STUDENT LEARNING S.M.A.R.T GOALS & OBJECTIVES

EUGENE SCHOOL DISTRICT 4J HUMAN RESOURCES



SETTING EFFECTIVE LEARNING GOALS

Student learning objectives can be created by a group of teachers (based on a grade level or content area) or by individual teachers.

Goals must be based on content, students' performance and the District's and school improvement plans.

Coherent Goal Setting & Growth Plan Template

DISTRICT GOALS
STUDENT ACHIEVEMENT
Increase achievement for all students and close the achievement gap. 1. By 2015-16, the district will implement the Common Core State Standards, providing clear goals for student
learning in English language arts and math and focusing instruction on the knowledge & essential skills that all students will demonstrate for college and career readiness and to
achieve the Oregon diploma.
STAFF CAPACITY BUILDING
Build our staff capacity to perform at a high level.
STEWARDSHIP OF DISTRICT RESOURCES
Provide prudent stewardship of district resources to best support student success, educational equity and choice.
STAKEHOLDER ENGAGEMENT
Engage the community, staff, families, students, elected officials and other stakeholders in supporting our schools and improving educational outcomes for all 4J students.
Lingage the community, start, ramines, students, elected officials and other starteriorders in supporting our schools and improving equeational outcomes for an 43 students.
() SCHOOL'S IMPROVEMENT PLAN GOALS
1) 2) 3)
School Needs Data Summary: (Highest Need Students, Data Trends, School Community Info)
PLC/Collaboration Action Plan: -Collaboration Calendar/Schedule (attached) & Process and Content of Meetings (attached)
-Resources (Staff Leadership Skills, Available funding, Protected Regular Meeting Times)
SMART GOALS
() School's/Department's Over-Arching Focus:
Professional Practice Goal: (Aligned to building PLC/Collaboration Plan/4J's Standards for Effective Teaching Domains)
Student Learning Goal 1: (Possibly guided by building-wide Essential Skill focus)
Student Learning Goal 1: (Possibly guided by building-wide Essential Skill focus)
Student Learning Goal 1: (Possibly guided by building-wide Essential Skill focus)
Student Learning Goal 1: (Possibly guided by building-wide Essential Skill focus) Student Learning Goal 2: (possible cohort within class

GOAL SETTING STEPS

- 1st Review Guide to Developing SLGO Plan
- 2nd Determine the content, issue, question, or concern in need of addressing
- 3rd Conduct a pre-assessment and provide baseline data
- 4th Write a realistic objective goal statement
- 5th Create strategies to attain the objective
- 6th Develop evidence, implement goal

1ST STEP – REVIEW SLGO PLAN CONTENT

GUIDE TO DEVELOPING 4J STUDENT LEARNING AND GROWTH OBJECTIVES (SLGO) PLAN

This guide is used in developing the Student Learning and Growth SMART Goals. INSERT LINK Every item in the Criteria section should be checked by the licensed faculty and the principal/administrator to indicate that each criterion was reviewed, aligned and/or documented by attached information. Record the Student Goals on the SLGO Plan form.

Student Population	Baseline/ Trend Data	Time Interval	Teaching and Learning	Assessment(s)	Growth Targets, Rationale,
Describes the	Identifies assessment	Matches the	Standards	Identifies the assessment(s) and/or other	and Progress/
classroom and			Cites how each SLGO	evidence sources used to measure student	Achievement Data
	types or sources on which each SLGO is	length of the	addresses standards for		Identifies the growth targets
students,	based. Identifies	course (e.g.,		growth for each SLGO.	5 5
demographics, prior		quarter,	subject, grade, program		students are expected to
achievements and	baseline assessment	semester,	(e.g., AP, ELL) and teacher		reach. At end of course/year,
learning needs.	results or trend data.	trimester, year).	effectiveness.		measures the extent to which
\A/I-:-I-	\A/l=:=l=================================	\A/I= =4 != 4I= =	\\/\bis	Which are a second and the second are a second	goals were met.
•Which	Which sources of data did you examine in	What is the duration of the	Which standard(s) for content and effective	Which assessments or other evidence sources will be used to measure whether students met	What is the target level of
students/groups are included and		course that the			growth or performance that students will demonstrate?
	selecting each SLGO?	SLGO will	teaching will each SLGO address?	each SLGO or how much progress was made?	
targeted by this SLGO Plan?	Which strengths and weaknesses have been	cover?		Have the assessments been determined by	•Is this target rigorous and
	identified?			content experts to effectively measure course	appropriate for the population?
•Include course,	•What information is	How do you know if you've	standard(s) is each SLGO aligned?	content and reliably measure student learning as intended?	Does the goal address observed student needs?
grade, level, and number of students.	being used to establish	allotted enough	■Which skills are the	as intended?	•Should goals be
	ŭ	or too much			differentiated based on
 Is every student included in the 	the amount of growth that should take place	time to an	students expected to learn?		
SLGO Plan?			Is the goal aligned to		students' starting point?
SLGO Plan?	within the time period?	objective?	content learning		
I dontifico and	Assessment aligns	Identifies	objectives?	Assessment(s) aligns with 24st contume skills	Eveleine why towart/goal is
Identifies and defines the needs of	Assessment aligns	when instruction	Targets specific	Assessment(s) aligns with 21st-century skills and targeted learning content area.	Explains why target/goal is appropriate for the population.
a class or subgroup	with District, state,	WHEITHISHUCTION	academic concepts, skills	i ano ialdeleo learnino conteni alea.	
	and/ar national	will accur	or boboviore board on the	, ,	
	and/or national	will occur,	or behaviors based on the	Provides a plan for combining assessments	Addresses observed
of students in an	standards.	including	standards for effective	Provides a plan for combining assessments if multiple summative assessments are used.	Addresses observed student needs.
of students in an identified population.	standards Addresses District	including beginning and	standards for effective teaching.	Provides a plan for combining assessments if multiple summative assessments are used. Identifies the best evidence for determining	Addresses observed student needs. □ Sets rigorous expectations
of students in an identified population. Considers	standards Addresses District and school	including beginning and ending dates.	standards for effective teaching Is academically	Provides a plan for combining assessments if multiple summative assessments are used. Identifies the best evidence for determining whether students met the objective.	Addresses observed student needs. □ Sets rigorous expectations for students and licensed
of students in an identified population. Considers demonstrated	standards Addresses District and school improvement goals.	including beginning and ending dates Matches the	standards for effective teaching. Is academically challenging and demands	Provides a plan for combining assessments if multiple summative assessments are used Identifies the best evidence for determining whether students met the objective Measures the growth, gain, or change	Addresses observed student needs. □ Sets rigorous expectations for students and licensed faculty.
of students in an identified population. Considers demonstrated strengths of an	standards. Addresses District and school improvement goals Provides clear focus	including beginning and ending dates Matches the length of time in	standards for effective teaching. Is academically challenging and demands the use of 21st-century	Provides a plan for combining assessments if multiple summative assessments are used Identifies the best evidence for determining whether students met the objective Measures the growth, gain, or change expected.	Addresses observed student needs. □ Sets rigorous expectations for students and licensed faculty. Includes multiple ways for
of students in an identified population. Considers demonstrated strengths of an identified student	standards. Addresses District and school improvement goals Provides clear focus for instruction.	including beginning and ending dates Matches the length of time in the course (i.e.,	standards for effective teaching. Is academically challenging and demands the use of 21st-century skills.	Provides a plan for combining assessments if multiple summative assessments are used Identifies the best evidence for determining whether students met the objective Measures the growth, gain, or change expected Is reliable and valid for identified population	Addresses observed student needs. □ Sets rigorous expectations for students and licensed faculty. Includes multiple ways for students to demonstrate
of students in an identified population. Considers demonstrated strengths of an identified student population.	standards. Addresses District and school improvement goals Provides clear focus for instruction Data sources and	including beginning and ending dates Matches the length of time in the course (i.e., quarter,	standards for effective teaching. Is academically challenging and demands the use of 21st-century skills. Reflects high	Provides a plan for combining assessments if multiple summative assessments are used Identifies the best evidence for determining whether students met the objective Measures the growth, gain, or change expected Is reliable and valid for identified population and purpose.	Addresses observed student needs. □ Sets rigorous expectations for students and licensed faculty. Includes multiple ways for students to demonstrate performance.
of students in an identified population. Considers demonstrated strengths of an identified student population. Describes the	standards. Addresses District and school improvement goals Provides clear focus for instruction Data sources and baseline data are	including beginning and ending dates Matches the length of time in the course (i.e., quarter, semester,	standards for effective teaching. Is academically challenging and demands the use of 21st-century skills. Reflects high expectations for every	Provides a plan for combining assessments if multiple summative assessments are used Identifies the best evidence for determining whether students met the objective Measures the growth, gain, or change expected Is reliable and valid for identified population and purpose Aligns with applicable Achievement	Addresses observed student needs. □ Sets rigorous expectations for students and licensed faculty. Includes multiple ways for students to demonstrate performance. The SLGO Plan aligns with
of students in an identified population. Considers demonstrated strengths of an identified student population. Describes the student population	standards. Addresses District and school improvement goals Provides clear focus for instruction Data sources and baseline data are appropriate for the goal	including beginning and ending dates Matches the length of time in the course (i.e., quarter, semester, trimester, year).	standards for effective teaching. Is academically challenging and demands the use of 21st-century skills. Reflects high	Provides a plan for combining assessments if multiple summative assessments are used Identifies the best evidence for determining whether students met the objective Measures the growth, gain, or change expected Is reliable and valid for identified population and purpose Aligns with applicable Achievement Compact	Addresses observed student needs. □ Sets rigorous expectations for students and licensed faculty. Includes multiple ways for students to demonstrate performance. The SLGO Plan aligns with District and school goals.
of students in an identified population. Considers demonstrated strengths of an identified student population. Describes the student population and any contextual	standards. Addresses District and school improvement goals Provides clear focus for instruction Data sources and baseline data are appropriate for the goal and are based on a	including beginning and ending dates Matches the length of time in the course (i.e., quarter, semester, trimester, year) Provides	standards for effective teaching. Is academically challenging and demands the use of 21st-century skills. Reflects high expectations for every	Provides a plan for combining assessments if multiple summative assessments are used Identifies the best evidence for determining whether students met the objective Measures the growth, gain, or change expected Is reliable and valid for identified population and purpose Aligns with applicable Achievement Compact indicators.	Addresses observed student needs. □ Sets rigorous expectations for students and licensed faculty. Includes multiple ways for students to demonstrate performance. The SLGO Plan aligns with District and school goals. Results have implications
of students in an identified population. Considers demonstrated strengths of an identified student population. Describes the student population and any contextual factors that may	standards. Addresses District and school improvement goals Provides clear focus for instruction Data sources and baseline data are appropriate for the goal and are based on a review of school and	including beginning and ending dates Matches the length of time in the course (i.e., quarter, semester, trimester, year) Provides adequate time	standards for effective teaching. Is academically challenging and demands the use of 21st-century skills. Reflects high expectations for every	Provides a plan for combining assessments if multiple summative assessments are used Identifies the best evidence for determining whether students met the objective Measures the growth, gain, or change expected Is reliable and valid for identified population and purpose Aligns with applicable Achievement Compact indicators Specifies measurement tools in two	Addresses observed student needs. □ Sets rigorous expectations for students and licensed faculty. Includes multiple ways for students to demonstrate performance. The SLGO Plan aligns with District and school goals.
of students in an identified population. Considers demonstrated strengths of an identified student population. Describes the student population and any contextual factors that may impact student	standards. Addresses District and school improvement goals Provides clear focus for instruction Data sources and baseline data are appropriate for the goal and are based on a review of school and classroom data for	including beginning and ending dates Matches the length of time in the course (i.e., quarter, semester, trimester, year) Provides adequate time for content	standards for effective teaching. Is academically challenging and demands the use of 21st-century skills. Reflects high expectations for every	Provides a plan for combining assessments if multiple summative assessments are used Identifies the best evidence for determining whether students met the objective Measures the growth, gain, or change expected Is reliable and valid for identified population and purpose Aligns with applicable Achievement Compact indicators Specifies measurement tools in two Categories:	Addresses observed student needs. □ Sets rigorous expectations for students and licensed faculty. Includes multiple ways for students to demonstrate performance. The SLGO Plan aligns with District and school goals. Results have implications for professional growth.
of students in an identified population. Considers demonstrated strengths of an identified student population. Describes the student population and any contextual factors that may impact student growth.	standards. Addresses District and school improvement goals Provides clear focus for instruction Data sources and baseline data are appropriate for the goal and are based on a review of school and classroom data for areas of strength and	including beginning and ending dates Matches the length of time in the course (i.e., quarter, semester, trimester, year) Provides adequate time	standards for effective teaching. Is academically challenging and demands the use of 21st-century skills. Reflects high expectations for every	Provides a plan for combining assessments if multiple summative assessments are used Identifies the best evidence for determining whether students met the objective Measures the growth, gain, or change expected Is reliable and valid for identified population and purpose Aligns with applicable Achievement Compact indicators Specifies measurement tools in two Categories: 1. State/national standardized test	Addresses observed student needs. □ Sets rigorous expectations for students and licensed faculty. Includes multiple ways for students to demonstrate performance. The SLGO Plan aligns with District and school goals. Results have implications for professional growth. Growth data will be
of students in an identified population. Considers demonstrated strengths of an identified student population. Describes the student population and any contextual factors that may impact student growth. Addresses the	standards. Addresses District and school improvement goals Provides clear focus for instruction Data sources and baseline data are appropriate for the goal and are based on a review of school and classroom data for areas of strength and need.	including beginning and ending dates Matches the length of time in the course (i.e., quarter, semester, trimester, year) Provides adequate time for content	standards for effective teaching. Is academically challenging and demands the use of 21st-century skills. Reflects high expectations for every	Provides a plan for combining assessments if multiple summative assessments are used Identifies the best evidence for determining whether students met the objective Measures the growth, gain, or change expected Is reliable and valid for identified population and purpose Aligns with applicable Achievement Compact indicators Specifies measurement tools in two Categories: 1. State/national standardized test 2. Common national or other approved	Addresses observed student needs. □ Sets rigorous expectations for students and licensed faculty. Includes multiple ways for students to demonstrate performance. The SLGO Plan aligns with District and school goals. Results have implications for professional growth. Growth data will be attached to the SLGO Plan at
of students in an identified population. Considers demonstrated strengths of an identified student population. Describes the student population and any contextual factors that may impact student growth. Addresses the learning needs of all	standards. Addresses District and school improvement goals Provides clear focus for instruction Data sources and baseline data are appropriate for the goal and are based on a review of school and classroom data for areas of strength and need Baseline data are	including beginning and ending dates Matches the length of time in the course (i.e., quarter, semester, trimester, year) Provides adequate time for content	standards for effective teaching. Is academically challenging and demands the use of 21st-century skills. Reflects high expectations for every	Provides a plan for combining assessments if multiple summative assessments are used Identifies the best evidence for determining whether students met the objective Measures the growth, gain, or change expected Is reliable and valid for identified population and purpose Aligns with applicable Achievement Compact indicators Specifies measurement tools in two Categories: 1. State/national standardized test 2. Common national or other approved measure	Addresses observed student needs. □ Sets rigorous expectations for students and licensed faculty. Includes multiple ways for students to demonstrate performance. The SLGO Plan aligns with District and school goals. Results have implications for professional growth. Growth data will be
of students in an identified population. Considers demonstrated strengths of an identified student population. Describes the student population and any contextual factors that may impact student growth. Addresses the	standards. Addresses District and school improvement goals Provides clear focus for instruction Data sources and baseline data are appropriate for the goal and are based on a review of school and classroom data for areas of strength and need.	including beginning and ending dates Matches the length of time in the course (i.e., quarter, semester, trimester, year) Provides adequate time for content	standards for effective teaching. Is academically challenging and demands the use of 21st-century skills. Reflects high expectations for every	Provides a plan for combining assessments if multiple summative assessments are used Identifies the best evidence for determining whether students met the objective Measures the growth, gain, or change expected Is reliable and valid for identified population and purpose Aligns with applicable Achievement Compact indicators Specifies measurement tools in two Categories: 1. State/national standardized test 2. Common national or other approved	Addresses observed student needs. □ Sets rigorous expectations for students and licensed faculty. Includes multiple ways for students to demonstrate performance. The SLGO Plan aligns with District and school goals. Results have implications for professional growth. Growth data will be attached to the SLGO Plan at

<u>Strategies and Support:</u> 1. What professional development opportunities will best support the goals in this SLGO Plan? 2. How will you differentiate instruction in support of this SLGO Plan? 3. What other types of instructional support do you need in order to promote students' achievement of the goals in this SLGO Plan?

2ND STEP – CONTENT

CONSIDER THE FOLLOWING

- Student learning goals are driven by content and the needs of the students for whom an educator or team has responsibility
- Goals are based on the immediate needs of students
- Content, rigor and rationale, research-based strategies, quality of evidence, and standards addressed are critical in establishing goals.

3rd STEP - ASSESSMENTS

If you can't measure it, you can't manage it.

- Assessments provide responses to questions such as: (1)
 What you are trying to accomplish? (2) How well students
 are doing? Or (3) How can you amend, change or redirect what we are doing?
- Assessments begin with the articulation of outcomes.
 Choose a realistic goal with measurable progress, so you can see the change in learning occur over time.

PRE-ASSESSMENT & BASELINE DATA

Pre-assessment Guiding Questions

- 1. What are the strength, interest and need of the students?
 - Academic Behavioral Career and college planning
 - Creativity
 Habits of mind
 Leadership
 Visual and Performing Arts
 - Social-emotional
- 2. How do you know what students need?

Develop students' profiles. Use data to describe your students' profile

3. What does the data tell you?

Analyze the data. Identify factors contributing to strengths and/or challenges in learning

4. What will you do or change to address the strengths, interests and needs of the students?

Use data to determine or influence curriculum and instructional decisions Plan Tier II and/or Tier III interventions

Consider individual, small group and accelerated strategies

5. How will you monitor your students' progress?

Time line and frequency

Assessment type

Student involvement

ANALYSIS OF THE DATA

LOOK FORS:

- Areas of very low and high proficiency
- Areas where students are not making as much learning progress as they should be
- Significant gains or drops in student proficiency between grades
- Subgroups that are significantly underperforming
- Gender differences (Source:publicimpact)

OREGON FREAMEWORK ASSESSMENTS

CATEGORY	TYPES OF MEASURES	EXAMPLES
1.	State or national standardized assessments	OAKS, SMARTER, ELPA, Extended Assessments
2.	Common national, international, regional, district-developed measures	ACT, PLAN, EXPLORE, AP, IB, DIBELS, C-PAS, other national measures; or common assessments approved by the district or state
3.	Teachers: Classroom-based or school-wide measures	Student performances, portfolios, products, projects, work samples, tests

4th STEP - WRITING GOAL STATEMENTS

- When writing SMART goals, focus on the end result of your teaching:
 - Specific and Strategic
 - Measurable
 - Appropriate, Achievable/Attainable
 - Realistic, Results-Focused, Relevant
 - Time-Bound

SIMPLISTICALLY WRITTEN & CLEARLY DEFINED EXAMPLE

SMART goals simple formula:

To: Do What? so that Who/What?

will increase/decrease by completion

date as measured by what data?.

SMART Goal Example

To: increase the math achievement of fourth grade students

so that all students

will increase by at least 20% or attain 100% of problems correctly

by June 2014

as measured by the Pretest/Placement Exam for 4th Grade Mathematics.

5th STEP – STRATEGIES

- Identify, collect & organize artifacts/evidence related to goal progress.
- Document action steps completed.
- Collect and submit artifacts.

EXAMPLE:

Student Learning Goal(s) and Professional Practice Goal(s) Planned Activity						
Action	Supports From School	Timeline/Benchmark or Frequency				
1. By October 1 – establish a baseline measurement of the writing ability of ELL students	A sub to cover my class when I observe other classes; I might	1. Assign writing tasks with varying degrees of length and skill to measure growth 2. Take notes on best practices				
2. October - January, assign daily writing assignments that vary in length	ask for PD about teaching ELL students	when observing classes and implement them into my class 3. Progress monitor students and				
3. Observe 3 ELL classes and note best practices	or writing in the content area.	provide interventions as needed 4. Assess the level and degree to which the writing level of ELL				
4. February – assign a 3 page Biology specific writing task		*Evidence - Keep a folder for 3 ELL				
5. March – conduct a formative assessment of writing ability		students, one beginner, intermediate and higher, and collect samples of their writing throughout the year. Keep notes on class observations.				

6th STEP - EVIDENCE - EXAMPLES

How will you evaluate if programming and/or interventions are impacting student achievement and personal success?

Consider the following examples:

- Summative assessments
- Data dialogues
- Sample of student's work
- Assessment data
- Student and parent involvement

REFERENCES

- Massachusetts Department of Elementary and Secondary Education; 75 Pleasant Street, Malden, MA 02148-4906; Phone 781-338-3000 TTY: N.E.T. Relay 800-439-2370; www.doe.mass.edu
- Michigan Association of Secondary School Principals; 1001
 Centennial Way, Suite 100, Lansing, Michigan 48917; Phone (517) 327-5315 | Fax (517) 327-5360
- Sandi Osters, Director of Student Life Studies; F. Simone Tiu, Assistant Director for Institutional Effectiveness; 3rd Annual Texas A&M Assessment Conference
- Oregon Framework for Teacher and Administrator Evaluation and Support Systems; Oregon Department of Education; 255 Capitol St. NE, Salem, OR 97310
- Chalkboard Project

QUESTIONS?

Contact Human Resources at

HR-Evaluation@4j.lane.edu