2021-22 First Interim Financial Report

December 14, 2021

Information Report No. 2

Presented by: Stephen Dickinson

Chief Business and Financial Officer

Budget Report No. 2

S C L D S T H S

Excelling Together with Endless Pathways for Success!



First Interim Report and Certification

- AB 1200 and AB 1708 require county offices to monitor and review district budget and financial reports
- Districts are required to submit two interim budget reports determining if they can meet their financial obligations in the current and the two subsequent years
- The County certifies each report as "positive", "qualified", or "negative" based on the ability of the district to meet its financial obligations
- The first interim report represents the actual and projected financial position of the General Fund as of October 31, 2021

2021-22 Budget Calendar

Budgeting for schools is a continuous, year-round process

- Adopted Budget by June 30, 2021
- First Interim by December 14, 2021
 - Using data through October 31, 2021
- □ Second Interim by March 15, 2022
 - Using data through January 31, 2022
- □ Third Interim by June 1, 2022
 - If a Qualified or Negative certification for the Second Interim
 - Using data through April 30, 2022
- Public Hearing for the Local Control Accountability Plan (LCAP) & 2022-23 Budget by June 30, 2022
- Adopt LCAP & 2022-23 Budget
 - Public Hearing and actual Adoption must be performed in two separate Board meetings





Certification Definition

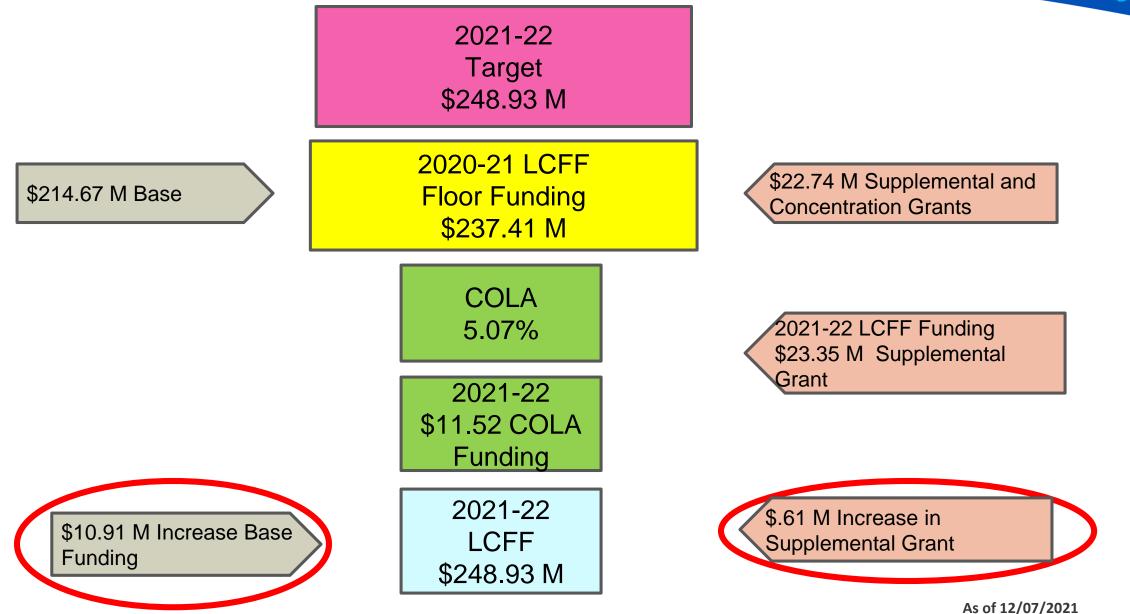
- POSITIVE = The district, based on <u>current projections</u>, will be able to meet its financial obligations for the current and subsequent two fiscal years
- QUALIFIED = The district, based on <u>current projections</u>, may not be able to meet its financial obligations for the current and subsequent two fiscal years
- NEGATIVE = The district, based on <u>current projections</u>, will be unable to meet its financial obligations for the current and subsequent two fiscal years

Current Projections based on First Interim and Multi-Year Projection (MYP)

COLA Funding and Proportionality Calculation



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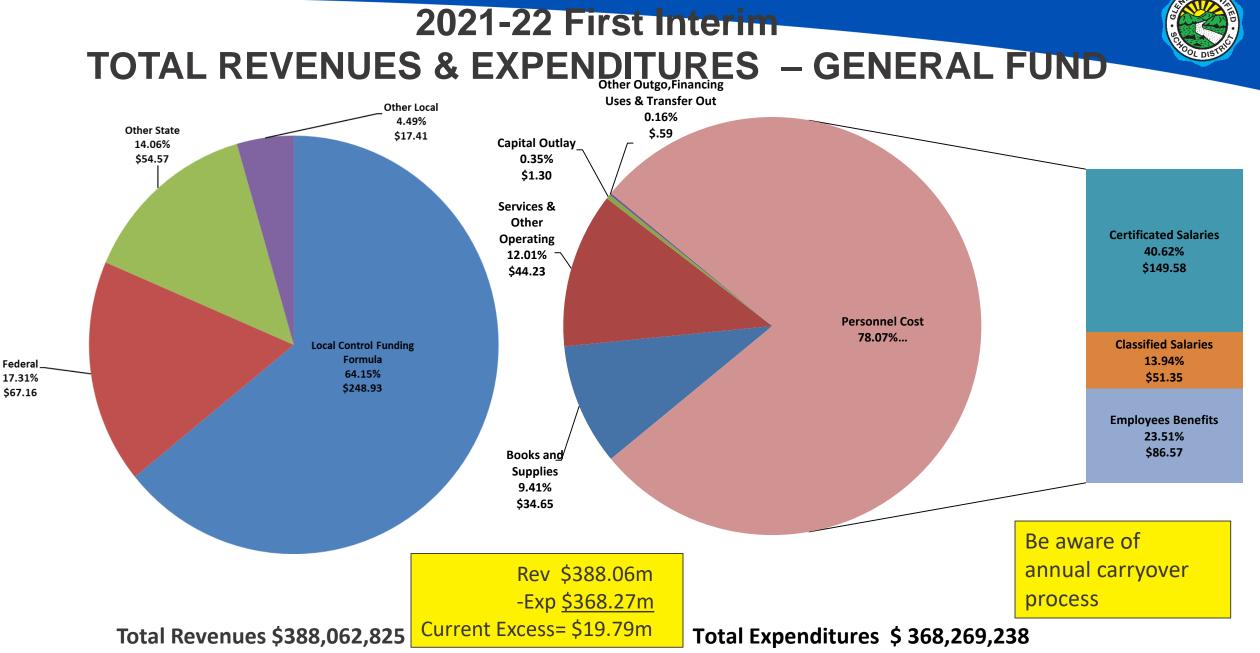
Major Changes Since June Budget Adoption

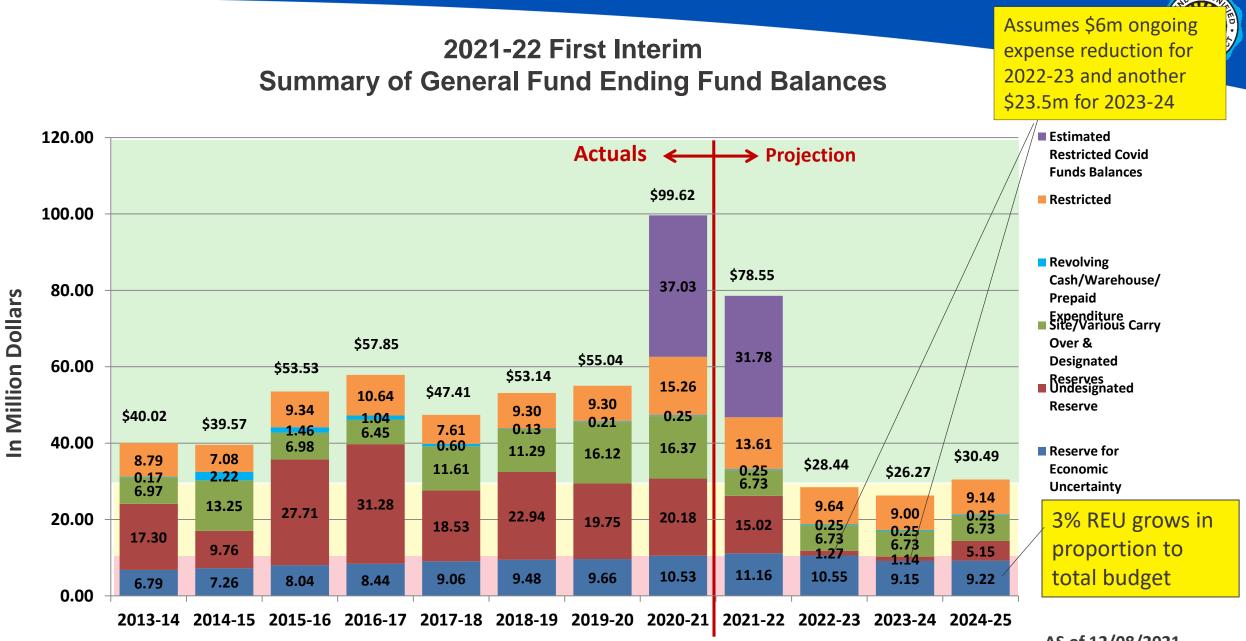
Enrollment	330 🖡	929 🖡	925 🖡	926 🖡	
Unduplicated %	52.19%	51.18%	50.93%	51.30%	
LCFF Revenue	\$0.26 M 🖡	\$3.7 M 🖡	\$10.1 M	\$10.3 M	\$24.4 M
<u>Revenue</u>					
	2021-22	2022-23	2023-24	2024-25	CUMULATIVE



Major Changes Since June Budget Adoption

		2021-22	2022-23	2023-24	2024-25	CUMULATIVE
	<u>Expense</u>					
	Projected Trash Disposal Cost Increase	\$0.67	\$0.67	\$0.67	\$0.67	\$2.68M
	2023-24 Classified Staffing Cost Increase-					
	COVID Funding Ends	\$0	\$0	\$1.7	\$1.7	\$3.40M
	2023-24 Teacher Staffing					
	Cost Increase-COVID Funding Ends	\$0	\$0	\$7.0	\$7.0	\$14.0M
These correlate	Carry Over	\$9.4	\$0	\$0	\$0	\$9.40M
with decreasing Designated	Total	\$10.07	\$0.67	\$9.37	\$9.37	\$29.48 M
reserves						





AS of 12/08/2021

Note: The Estimated Restricted COVID Fund Balances for 2020-21 and 2021-22 is based on the First Interim Projections

Unrestricted General Fund MULTI YEAR PROJECTION



			-
	2021-22	2022-23	2023-24
Total Revenues	\$ 219,850,998	\$ 212,805,567	\$ 213,872,604
Total Expenditure	234,028,762	227,160,134	215,408,508
Net Increase/(Decrease)	(14,177,764)	(14,354,567)	(1,535,904)
Beginning Balance	47,338,051	33,160,287	18,805,720
Audit Adjustments	-		
Ending Balance	33,160,287	18,805,720	17,269,816
Components of Ending Fund Balance:			
Revolving Cash	70,000	70,000	70,000
Stores	183,810	183,810	183,810
3% Reserve for Economic Uncertainties	11,163,597	10,553,529	9,147,970
Reserve for Carry Over, MAA, Board Election	6,724,527	6,724,527	6,724,527
Reserve for One-Time 2017-18 Discretionary Funding	_	_	-
Adjusted Balance in Excess of Assigned and 3% Reserve	\$ 15,018,353	1,273,854	1,143,509
Salaries and Benefits % of Exp.	85.23%	88.56%	98.50%
Salaries and Benefits % of Rev.	90.72%	94.53%	99.21%



Other Funds- Projected Totals - 2020-21 Fund 40 Fund 12.0 Fund 13.0 Fund 21 Fund 25.0 Child **Special Reserve Fund for Capital Development Capital Facilities** Cafeteria Special Building Fund **Revenue Fund** Fund Fund **Outlay Projects** \$ Revenues (Includes Interfund Transfers In) \$ 4,149,038 \$ 9,905,024 \$ 557,877 \$ 1,130,000 3,664,000 Expenditure 4,129,038 9,854,124 27,133,873 977,554 7,572,802 Net Incr./(Decr.) To Fund Balance 20,000 50,900 (26, 575, 996)152,446 (3,908,802)Beginning Fund Balance 614,611 1,412,980 91,882,742 10,828,884 21,604,496 \$ 634,611 \$ Ending Fund Balance 1,463,880 \$ 65,306,746 \$ 10,981,330 \$ 17,695,694



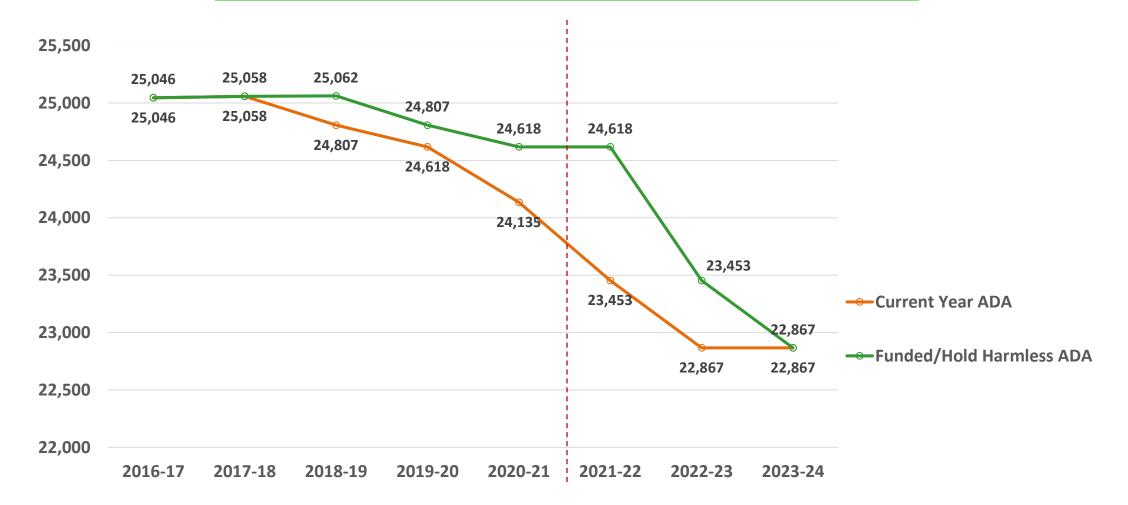
Historical Enrollment (CALPADS Data)

]	ТК-6	<u>7-8</u>	9-12	<u> </u>			
2016-17	14,040	3,907	8,128	26,075 <44>			
-							
2017-18	14,112	3,952	8,007	26,071 <4>			
-							
2018-19	14,068	3,840	7,880	25,788 <283>			
-							
2019-20	13,883	3,718	7,927	25,528 <260>			
-							
2020-21	13,498	3,684	7,742	24,924 <604>			
-							
2021-22	13,075	3,557	7,601	24,233 <691> or <2.77%>			
-				01 <2.77/02			
2022-23 Projected	12,624	3,612	7,392	23,628 <605> or <2.50%>			
-	5,000 10,000	15,000	20,000 2	25,000 30,000			
	-	-	-	-			

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Funded ADA/Current Year ADA Comparison Example of Hold Harmless





GLENDALE UNIFIED SCHOOL DISTRICT 2022-23 Fiscal Stabilization Plan – as of 12/14/21

Dept	Program	Est.	Savings/Rev
1. LCFF Funding	2022-23 LCFF above current COLA projection of 2.48% already included; every 1% = \$2.2m	\$	0
2. State/Federal*	Additional State/Federal one-time and/or ongoing funding that can be used to offset reductions \$		0
3. Other Sources	One-time and/or ongoing funding that can be used to offset reductions	\$	0
4. Non-personnel	Non-site department budgets – supplies, consulting services, conferences, etc.	\$	0
5. Benefits budget	Reduce annual increase in projected H&W rates from +8% (May 2022); 1% = \$350,000	\$	0
6. Elementary	Adjust Teaching FTE due to declining enrollment from 2021-22 (-2.7%) and est. for 2022-23 (-2.5%)	\$	4,000,000
7. Middle School	Adjust Teaching FTE due to declining enrollment from 2021-22 (-2.7%) and est. for 2022-23 (-2.5%)	\$	1,200,000
8. High School	Adjust Teaching FTE due to declining enrollment from 2021-22 (-2.7%) and est. for 2022-23 (-2.5%)	\$	800,000
9. Classified	Adjust Classified staffing due to declining enrollment	\$	0
10. Management	Adjust Management staffing due to declining enrollment	\$	0
11. Districtwide	TBD – Additional budget reductions needed	\$	0
	*ESSER III Plan includes two years (2021-22 and 2022-23) of funding for additional 70 FTE to eliminate split classes and add block scheduling; \$7.05 million per year. This cost will come back to the unrestricted General Fund in 2023-24.		
	Total Impact Needed (new revenue + expense reductions) = \$6,000,000+ Current Total =	\$	6,000,000



GLENDALE UNIFIED SCHOOL DISTRICT 2023-24 Fiscal Stabilization Plan – Draft #1 (12/14/21)

Dept	Program	Est	Est. Savings/Rev	
1. LCFF Funding	2023-24 LCFF above current COLA projection of 3.11% already included; every 1% = \$2.2m	\$	0	
2. State/Federal	Additional State/Federal one-time and/or ongoing funding that can be used to offset reductions	\$	0	
3. Other Sources	One-time and/or ongoing funding that can be used to offset reductions	\$	0	
4. Non-personnel	Non-site department budgets – supplies, consulting services, conferences, etc.	\$	1,000,000	
5. Benefits budget	Reduce annual increase in projected H&W rates from +8% (May 2022); 1% = \$350,000	\$	0	
6. Elementary	Adjust Teaching FTE due to declining enrollment est. for 2023-24 (-2.5%?)	\$	2,000,000	
7. Middle School	Adjust Teaching FTE due to declining enrollment est. for 2023-24 (-2.5%?)	\$	600,000	
8. High School	Adjust Teaching FTE due to declining enrollment est. for 2023-24 (-2.5%?)	\$	400,000	
9. Classified	Adjust Classified staffing due to declining enrollment	\$	500,000	
10. Management	Adjust Management staffing due to declining enrollment	\$	250,000	
11. Districtwide	TBD – Additional budget reductions needed	\$	18,750,000	
	Total Impact Needed (new revenue + expense reductions) = \$21,000,000+ Current Total =	\$	23,500,000	

Concerns



Enrollment, ADA and Unduplicated Pupil Percent (UPP)

Special Education – Program Needs Increasing

>Health care contribution – +8% (+\$2.4m) potential cost increase every year

Personnel costs yet to be settled

Ongoing Impact of COVID-19 on 2021-22 and future budgets

Ending of ADA "Hold Harmless" Provision in 2021-22 and also depletion of the COVID-19 funding

Potential territory transfer – est. negative impact of \$2.7m ongoing

Fiscal Stabilization Plan for 2022-23 of \$6 million and another \$23.5m for 2023-24 – to prevent Unrestricted General Fund Balances going negative



Future Options to Increase Enrollment and/or Revenue

- Fund raising
- ➢Grants
- ➢ Parcel tax
- >Advertising and promotion
- >Quality programs and services for parents and families
 - > Transitional Kindergarten
 - Full-day Kindergarten
 - ✓ Block Schedule

Next Steps



Finalize the 2022-23 enrollment projection

- December 14, 2021 Approval of 2021-22 First Interim Report, including Fiscal Stabilization Plan (FSP) for 2022-23
- January thru March 2022 Must begin taking responsible actions to meet the FSP, with adjustments based on new information from January Governor's 2022-23 Budget Proposal and the May Revise
- Preliminary review of the 2023-24 Fiscal Stabilization Plan (FSP)



Budget Modes: Deficit – Balanced – Surplus

	8 7	
	6	Innovation
Surplus/	5	Build reserves
Additions	4	Increase employee compensation
	3	Build/expand programs
	2	Reduce class size
	1	LCAP goals
		Balanced Budget
	1	LCFF revenue increases above projections
	2	Use of one-time funds and/or current reserves
	3	Supplies & Equipment
Deficit/	4	Contracted services
Reductions	5	Administrative and management staffing
	6	Classified staffing (reduce support and service)
	7	Certificated staffing (reduce programs and
	8	increase class size)



First Interim Summary

- The Superintendent is recommending a <u>Positive</u> Certification for First Interim.
- The Superintendent is recommending approval of the Resolution for the 2022-23 Fiscal Stabilization Plan



QUESTIONS?

FOR MORE BUDGET INFO . . .

WWW.GUSD.NET/BUDGET

WWW.ED100.ORG

CALL OR EMAIL STEPHEN DICKINSON, CFO (818) 241-3111 EXT. 1271 SDICKINSON@GUSD.NET



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