		General		
Item #	Description	Conditions	CM/GC Fee	Cost of Work
1	Project Executive	Х		
2	Senior Project Manager	Х		
3	Project Manager	Х		
4	Assistant Project Manager	Х		
5	General Superintendent	Х		
6	Project Superintendent	Х		
7	Assistant Project Superintendent	Х		
8	MEP Coordinator	Х		
9	Project Engineer	Х		
10	Office Engineer	Х		
11	Scheduling	Х		
12	Field Engineer	Х		
13	Admin/ Receptionist	Х		
13	Plan Clerk/ Document Management	Х		
14	Intern	Х		
15	Field Accountant	Х		
16	Field Staff to manage CM/GC work	Х		
17	Trades that were competitively bid			Х
18	Layout/ Surveying			Х
19	Safety Manager	Х		
20	Flagman/Traffic Control			Х
21	Security Guard			Х
22	QA/QC Manager	Х		
23	Staff Travel, Transportation, Lodging, Meals, Training	Х		
Off-Site	Construction Services and Staff (Corporate	Office)		
osts below	must include fringe benefits, vacation, phone, computer, vehicle, gas, t		ny other misc. cost as	sociated with labor
		General		
Item #	Description	Conditions	CM/GC Fee	Cost of Work
24				COSt OF WORK
	Corporate Executives		х	
25	Principal in Charge		X X	
26	Principal in Charge Project Executive/Construction Manager		X X	
26 27	Principal in Charge Project Executive/Construction Manager Operations Manager		X X X	
26 27 28	Project Executive/Construction Manager Operations Manager Purchasing Manager		X X X X X	
26 27 28 29	Principal in Charge Project Executive/Construction Manager Operations Manager Purchasing Manager Legal Counsel		X X X X X X	
26 27 28	Project Executive/Construction Manager Operations Manager Purchasing Manager		X X X X X	
26 27 28 29 30 31	Principal in Charge Project Executive/Construction Manager Operations Manager Purchasing Manager Legal Counsel Project Manager MEP Coordinator		X X X X X X X X X	
26 27 28 29 30 31 32	Principal in Charge Project Executive/Construction Manager Operations Manager Purchasing Manager Legal Counsel Project Manager MEP Coordinator Accounting/ Cost Manager		X X X X X X X X X X	
26 27 28 29 30 31 32 33	Principal in Charge Project Executive/Construction Manager Operations Manager Purchasing Manager Legal Counsel Project Manager MEP Coordinator Accounting/ Cost Manager Controller		X X X X X X X X X X X X	
26 27 28 29 30 31 32 33 33 34	Principal in Charge Project Executive/Construction Manager Operations Manager Purchasing Manager Legal Counsel Project Manager MEP Coordinator Accounting/ Cost Manager Controller Scheduling		X X X X X X X X X X X X X X	
26 27 28 29 30 31 32 33 33 34 35	Principal in Charge   Project Executive/Construction Manager   Operations Manager   Purchasing Manager   Legal Counsel   Project Manager   MEP Coordinator   Accounting/ Cost Manager   Controller   Scheduling   Tech/ Network Support		X X X X X X X X X X X X X X X	
26 27 28 29 30 31 32 33 34 35 36	Principal in Charge   Project Executive/Construction Manager   Operations Manager   Purchasing Manager   Legal Counsel   Project Manager   MEP Coordinator   Accounting/ Cost Manager   Controller   Scheduling   Tech/ Network Support   Project Coordinator/Assistant Project Eng		X X X X X X X X X X X X X X X X	
26 27 28 29 30 31 32 33 34 35	Principal in Charge   Project Executive/Construction Manager   Operations Manager   Purchasing Manager   Legal Counsel   Project Manager   MEP Coordinator   Accounting/ Cost Manager   Controller   Scheduling   Tech/ Network Support   Project Coordinator / Assistant Project Eng   BIM Coordinator / Drafting Detailer		X X X X X X X X X X X X X X X X X X	
26 27 28 29 30 31 32 33 34 35 36 37 38	Principal in Charge   Project Executive/Construction Manager   Operations Manager   Purchasing Manager   Legal Counsel   Project Manager   MEP Coordinator   Accounting/ Cost Manager   Controller   Scheduling   Tech/ Network Support   Project Coordinator / Assistant Project Eng   BIM Coordinator / Drafting Detailer   Safety Officer		X X X X X X X X X X X X X X X X X X X	
26 27 28 29 30 31 32 33 34 35 36 37 38 39	Principal in Charge   Project Executive/Construction Manager   Operations Manager   Purchasing Manager   Legal Counsel   Project Manager   MEP Coordinator   Accounting/ Cost Manager   Controller   Scheduling   Tech/ Network Support   Project Coordinator / Drafting Detailer   Safety Officer   Secretarial		X X X X X X X X X X X X X X X X X X X	
26 27 28 29 30 31 32 33 34 35 36 37 38 39 40	Principal in Charge   Project Executive/Construction Manager   Operations Manager   Purchasing Manager   Legal Counsel   Project Manager   MEP Coordinator   Accounting/ Cost Manager   Controller   Scheduling   Tech/ Network Support   Project Coordinator / Drafting Detailer   Safety Officer   Secretarial   General Administrator		X X X X X X X X X X X X X X X X X X X	
26 27 28 29 30 31 32 33 34 35 36 37 38 39	Principal in Charge   Project Executive/Construction Manager   Operations Manager   Purchasing Manager   Legal Counsel   Project Manager   MEP Coordinator   Accounting/ Cost Manager   Controller   Scheduling   Tech/ Network Support   Project Coordinator / Drafting Detailer   Safety Officer   Secretarial		X X X X X X X X X X X X X X X X X X X	

## Appendix 4 - CM/GC General Conditions and Fee Matrix

Tempor	ary Facilities			
		General	CM/CC F	Cost of Work
Item #	Description Office/ Trailer Rental, Furnishings, and Cleaning	Conditions	CM/GC Fee	Cost of Work
43		X		
44	Copy/Fax/Printer & Supplies Safety Equipment, Fire Ext & First Aid			
45		X		
46	Temporary Toilets	Х		V
47	Handrails and Toe Boards			X
48	Opening Protection	Y		Х
49	Water-Ice-Cups, etc.	X		v
50 51	Temporary Stairs Temporary Enclosures/ Weather Protection			X
51				
	Temporary Building Heating			X
53	Project Signs & Bulletin Boards			X
54	Temporary Fencing			X
55	Covered Walkways Barricades			X
56				X
57	Safety Nets			Х
Overhea	d, Fee, Insurance and Bonds	General		
ltem #	Description	Conditions	CM/GC Fee	Cost of Work
	Description	Conditions		Cost of Work
58	Profit and Overhead		Х	
59	Builders Risk Insurance			X
60	General Liability			X
61	Performance & Payment Bonds			X
62	Subcontractor Bonds			X
63	Subcontractor Default Insurance			X
On-Site	Equipment and Utilities			
ltem #	Description	General Conditions	CM/GC Fee	Cost of Work
64	Trailers/ Job Office	Х		
65	Mobilization/ Demobilization of Job Office	Х		
66	Utilities for Job Office (set-up and consumption)	Х		
67	Document Management Programs	Х		
68	Safety/ Ceromony Lunches	Х		
69	Construction Progress Photos	Х		
70	Off-site Storage			Х
71	Final Clean			Х
72	Debris Hauling/Removal			Х
73	Trash Chute and Hoppers			Х
74	Dust Controls/ Street Cleaning			Х
75	Temporary Roads (If Required)			Х
76	Radio or other communication equipment			Х
77	On site storage			Х
78	Rental Lifts and Contractor owned lifts			Х
79	Small Tools Purchase			Х
80	Small Equipment Rental			Х
81	Crane and Hoisting			Х
81	Erect and Dismantle Hoists/ Crane			Х
82	Crane/ Hoist Operator			Х
82	Temporary Elevator Rental			Х
83	Elevator Operations Cost			Х

Other	
	_
	_
	_
	-
Other	
	-
	_

Other
Other
Other
Other