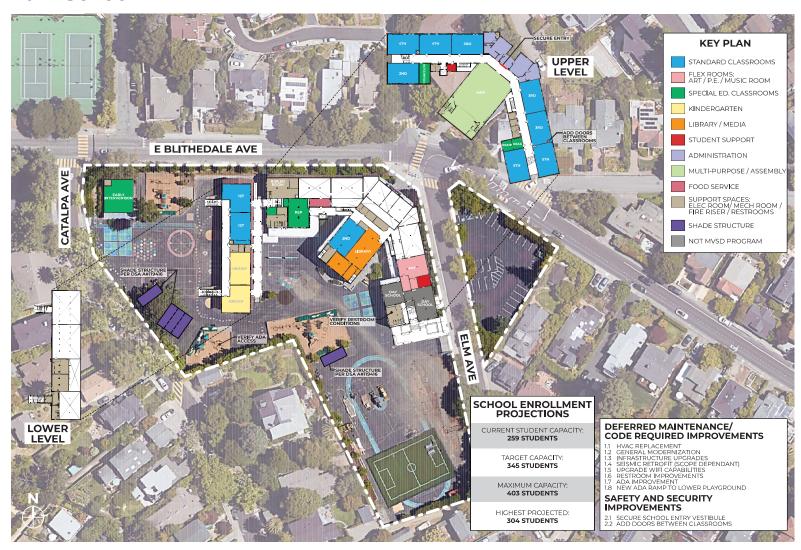
Long Term Modernization

#### **Priority 4**

\$37,221,754

## Cost Estimates

## **Park School**



# **Cost Summary**

## **Priority 1**

\$4,518,046

- ADA Improvements
- Drinking Fountains
- Clock, Bell, PA
- · Shade Structure
- Mechanical Systems Infrastructure
- · Electrical Systems Infrastructure
- Plumbing Systems Infrastructure

#### **Priority 2**

\$1,685,772

- Site Improvements
- Outdoor Learning & Playground Improvements
- Flexible Furniture
- Additional Infrastructure Improvements

#### **Priority 3**

\$23,466,554

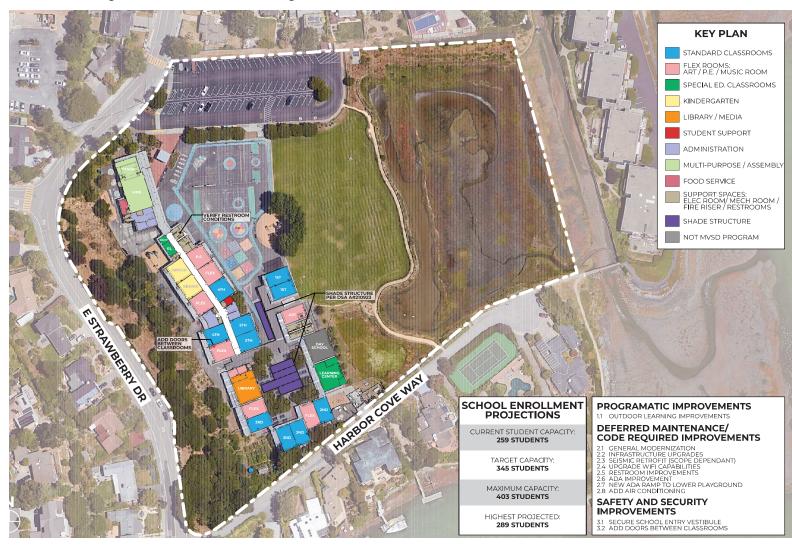
Long Term Modernization

#### **Priority 4**

\$28,503,837

## Cost Estimates

## **Strawberry Point Elementary School**



# **Cost Summary**

#### **Priority 1**

\$4,616,497

- Drinking Fountains
- · Clock, Bell, PA
- Shade Structure
- Outdoor Learning & Playground Improvements
- · Electrical Systems Infrastructure
- Roofing Administration / MPR

#### **Priority 2**

\$4,518,633

- Site Improvements
- Flexible Furniture
- Programmatic Improvements

#### **Priority 3**

\$30,899,967

Long Term Modernization

#### **Priority 4**

\$45,669,738

## **Cost Estimates**

# **Tamalpais Valley Elementary School**



# **Cost Summary**

#### **Priority 1**

\$9,024,445.65

- ADA Improvements
- · Shade Structure
- Outdoor Learning & Playground Improvements
- · Restroom & Plumbing Infrastructure
- Fire Life Safety

#### **Priority 2**

\$9,315,454

- Site Improvements
- · Clock, Bell, PA
- Electrical Systems Infrastructure
- Roofing
- Programmatic Improvements

#### **Priority 3**

\$25,100,234

Long Term Modernization

#### **Priority 4**

\$8,218,118

## Cost Estimates

# Mill Valley Middle School



# **Cost Summary**

Multiple options were explored for the middle school. Plan shown reflects option 2, the most economical option proposed. Additional detail regarding the Mill Valley Middle School options analysis is provided on the next page.

#### Option 2

\$133,652,332

- Modular Construction of Main Building
- Maintain existing Gymnasium, Locker, Food Service, Portables
- 1100 Student Capacity

# 5. SITE MASTER PLAN SCOPES OF WORK Middle School Options Analysis

# **Option 1**

#### \$158,421,336

- Site Built
   Construction of Main Building
- Maintain existing Gymnasium, Locker, Food Service, Portables
- 1100 Student Capacity

# Option 2

#### \$133,652,332

- Modular
   Construction of Main
   Building
- Maintain existing
  Gymnasium, Locker,
  Food Service,
  Portables
- 1100 Student Capacity

# **Option 3a**

#### \$225,658,892

- Remove Portables
- Site Built
   Construction of Main Building
- Gymnasium Modernization
- 1100 Student Capacity

## **Option 3b**

#### \$233,734,593

- Remove Portables
- Site Built
   Construction of Main
   Building
- New Gymnasium, Locker
- 1100 Student Capacity

# **Option 4a**

#### \$192,822,980

- Remove Portables
- Modular
   Construction of Main
   Building
- Gymnasium Modernization
- 1100 Student Capacity

# **Option 4b**

#### \$197,067,472

- Remove Portables
- Modular
   Construction of Main Building
- New Gymnasium, Locker
- 1100 Student Capacity

## **Modernization**

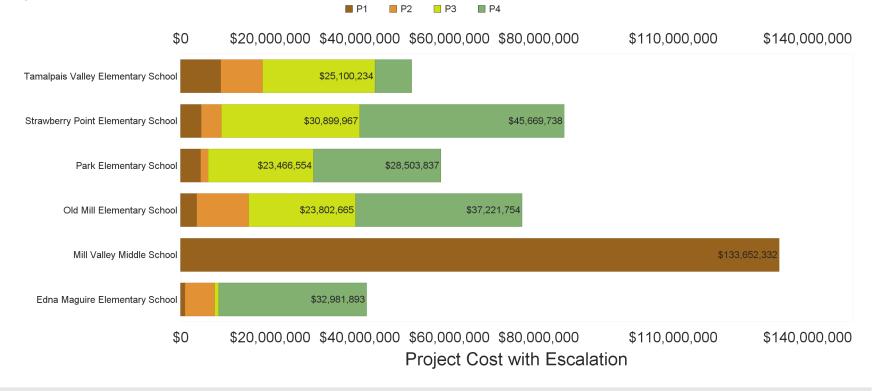
#### \$148,138,721

- Modernize Existing Buildings
- Seismic Retrofit
- Replace Portables with Modular Construction
- 1100 Student Capacity



# 5. SITE MASTER PLAN SCOPES OF WORK Site Totals By Priority

# **Totals By Priority**



Site	Priority 1	Priority 2	Priority 3	Priority 4
Edna Maguire Elementary School Mill Valley Middle School	\$1,015,540.60 \$133,652,332.17	\$6,628,286.32	\$908,031.30	\$32,981,893.45
Old Mill Elementary School	\$3,604,965.10	\$11,659,917.14	\$23,802,664.86	\$37,221,754.28
Park Elementary School	\$4,518,046.12	\$1,685,772.89	\$23,466,554.13	\$28,503,837.18
Strawberry Point Elementary School	\$4,616,497.23	\$4,518,633.80	\$30,899,967.29	\$45,669,738.08
Tamalpais Valley Elementary School	\$9,024,445.65	\$9,315,454.11	\$25,100,234.14	\$8,218,118.08
Total	\$156,431,826.88	\$33,808,064.26	\$104,177,451.72	\$152,595,341.07

# Thank You.