

2018-19 Unaudited Actuals and 2019-20 Adopted Budget

September 17, 2019

Information Report No. 1

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Chief Business and Financial Officer

Budget Report No. 2





2018-19 UNAUDITED ACTUALS

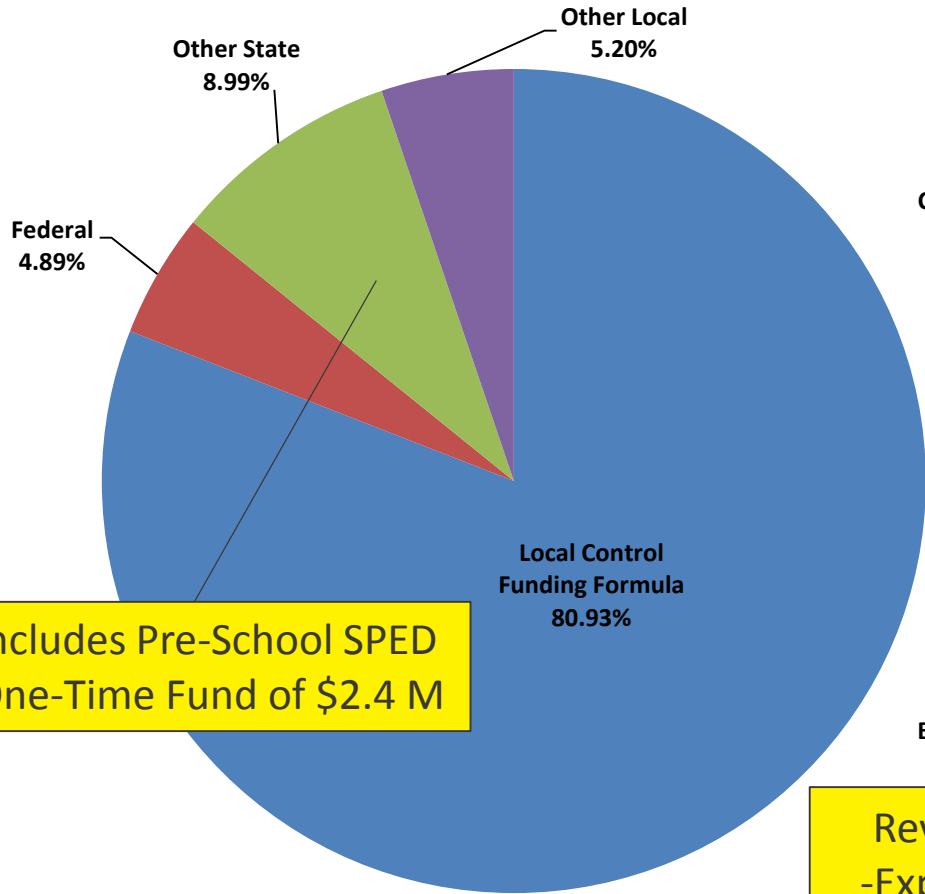
2018-19 Unrestricted General Fund Balance

Unrestricted General Fund	Audited Actuals 2017-18	Unaudited Actuals 2018-19
Designated for Economic Uncertainty	\$ 9,063,316	\$ 9,475,059
Revolving Cash, Warehouse & Prepaid Expense	603,174	126,773
Reserve for School Site, Program Carry Overs, MAA, LACOE System Charges, & FASO Wall Cost	7,380,970	9,576,900
Reserve for 2017-18 CSEA 1.5% Salary Increase	651,962	0
Reserve for One-Time 2017-18 Discretionary Funding	3,575,923	1,712,663
Unassigned Reserve	18,529,278	22,943,447
Total Unrestricted General Fund Balance	\$ 39,804,623	\$ 43,834,842

\$4,414,169 Increase

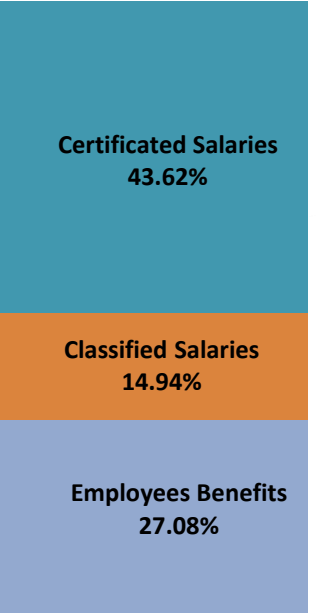
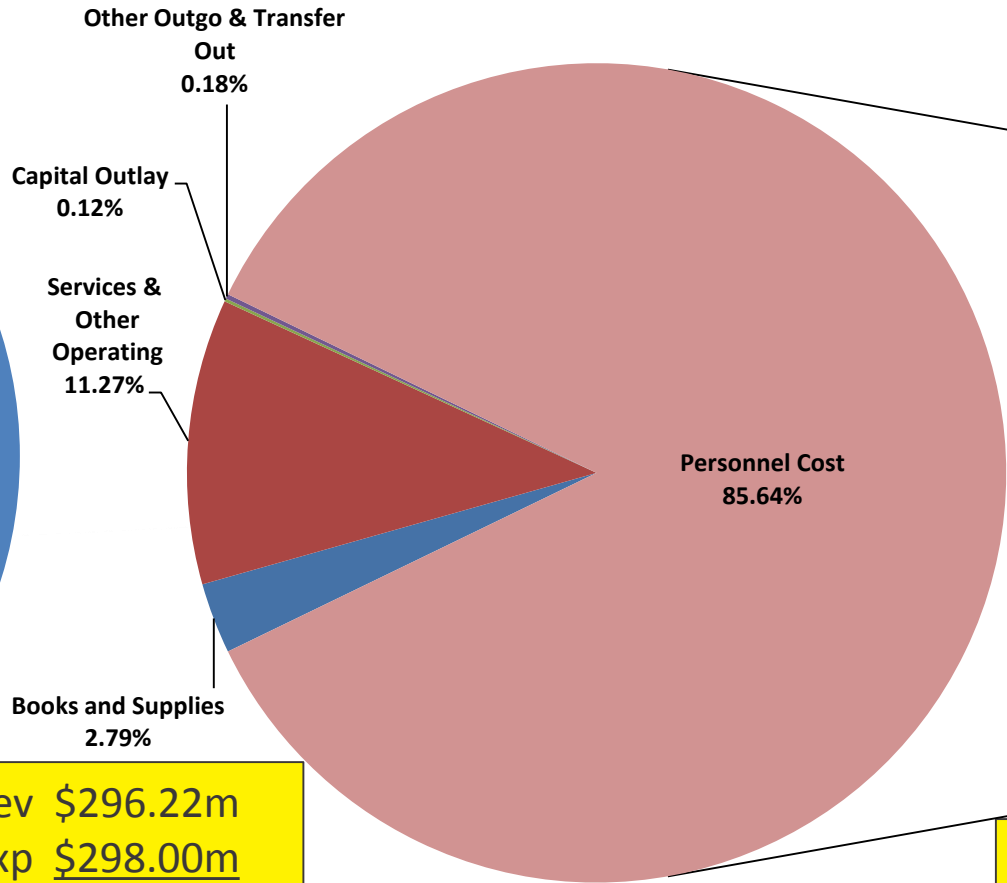


2019-20 Adopted Budget (Revised) TOTAL REVENUES & EXPENDITURES – GENERAL FUND



Rev \$296.22m
-Exp \$298.00m
Deficit = (\$1.78m)

Total Revenues \$296,216,829



Be aware of the annual carryover process

Total Expenditures \$ 298,001,049

As of 9/9/2019

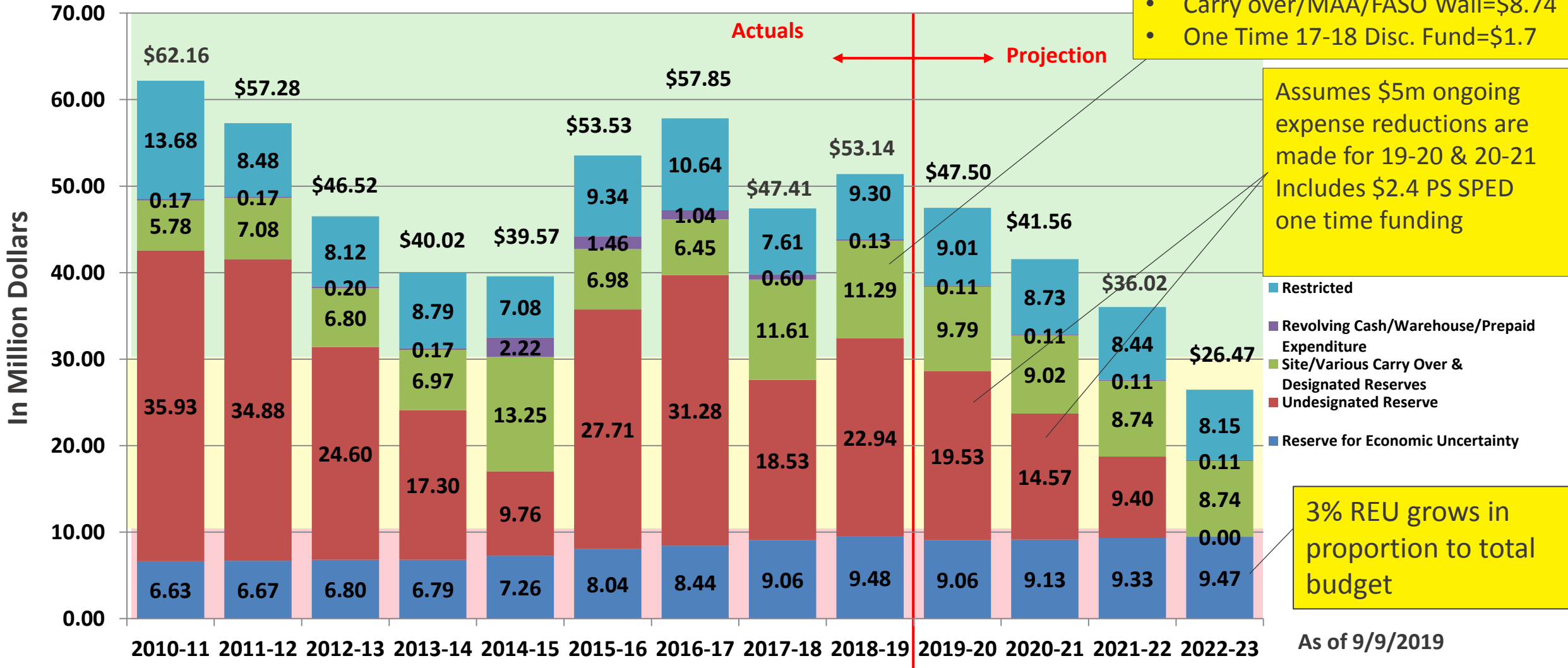
Note: The 2019-20 through 2022-23 projections include the initial July budget adjustments in the Unrestricted General Fund.



2018-19 Unaudited Actuals Summary of General Fund Ending Fund Balances

Designated Reserves:

- LACOE charges= \$.84
- Carry over/MAA/FASO Wall=\$8.74
- One Time 17-18 Disc. Fund=\$1.7



Assumes \$5m ongoing expense reductions are made for 19-20 & 20-21
Includes \$2.4 PS SPED one time funding



3% REU grows in proportion to total budget

As of 9/9/2019

Note: The 2019-20 through 2022-23 projections include the initial July budget adjustments in the Unrestricted General Fund.



Concerns

- Spent down almost \$14m in other District balances between 2011-2018 (Pros and Cons)
- Future Funding – Unstable COLA%, UPP, and Enrollment  
- Special Education – Program Needs Increasing
- Projected Negative Unrestricted General Fund Adjusted Balances in future if budget reductions are not made
- Additional Funding to cover CalPERS and CalSTRS increases
- Financial Stability Plan for 2019-20 of \$5m, and for 2020-21 will likely be \$5m
- Impact of 2018-19 Negotiations – Already committed the 2018-19 LCFF increase to fund the previous wage increases for 2016-17 and 2017-18
- Potential Territory Transfer



STRS & PERS Rates

➤ The CalSTRS employer rate increase:

○ 2019-20	17.100%	\$ 521,785
○ 2020-21	18.400%	\$1,637,559
○ 2021-22	18.100%	\$2,907,972
○ 2022-23	18.100%	\$4,189,245
○ 2023-24	18.100%	\$5,481,486
○ 2024-25	18.100%	\$6,784,806

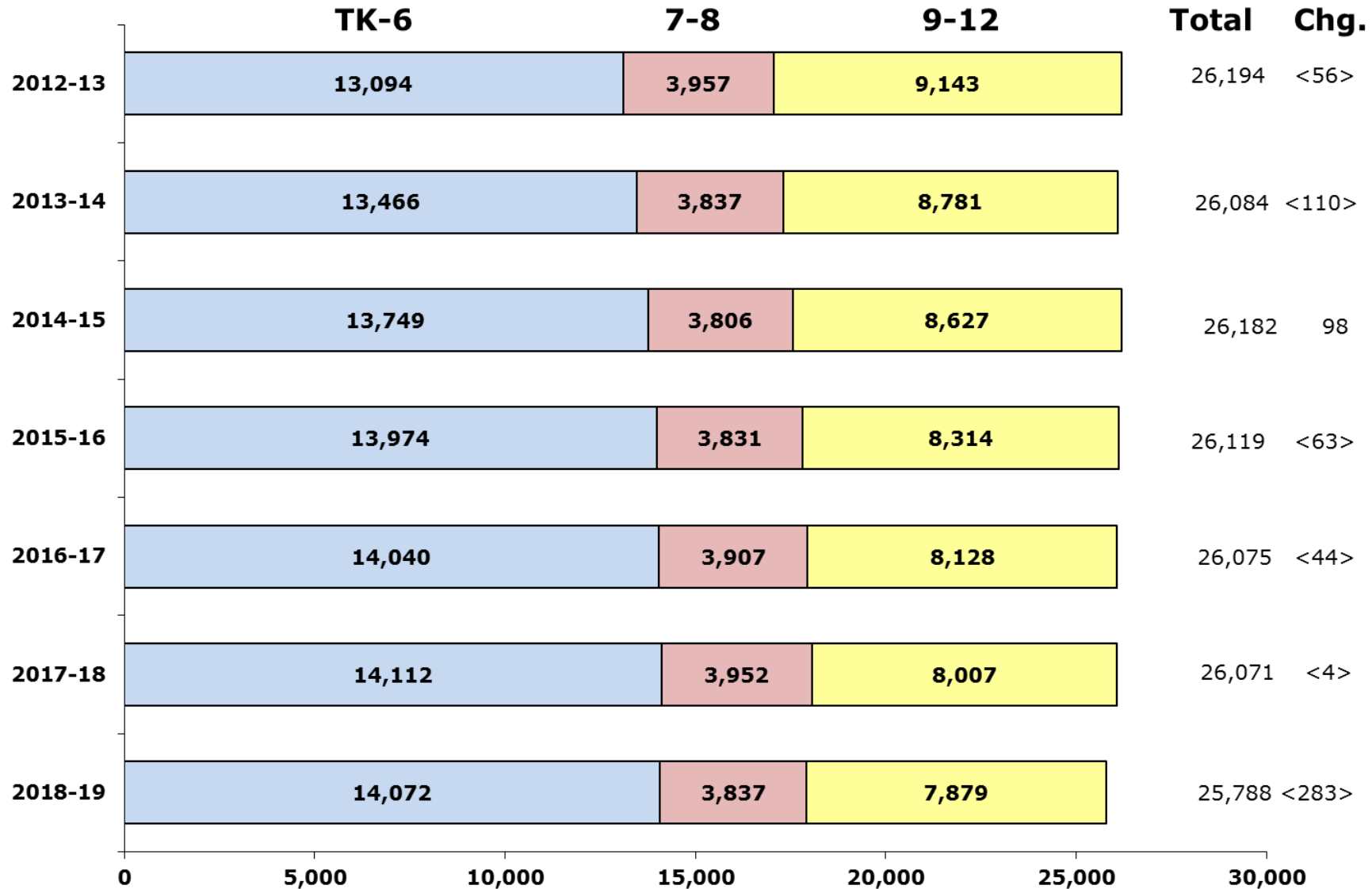
➤ The CalPERS employer rate increase:

• 2019-20	19.721%	\$ 972,205
• 2020-21	22.700%	\$ 1,157,657
• 2021-22	24.600%	\$ 3,117,093
• 2022-23	25.400%	\$ 5,471,641
• 2023-24	25.400%	\$ 7,900,016
• 2024-25	25.400%	\$10,402,218

Note: This is the Cumulative impact of rate increases compared to the 2019-20 rate



Historical Enrollment (CALPADS Data)



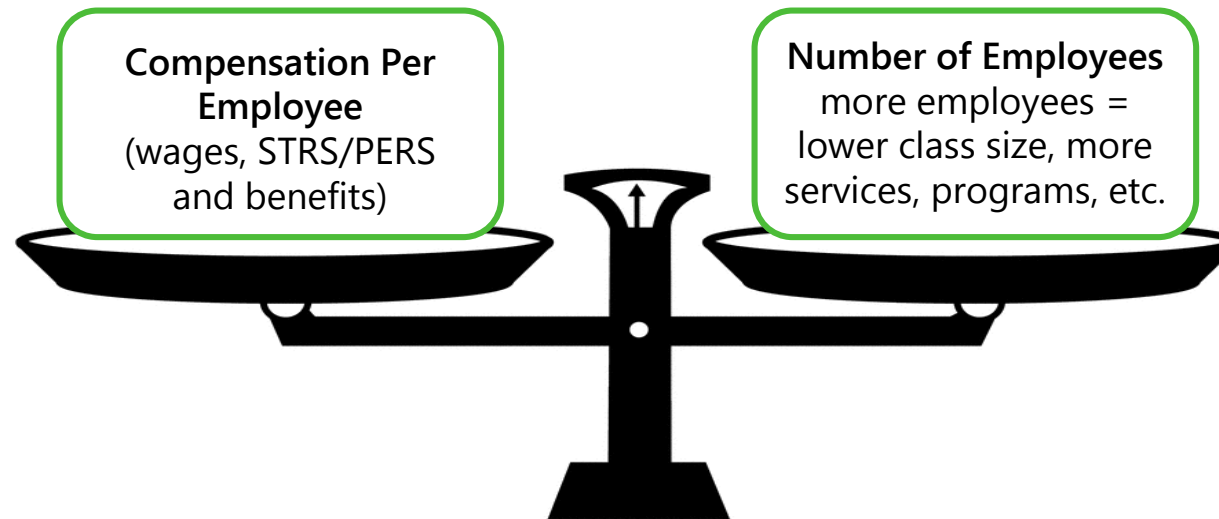


GLENDALE UNIFIED SCHOOL DISTRICT 2019-20 Fiscal Stability Plan (Detail)

Dept	Program	Est. Savings
T&L	Restructure funding source for professional development to LPS Block Grant	\$ 500,000
DO	Eliminate (1) ETIS Sr. Info Analyst	\$ 104,000
DO	Eliminate (1) Purchasing Agent	\$ 122,000
DO	Eliminate (1) Accounts Payable Supervisor and Realign to Accounting Tech	\$ 6,000
DO	Eliminate (1) TCIII in HR	\$ 36,000
DO	Eliminate (2.5) TC in CTE/T&L/Student Services	\$ 111,000
DO	4.5% reduction in all DO department budgets - supplies, services, conferences	\$ 1,130,000
DO	Reduce copier/printer equipment and supply costs due to new contract (phase-in)	\$ 150,000
DO	Reduce annual increase in projected H&W rates from +9%/yr to +8%/yr	\$ 300,000
FASO	Move up to 9 Grounds positions to Routine Restricted Maint funding	\$ 720,000
FASO	Eliminate (1) Asst. Operations Coordinator	\$ 91,000
FASO	Eliminate (1) Grounds position	\$ 85,000
Elem	Eliminate (1) Teacher Specialist	\$ 154,000
Elem	Eliminate (2.5) Teaching positions	\$ 265,000
Middle	Eliminate (7.2) Teaching positions due to declining enrollment	\$ 617,000
HS	Eliminate (7.2) Teaching positions due to declining enrollment	\$ 617,000
Total		\$ 5,008,000

School Budgets: Finding the Right Balance

More than 80% of a school district's budget is spent on personnel costs, which have two competing components:



School districts must find the right balance of compensating employees fairly while also providing the best possible services to our students and families.



Budget Modes: Deficit – Balanced – Surplus

Surplus/ Additions	8	
	7	
	6	Innovation
	5	Build reserves
	4	Increase employee compensation
	3	Build/expand programs
	2	Reduce class size
	1	LCAP goals
Balanced Budget		
Deficit/ Reductions	1	LCFF revenue increases above projections
	2	Use of one-time funds and/or current reserves
	3	Supplies & Equipment
	4	Contracted services
	5	Administrative and management staffing
	6	Classified staffing (reduce support and service)
	7	Certificated staffing (reduce programs and
	8	increase class size)



Budget Book 2018-19

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Questions?