

ALLEGIANCE STEAM ACADEMY Regular Meeting of the Board of Directors

October 25, 2018

7:30 pm

Meeting Location: 5862 C Street, Chino, CA 91710

<u>AGENDA</u>

INSTRUCTIONS FOR PRESENTATIONS TO THE BOARD BY PARENTS AND CITIZENS

Allegiance STEAM Academy- Thrive charter school ("Allegiance STEAM Academy"), also known as ASA Thrive, is a direct-funded, independent, public charter school operated by the Allegiance STEAM Academy nonprofit public benefit corporation and governed by Allegiance STEAM Academy, Incorporated corporate Board of Directors ("Board"). The purpose of a public meeting of the Board, is to conduct the affairs of Allegiance STEAM Academy in public. We are pleased that you are in attendance and hope you will visit these meetings often. Your participation assures us of continuing community interest in our school.

1. Agendas are available to all audience members at the meeting. Note that the order of business on this agenda may be changed without prior notice. For more information on this agenda, please contact Allegiance at: info@asathrive.org

2. "Request to Speak" forms are available to all audience members who wish to speak on any agenda items or under the general category of "Public Comments."

3. "Public Comments" are set aside for members of the audience to comment. However, due to public meeting laws, the Board can only listen to your issue, not take action. The public is invited to address the Board regarding items listed on the agenda. Comments on an agenda item will be accepted during consideration of that item, or prior to consideration of the item in the case of a closed session item. Please turn in comment cards to the Board Secretary prior to the item you wish to speak on. These presentations are limited to three (3) minutes.

4. In compliance with the Americans with Disabilities Act (ADA) and upon request, Allegiance STEAM Academy may furnish reasonable auxiliary aids and services to qualified individuals with disabilities. Individuals who require appropriate alternative modification of the agenda in order to participate in Board meetings are invited to contact Allegiance STEAM Academy.

I. Preliminary

A. Call to Order

The meeting was called to order by Board Chair at ______.

Present	Absent
	Present

C. Public Comments- Items not on the Agenda

No individual presentations shall be for more than three (3) minutes. Ordinarily, Board members will not respond to presentations and no action can be taken. However, the Board may give direction to staff following a presentation.

D. Approval of Agenda for the Regular Board Meeting for October 25, 2018.

Recommended the Board of Directors approve the Agenda for Regular Board Meeting for October 25, 2018

 Motion:
 Second:
 Roll Call:

II. Open Session:

A. COMMUNICATIONS

- 1. Comments from Board of Directors
- 2. CEO's report

B. ITEMS SCHEDULED FOR INFORMATION:

- 1. September 2018 Financial Presentation
- 2. Update from Parents and Community for Kids

C. ITEMS SCHEDULED FOR CONSENT:

1. Minutes for the Regular Meeting of the Board of Directors September 27, 2018

2. Check register for month of September 2018

 Motion:
 Second:
 Roll Call:

D. ITEMS SCHEDULED FOR DISCUSSION/ACTION:

1. Charter School 20 Day Attendance Data Report and Data Certification 2018-19 **Fiscal Year**

See attached

It is recommended the Board of Directors:

- a. Approve and adopt the ASA Thrive Charter School 20 Day Attendance Data Report and Data Certification
- 2. Revised Start-up Budget 2017/18: FY18 ASA Budget Revised 18:07:13 See attached

It is recommended the Board of Directors:

b. Adopt and approve the 2017/18 Allegiance STEAM Academy-Thrive Start-up Budget

Motion: _____ Second: _____ Roll Call: _____

3. Revised Budget 2018/19: FY19 ASA Budget 18:06:10 Multi-Year See attached

It is recommended the Board of Directors:

c. Adopt and approve the 2018/19 Allegiance STEAM Academy-Thrive Budget 18:06:10

Motion: ______ Second: _____ Roll Call: _____

4. <u>Revised Budget 2018/19:</u> FY19 ASA Budget 18:06:10 Alternative Form See attached

It is recommended the Board of Directors:

- a. Adopt and approve the 2018/19 Allegiance STEAM Academy-Thrive Budget 18:06:10 Alternative Form
- 5. Revised Budget 2018/19: FY19 ASA Budget 18:10:25 Multi-Year See attached

It is recommended the Board of Directors:

a. Adopt and approve the 2018/19 Allegiance STEAM Academy-Thrive Revised Budget 18:10:25

Motion: _____ Second: _____ Roll Call: _____

6. Board Resolution of Allegiance STEAM Academy Approving the Establishment of a 403(b) Plan

See attached

	It is recommo	ended the Board of Directors:	
	a.	Adopt and approve the Board Resolut	-
		Academy Approving the Establishme	nt of a $403(b)$ Plan
	Motion:	Second:	Roll Call:
7.	<u>Revised ASA</u> See attached	Student Dress Code Policy	
		ended the Board of Directors: It is recommended the Board of Directors revised ASA Student Dress Code Pol	
	Motion:	Second:	Roll Call:
8.	<u>Revised ASA</u> See attached	Fiscal Policies and Procedures	
	It is recommo	ended the Board of Directors:	
		It is recommended the Board of Direct revised Fiscal Policies and Procedure	
	Motion:	Second:	Roll Call:
9.	Revised Stan	dards Based Report Cards	
	See attached		
	It is recomm	ended the Board of Directors:	
		It is recommended the Board of Directors. revised Standards Based Report Card	
	Motion:	Second:	Roll Call:
10	Standards Be	ased Progress Reports	
10.	See attached	ascu i rogress keports	
	It is recommo	ended the Board of Directors:	
	a.	It is recommended the Board of Direc Standards Based Progress Reports	ctors adopt and approve the
	Motion:	Second:	Roll Call:
11.	English Lear	ner Re-Classification Criteria	
	See Attached		
	It is recommo	ended the Board of Directors:	

a. Adopt and approve the English Learner Re-Classification

Motion: ______ Second: _____ Roll Call: _____

12. Nomination and Election of New Board Member

Allegiance Steam Academy (ASA) Bylaws state in Article 7, Section 3 "the number of Directors shall be no less than three (3) and no more than five (5)."

It is recommended the Board of Directors:

a. Nominate Mr. Jason Liso and approve as a Director for the Allegiance STEAM Academy Board of Directors.

Motion: ______ Second: ______ Roll Call: _____

D. ADJOURNMENT

It is recommended the Board of Directors:

a. Adjourn the Regular Board Meeting for October 25, 2018 at _____

 Motion:

 Roll Call:



Monthly Financial Presentation – September 2018

September Highlights



Financial forecast is presented for review.

Budget revisions are presented independently and not requested with this report.

Compliance and Reporting

- 20-Day attendance report submitted (follow-up to PENSEC).
- Federal cash management (quarterly) will be filed in October.

Enrollment and Revenues

- Enrollment forecast is set 7 below budget (ADA 6.65 down).
- LCFF funding is updated for current unduplicated pupil percentage (34.46%), down from original budget (49.85%), decreasing forecast LCFF funding \$83K.
- Forecast food program revenue decreased based on early participation (\$113K), offset by decreased expense.
- Overall revenue forecast decreased \$272K (5%), excluding food program revenue is down \$160K (3%).
- Due to permanent material variance, budget revision is recommended.

Cash

- 1st funding as received in September PENSEC \$1.1 million, extinguishing \$739K factored receivables.
- Receipt of in lieu property tax funding was delayed until October (1st deposit \$163K).
- Based on current cash forecast, receivables factoring will be recommended in November and December.

Expenses

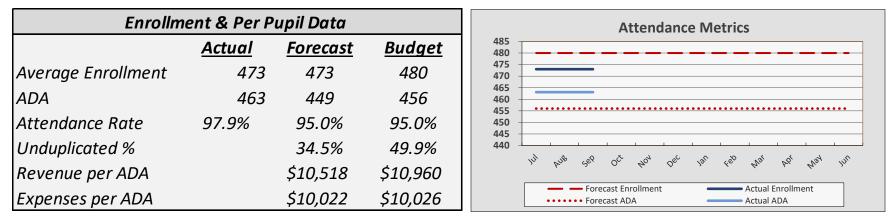
- Increased staffing offset by forecast reduced benefits cost (net \$23K favorable variance).
- Increased budget for SpEd services, STEAM expeditions and PD, and IT consultant (net \$160K increase).
- Reduced food program participation, offset by reduced revenue forecast.
- Overall surplus forecast \$223K, healthy 5% of annual expenses.





Enrollment and Per Pupil Data

Attendance Metrics



Enrollment is forecast at 473, a reduction of 7 in 8th grade. Excluding PCSGP and child nutrition, revenue forecast per ADA is \$9,467. Current ADA forecast reduces revenue by \$63K.



Revenue

- September Updates
 - Revenues forecast below budget Excluding food program, overall revenues forecast \$160K below budget.
 - State Aid Reduced UPP and ADA forecasts lower LCFF funding \$140K.
 - Federal Revenue (Food program) \$103K decrease in food program revenue is offset with decreased program costs.
 - Federal Revenue (Title I) Reduced forecast \$25K following reduced UPP.

			ır-to-Date		Annual/Full Year									
	Actual		Actual		Budget			Fav/(Unf)		Forecast		Budget	F	av/(Unf)
Revenue														
State Aid-Rev Limit	\$	1,294,364	\$	238 <i>,</i> 034	\$	1,056,330	\$	3,810,912	\$	3,950,527	\$	(139,615)		
Federal Revenue		-		19,494		(19,494)		582,911		708,796		(125,884)		
Other State Revenue		-		-		-		328,462		338,596		(10,134)		
Other Local Revenue		1,486		-		1,486		3,910				3,910		
Total Revenue	\$ 1,295,851		\$	257,528	\$	1,038,323	\$	4,726,196	\$	4,997,919	\$	(271,723)		



Expenses

- Salaries Increased staffing, reduced benefits costs (limited participation in insurance),
 net \$23K favorable.
- Books and Supplies Reduced food program participation net \$116K favorable.
- Subagreement Services and Professional Services Added SpEd services, PCSGP funded PD, and IT consultant – net increase \$168K.

			Yec	ır-to-Date			Annual/Full Year					
		Actual		Budget	F	av/(Unf)		Forecast		Budget	Fa	v/(Unf)
Expenses												
Certificated Salaries	\$	296,454	\$	303,705	\$	7,251	\$	1,595,050	\$	1,578,500	\$	(16,550)
Classified Salaries		115,175		113,038		(2,137)		550,061		506,208		(43,853)
Benefits		105,652		147,685		42,033		599,083		682,810		83,728
Books and Supplies		58,346		465,446		407,100		489,220		621,314		132,094
Subagreement Services		3,798		11,418		7,620		156,921		62,800		(94,121)
Professional Services		40,781		57,563		16,782		710,116		644,946		(65,170)
Facilities		1,691		13,950		12,259		47,756		55,800		8,044
Operations		25,491		88,805		63,314		284,520		334,092		49,572
Interest		40,460		56,699		16,238		70,460		85,163		14,703
Total Expenses	<u>\$</u>	687,848	\$	1,258,309	<u>\$</u>	570,460	<u>\$</u>	4,503,186	\$	4,571,633	<u>\$</u>	68,447



Surplus / (Deficit) & Fund Balance

- Current forecast surplus of \$223K (5%) is below budget but meets goal for first year school.
- First year fund balance is forecast \$160K, 3.6%.

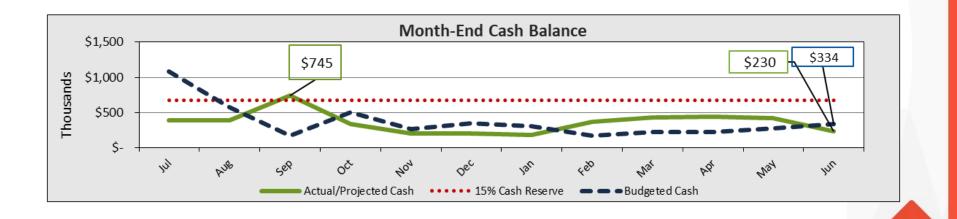
		Year-to-Date		Annual/Full Year						
	Actual	Budget	Fav/(Unf)	F	orecast		Budget	Fa	av/(Unf)	
Total Surplus(Deficit)	\$ 608,003	\$ (1,000,781)	\$ 1,608,783	\$	223,010	\$	426,286	\$	(203,276)	
Beginning Fund Balance	(62,995)	(62,995)			(62,995)		(62,995)			
Ending Fund Balance	<u>\$ 545,008</u>	<u>\$ (1,063,776)</u>		<u>\$</u>	160,015	<u>\$</u>	363,291			
As a % of Annual Expenses	12.1%	-23.3%			3.6%		7.9%			



Cash Balance



- Cash is forecast to end the year at \$230K, 5% of expenses, provided by factoring the June apportionment.
- Current cash is \$745K, with \$214K outstanding factoring of 20-Day (repaid Jan).
- Recommend November and December factoring of 20-Day Advance to continue funding operations while awaiting funding (\$200,000 each).







Compliance Deadlines (next 60 days)

1						
Area	Due Date	Description	Completed By	Board Must Approve	Signature Required	Additional Information
FINANCE	Oct-31	Public Charter School Grant Program and Dissemination Grant Program - Qtr 1 - The PCSGP Quarterly Expenditure Report (QER) is the accountability document that reflects the dollar amount spent towards work plan activities. A QER is due to the CDE's Charter Schools Division within 30 days of each respective quarter.	Charter Impact	No	Yes	https://www.cde.ca.gov/sp/cs/re/pcsgp .asp
FINANCE		Federal Cash Management - Period 2 - Charter schools that are awarded a grant under any of these programs: Title I, Part A; Title I, Part D, Subpart 2; Title II, Part A; Title III LEP; and Title III Immigrant programs must submit the CMDC report for a particular quarter in order to receive an apportionment for that quarter; CDE will apportion funds to LEAs whose cash balance is below a certain threshold.	Charter Impact	No	No	http://www.cde.ca.gov/fg/aa/cm/_
FINANCE	Oct-31	Collect National School Lunch Program (NSLP) applications - Schools must collect or receive National School Lunch Program (NSLP) applications by October 31. Schools may process those applications after October 31, and if students are found to be eligible for free or reduced-price meals (FRPMs), those schools may update FRPM program records for eligible students with a start date before Census Day.	ASA	No	No	https://www.cde.ca.gov/fg/aa/nt/index .asp?tabsection=1
DATA TEAM	Oct-31	CBEDS-ORA - Collection of FTE of classified staff, estimated teacher hires, Kindergarten program types, H-1B work visa application, education calendar, multilingual instructional programs, languages of instruction and district of choice transfer requests and transportation data	ASA	No	No	https://www.cde.ca.gov/ds/dc/cb/
FINANCE		Submit Prop 39 applications to your Chartering Authorizer - CA Prop 39 Law established that charter school students are entitled to space at district-run schools. In order to qualify for an allocation of Prop 39 facilities, a charter school must make an annual request conforming to the statutory and regulatory provisions of Prop. 39.	ASA	No	Yes	http://www.cde.ca.gov/sp/cs/as/propo sition39.asp
FINANCE	Nov-01	Mental Health Plans due to SELPA - Schools requesting Level 2 and Level 3 mental health funding must file their annual plan with their SELPA by this date. Specific due dates may vary by SELPA.	ASA	No	Yes	https://www.cde.ca.gov/fg/aa/se/sep1 appnform04.asp
FINANCE		Review and/or Update Non-Profit IRS Form 990 Policies - The IRS Form 990 is the annual information return filed by most non-profit charter schools. The IRS Form 990 includes a Governance, Management and Disclosure section. Charter Schools are required to disclose the following policies: Conflict of Interest Policy, Whistleblower Policy, Document Retention and Destruction Policy, Expense Reimbursement Policy, Gift Receiving Policy, and Compensation Approval Policy. A Form 990 must be filed by the 15th day of the 5th month after the close of the NPO's fiscal year.	ASA and Charter Impact	Yes	No	http://www.publiccounsel.org/useful_ materials?id=0025_
DATA TEAM	Nov-15	Complete Nutrition Verification process (requirement of School Nutrition Program) - Verification is the annual, mandatory process that confirms the eligibility of a sample of completed household meal eligibility applications in the National School Lunch and School Breakfast Programs. Each LEA must select and verify a sample of applications approved for free and reduced-price meal benefits. The required sample size of applications to be verified is based on the number of approved applications on file on October 1.	ASA	No	Yes	http://www.cde.ca.gov/ls/nu/sn/verific ation.asp
DATA TEAM	Nov-21	CALPADS Fall 1- Student data related to 2018-19 Enrollment Counts, 2017-18 Grads and Drops, English Language Acquisition, Immigrant Counts and Free/Reduced Price Meal Eligibility must be reported to CDE for all students who were actively enrolled on 10/3/2018	ASA	No	Yes	https://www.cde.ca.gov/ds/sp/cl/index .asp
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Appendices

As of September 30, 2018

- Cash Flow Monthly and Annual Forecast
- Statement of Financial Position (Balance Sheet)
- Statement of Cash Flows
- Detailed Month and YTD Budget vs. Actual
- Accounts Payable Aging
- Check Register
- Checks issued over \$2K additional details



Financial Package September 30, 2018



Monthly Cash Flow/Forecast FY18-19

Revised 10/20/18

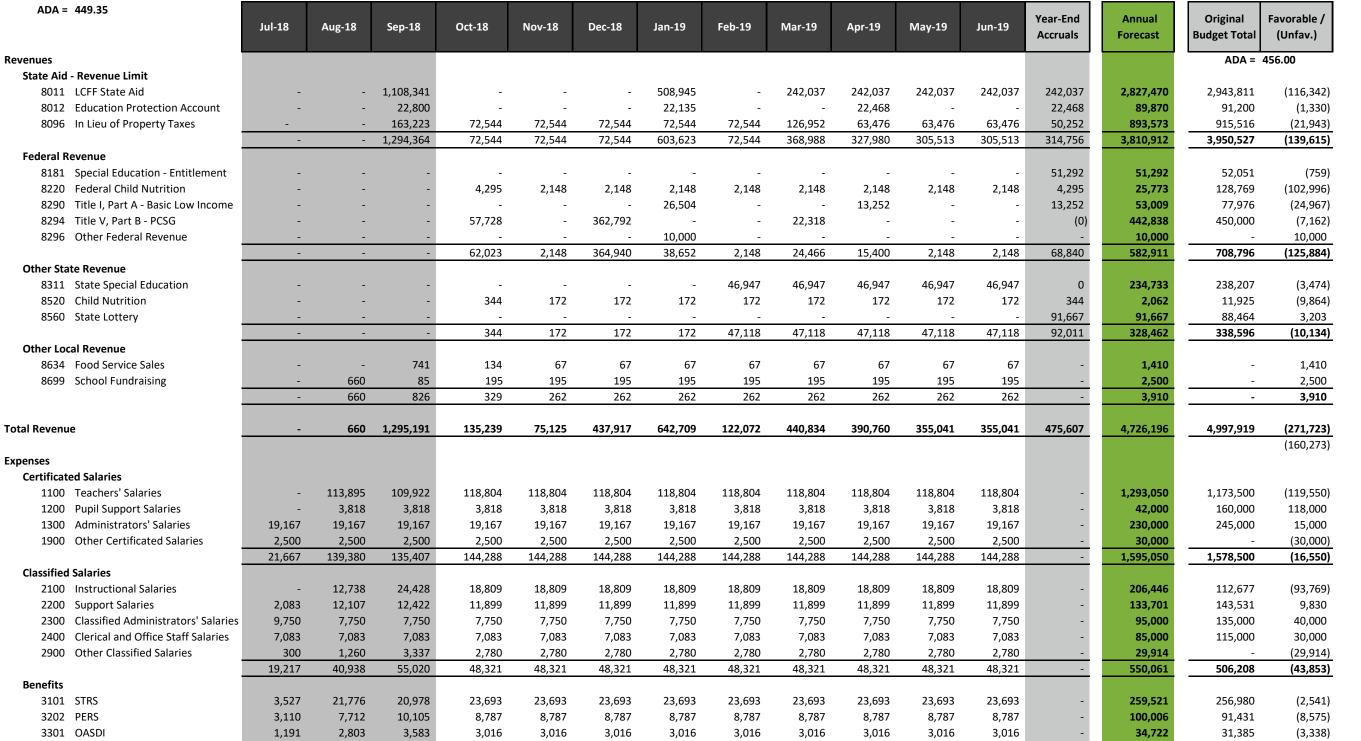
Revenues

Expenses

Benefits

3202

3311 Medicare



2,816

11,667

1,127

2,719

53,824

2,816

11,667

1,127

2,719

53,824

2,816

11,667

1,127

2,719

53,824

31,243

114,781

27,704

31,106

599,083

30,228

224,000

19,600

29,186

682,810

(1,015)

(8,104)

(1,920)

83,728

109,219

3501 State Unemployment 3601 Workers' Compensation

3401 Health and Welfare

593

1,101

10,075

553

2,615

4,973

3,873

43,751

2,695

9,781

2,471

2,213

51,826

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2,816

11,667

5,635

2,719

58,332

2,816

11,667

4,508

2,719

57,205

2,816

11,667

2,254

2,719

54,951



Monthly Cash Flow/Forecast FY18-19

Revised 10/20/18

ADA = 4	449.35																
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Year-End	Annual	Original	Favorable /
		341 10	Aug 10	3CP 10	000 10		BCC 10	5011 15	100 15			1010 y 15	5011 <u>1</u> 5	Accruals	Forecast	Budget Total	(Unfav.)
Books and	Sunnlies																
	Textbooks and Core Materials	_	596	26,163	42,789	42,789	-	_	_	_	-	-	_	_	112,338	114,000	1,663
	Books and Reference Materials	_	238	1,068	9,927		_	_	_	_	_	-	_		11,234	22,800	11,566
	School Supplies		5,802	7,750	7,232	7,232	7,232	7,232	7,232	7,232	7,232	7,232	7,232		78,636	79,800	1,164
	Special Activities/Field Trips		5,602	1,023	5,609	5,609	5,609	5,609	5,609	5,609	5,609	5,609	5,609		51,500	22,800	(28,700)
	Uniforms		853	1,025	5,005	5,005	5,005	5,005	5,005	5,005	5,005	5,005	1,147		2,000	22,800	(28,700)
	Software	2 2 2 2		4 607	- 0.245	- 1 Г/Г	- 1 545		- 1 Г/Г	- 1 Г 4 Г	- 1 Г 4 Г	- 1 Г 4 Г		-		-	
		2,227	1,892	4,697	8,245	1,545	1,545	1,545	1,545	1,545	1,545	1,545	1,545	-	29,417	54,720	25,303
	Noncapitalized Equipment	-	4,982	246	87,098	87,098	-	-	-	-	-	-	-	-	179,425	186,500	7,075
4700 F	Food Services	-	750	57	4,773	2,386	2,386	2,386	2,386	2,386	2,386	2,386	2,386	-	24,671	140,694	116,024
Cuberneer	ant Comisso	2,227	15,114	41,005	165,672	146,658	16,771	16,771	16,771	16,771	16,771	16,771	17,918	-	489,220	621,314	132,094
-	nent Services			2 1 1 0	4 200	4 200	4 200	4 200	4 200	4 200	4 200	4 200	4 200		10.000		(40,000)
5101	-	-	-	2,118	4,209	4,209	4,209	4,209	4,209	4,209	4,209	4,209	4,209	-	40,000	-	(40,000)
	Special Education	-	-	-	11,880	11,880	11,880	11,880	11,880	11,880	11,880	11,880	11,880	-	106,921	62,800	(44,121)
5103 3	Substitute Teacher	-	-	1,680	1,900	803	803	803	803	803	803	803	803	-	10,000	-	(10,000)
Duefeesieur		-	-	3,798	17,989	16,892	16,892	16,892	16,892	16,892	16,892	16,892	16,892	-	156,921	62,800	(94,121)
	al/Consulting Services	20	467	20	10.000	Г 000	F 000	F 000	F 000	F 000	F 000	F 000	F 000		F0 F07	22.000	(27 707)
5801 I		20	467	20	10,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	-	50,507	22,800	(27,707)
	Audit & Taxes	-	-	-	-	-	-	-	3,800	3,800	3,800	-	-	-	11,400	20,000	8,600
	Legal	-	-	8,625	4,597	4,597	4,597	4,597	4,597	4,597	4,597	4,597	4,597	-	50,000	50,000	-
	Professional Development	-	140	49	8,312	8,312	8,312	8,312	8,312	8,312	8,312	8,312	8,312	-	75,000	15,000	(60,000)
	General Consulting	-	-	-	500	500	500	500	500	500	500	500	500	-	4,500	5,000	500
	Payroll Service Fee	312	143	486	1,083	1,083	1,083	1,083	1,083	1,083	1,083	1,083	1,083	-	10,692	13,000	2,308
	Management Fee	18,742	260	11,516	11,371	11,371	11,371	11,371	11,371	11,371	11,371	11,371	8,853	-	130,339	136,453	6,114
	District Oversight Fee	-	-	-	38,831	-	-	107,779	-	-	81,980	-	-	88,238	316,827	321,016	4,188
	County Fees	-	-	-	1,250	-	-	1,250	-	-	1,250	-	-	1,250	5,000	5,000	-
5814 9	SPED Encroachment	-	-	-	-	-	-	-	11,170	11,170	11,170	11,170	11,170	-	55,850	56,677	827
		19,074	1,010	20,696	75,945	30,864	30,864	139,893	45,834	45,834	129,064	42,034	39,516	89,488	710,116	644,946	(65,170)
	Repairs and Other Leases																
	Additional Rent	290	-	-	-	-	-	-	-	-	-	-	710	-	1,000	-	(1,000)
	Equipment Leases	-	-	-	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	-	16,200	21,600	5,400
5610 F	Repairs and Maintenance	-	1,401	-	1,528	1,528	1,528	3,056	3,056	3,056	3,056	3,056	9,294	-	30,556	34,200	3,644
		290	1,401	-	3,328	3,328	3,328	4,856	4,856	4,856	4,856	4,856	11,804	-	47,756	55,800	8,044
-	and Housekeeping																
	Auto and Travel	-	12	-	1,665	1,665	1,665	1,665	1,665	1,665	1,665	1,665	1,665	-	15,000	5,000	(10,000)
	Business Meals	-	13	-	554	554	554	554	554	554	554	554	554	-	5,000	5,000	-
	Dues & Memberships	-	-	1,419	1,091	1,091	1,091	1,091	1,091	1,091	1,091	1,091	1,091	-	11,234	11,400	166
	Insurance	720	5,037	2,878	2,878	2,878	2,878	2,878	2,878	2,878	2,878	2,878	2,878	-	34,536	30,000	(4,536)
	Utilities	-	-	-	36,555	9,070	9,070	9,070	9,070	9,070	9,070	18,278	18,278	-	127,532	167,352	39,820
	Janitorial/Trash Removal	-	-	4,667	1,156	562	562	562	562	562	562	562	562	-	10,317	6,840	(3,477)
	Office Expense	340	5,358	3,007	2,317	2,317	2,317	2,317	2,317	2,317	2,317	2,317	2,317	-	29,563	30,000	437
	Postage and Shipping	-	74	-	1,140	1,140	1,140	1,140	1,140	1,140	1,140	1,140	1,140	-	10,335	14,000	3,665
5512 F	Printing	-	-	512	1,091	1,091	1,091	1,091	1,091	1,091	1,091	1,091	1,091	-	10,335	14,000	3,665
5513 (Other taxes and fees	-	383	23	344	344	344	344	344	344	344	344	344	-	3,500	3,500	-
5514 E	Bank Charges	15	93	69	100	100	100	100	100	100	100	100	100	-	1,076	2,000	924
5515 F	Public Relations/Recruitment	-	-	-	556	556	556	556	556	556	556	556	556	-	5,000	15,000	10,000
5900 (Communications	-	294	578	2,247	2,247	2,247	2,247	2,247	2,247	2,247	2,247	2,247	-	21,093	30,000	8,907
		1,075	11,263	13,154	51,694	23,615	23,615	23,615	23,615	23,615	23,615	32,822	32,822	-	284,520	334,092	49,572
Interest																	
7438 I	Interest Expense	19,168	6,843	14,450	-	10,000	10,000	-	-	-	-	10,000	-	-	70,460	85,163	14,703
		19,168	6,843	14,450	-	10,000	10,000	-	-	-	-	10,000	-	-	70,460	85,163	14,703
Total Expenses	;	92,793	259,700	335,355	561,061	477,789	347,902	452,967	357,781	355,527	437,630	369,808	365,385	89,488	4,503,186	4,571,633	68,447
Monthly Surplu	us (Deficit)	(92,793)	(259,040)	959,836	(425,821)	(402,664)	90,015	189,742	(235,709)	85,307	(46,869)	(14,767)	(10,345)	386,119	223,010	426,286	(203,276)
															5.0%		



Monthly Cash Flow/Forecast FY18-19

Revised 10/20/18

ADA = 449.35													Year-End	Annual	Original	Favorable /
	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Accruals	Forecast	Budget Total	(Unfav.)
Cash Flow Adjustments																
Monthly Surplus (Deficit)	(92,793)	(259,040)	959,836	(425,821)	(402,664)	90,015	189,742	(235,709)	85,307	(46,869)	(14,767)	(10,345)	386,119	223,010		
Cash flows from operating activities																
Depreciation/Amortization	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Public Funding Receivables	-	-	(186,023)	123,656	2,320	(297,902)	-	362,792	(22,318)	-	-	22,318	(475,607)	(470,764)		
Prepaid Expenses	-	4,030	(40,882)	2,676	2,676	2,676	2,676	2,676	2,676	2,676	2,676	2,676	-	(12,768)		
Accounts Payable	3,683	(14,683)	2,365	-	-	-	-	-	-	-	-	-	89,488	80,853		
Accrued Expenses	11,502	57,226	46,199	(104,380)	-	-	-	-	-	-	-	-	-	10,546		
Deferred Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Cash flows from investing activities																
Purchases of Prop. And Equip.	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Notes Receivable	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Cash flows from financing activities																
Proceeds from Factoring	350,000	200,000	214,450	-	200,000	200,000	-	-	-	-	200,000	-	-	1,364,450		
Payments on Factoring	19,168	6,843	(739,031)	-	10,000	10,000	(214,450)	-	-	-	(200,000)	(210,000)	-	(1,317,470)		
CSFA Proceeds(Payments) on Debt	-	-	100,000	-	50,000	-	-	50,000	-	50,000	-	-	-	250,000		
Total Change in Cash	291,561	(5,625)	356,913	(403 <i>,</i> 869)	(137,669)	4,789	(22,032)	179,759	65,665	5,807	(12,091)	(195,351)				
Cash, Beginning of Month	102,104	393,665	388,040	744,953	341,084	203,415	208,204	186,172	365,931	431,596	437,403	425,312				
Cach End of Month	202 665	200 040	744 052	241 094	202 415	208 204	106 177	265 021	421 506	427 402	425 212	220.061				
Cash, End of Month	393,665	388,040	744,953	341,084	203,415	208,204	186,172	365,931	431,596	437,403	425,312	229,961				



Statement of Financial Position September 30, 2018

	Curi	rent Balance	Be	ginning Year Balance	١	TD Change	YTD % Change
Assets							
Current Assets							
Cash & Cash Equivalents	\$	744,953	\$	102,104	\$	642,848	630%
Public Funding Receivables		193,186		7,162		186,023	2597%
Factored Receivables		(214,450)		-		(214,450)	0%
Prepaid Expenses		52,126		15,274		36,852	241%
Total Current Assets		775,815		124,540		651,274	523%
Total Assets	\$	775,815	\$	124,540	\$	651,274	523%
Liabilities							
Current Liabilities							
Accounts Payable	\$	2,365	\$	11,000	\$	(8,635)	-78%
Accrued Liabilities		128,441		13,515		114,926	850%
Deferred Revenue		-		163,020		(163,020)	-100%
Notes Payable, Current Portion		50,000		-		50,000	0%
Total Current Liabilities		180,806		187,535		(6,279)	-3%
Long Term Liabilities							
Notes Payable, Net of Current Portion		50,000		-		50,000	0%
Total Long Term Liabilities		50,000		-		50,000	0%
Total Liabilities		230,806		187,535		43,271	23%
Total Net Assets		545,008		(62,995)		608,003	-965%
Total Liabilities and Net Assets	\$	775,815	\$	124,540	\$	651,274	523%

Statement of Cash Flows

	nth Ended /30/2018	TD Ended /30/2018
Cash Flow From Operating Activities		
Changes in Net Assets:	\$ 957,113	\$ 608,003
Adjustments to reconcile change in net assets to net cash flows from		
operating activities:		
Depreciation	(23)	-
Decrease/(Increase) in Operating Assets:		
Public Funding Receivable	(186,023)	(186,023)
Grants, Contributions & Pledges Receivable	(524,581)	214,450
Prepaid Expenses	(40,883)	(36,852)
(Decrease)/Increase in Operating Liabilities		
Accounts Payable	2,365	(8,635)
Accrued Expenses	46,199	114,926
Deferred Revenue	-	(163,020)
Total Cash Flow from Operating Activities	 254,167	 542,848
Cash Flows from Investing Activities		
Purchase of Property & Equipment	2,746	-
Total Cash Flows from Investing Activities	 2,746	 -
Cash Flows from Financing Activities		
Proceeds from (payments on) Long-term Debt	100,000	100,000
Total Cash Flows from Financing Activities	 100,000	 100,000
Change in Cash & Cash Equivalents	356,912	642,848
Cash & Cash Equivalents, Beginning of Period	 388,040	 102,104
Cash and Cash Equivalents, End of Period	\$ 744,953	\$ 744,953

Budget vs. Actual

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Variance	Total Budget
Revenue							
State Aid-Revenue Limit							
LCFF Revenue	\$ 1,108,341	\$-	\$ 1,108,341	\$ 1,108,341	\$-	\$ 1,108,341	\$ 2,943,811
Education Protection Account	22,800	-	22,800	22,800	-	22,800	91,200
In Lieu of Property Taxes	163,223	238,034	(74,811)	163,223	238,034	(74,811)	915,516
Total State Aid-Revenue Limit	1,294,364	238,034	1,056,330	1,294,364	238,034	1,056,330	3,950,527
Federal Revenue							
Federal Special Education - IDEA	-	-	-	-	-	-	52,051
Federal Child Nutrition	-	-	-	-	-	-	128,769
Title I, Part A - Basic Low Income	-	19,494	(19,494)	-	19,494	(19,494)	77,976
Title V, Part B - Charter School Grants	-	-	-	-		-	450,000
Total Federal Revenue	-	19,494	(19,494)	-	19,494	(19,494)	708,796
Other State Revenue							
State Special Education - AB602	-	-	-	-	_	-	238,207
State - Child Nutrition	-	-	-	-	_	-	11,925
State - State Lottery	-	-	-	-	-	-	88,464
Total Other State Revenue	-				-	-	338,596
							556,556
Local Revenue							
Food Service Sales	741	-	741	741	-	741	-
School Fundraising	85	-	85	745	-	745	-
Total Local Revenue	826	-	826	1,486	-	1,486	-
Total Revenue	\$ 1,295,191	\$ 257,528	\$ 1,037,663	\$ 1,295,851	\$ 257,528	\$ 1,038,323	\$ 4,997,919
Evenence							
Expenses Certificated Salaries							
	ć 100.022	¢ 106 692	ć (2.240)	¢ 222.017	¢ 212.264	ć (10 45 4)	¢ 1 172 F00
Certificated Teachers' Salaries	\$ 109,922	\$ 106,682	\$ (3,240)	\$ 223,817	\$ 213,364	\$ (10,454)	\$ 1,173,500
Certificated Pupil Support Salaries	3,818	14,545	10,727	7,636	29,091	21,455	160,000
Certificated Supervisors' and Administrators' Sala		20,417	1,250	57,500	61,250	3,750	245,000
Other Certificated Salaries	2,500	-	(2,500)	7,500		(7,500)	-
Total Certificated Salaries	135,407	141,644	6,237	296,454	303,705	7,251	1,578,500
Classified Salaries							
Classified Instructional Salaries	24,428	10,243	(14,185)	37,166	20,487	(16,679)	112,677
Classified Support Salaries	12,422	12,382	(40)	26,612	32,097	5 <i>,</i> 484	143,531
Classified Supervisors' and Administrators' Salarie	7,750	11,250	3,500	25,250	33,750	8,500	135,000
Clerical, Technical, and Office Staff Salaries	7,083	9,811	2,727	21,250	26,705	5 <i>,</i> 455	115,000
Other Classified Salaries	3,337	-	(3,337)	4,897	-	(4,897)	-
Total Classified Salaries	55,020	43,686	(11,334)	115,175	113,038	(2,137)	506,208
Benefits							
State Teachers' Retirement System, certificated p	20,978	23,060	2,081	46,281	49,443	3,162	256,980
Public Employees' Retirement System, certificated p		7,890	(2,214)	20,926	49,443 20,417	(509)	256,980 91,431
OASDI/Medicare/Alternative, certificated position		2,709	(2,214) (874)	20,926	7,008	(509)	91,431 31,385
	3,583 2,695	2,709		5,903	6,043	(389) 140	31,385
Medicare certificated positions			(8)				-
Health and Welfare Benefits, certificated position		18,667	8,886 (1,401)	9,781	56,000	46,219	224,000
State Unemployment Insurance, certificated posit		980 2 505	(1,491)	8,545	2,940	(5,605)	19,600 20,186
Workers' Compensation Insurance, certificated po Total Benefits	2,213 51,826	2,595 58,587	<u>382</u> 6,761	6,639 105,652	5,834 147,686	(805) 42,033	29,186 682,810
	5_,520	- 0,007	0,.01		,000	,	,510
Books & Supplies							
Textbooks and Core Curricula Materials	26,163	-	(26,163)	26,759	114,000	87,241	114,000
Books and Other Reference Materials	1,068	-	(1,068)	1,307	22,800	21,493	22,800

Budget vs. Actual

	Current Period Actual	Current Period	Current Period	Current Year Actual	YTD Budget	YTD Variance	Total Budget
		Budget	Variance				
School Supplies	7,750	1,995	(5,755)	13,552	61,845	48,293	79,800
Special Activities/Field Trips	1,023	-	(1,023)	1,023	-	(1,023)	22,800
Uniforms	-	-	-	853	-	(853)	-
Software	4,697	-	(4,697)	8,816	54,720	45,904	54,720
Noncapitalized Equipment	2,969	-	(2,969)	5,229	186,500	181,271	186,500
Food Services	57	12,790	12,733	807	25,581	24,774	140,694
Total Books & Supplies	43,728	14,785	(28,942)	58,346	465,446	407,100	621,314
Subagreement Services							
Nursing	2,118	-	(2,118)	2,118	-	(2,118)	-
Special Education	-	5,709	5,709	-	11,418	11,418	62,800
Substitute Teacher	1,680	-	(1,680)	1,680	-	(1,680)	-
Total Subagreement Services	3,798	5,709	1,911	3,798	11,418	7,620	62,800
Professional & Consulting Services							
IT	20	1,900	1,880	507	5,700	5,193	22,800
Audit and Tax	-	-	-	-	-	-	20,000
Legal	8,625	4,167	(4,459)	8,625	12,500	3,875	50,000
Professional Development	49	1,500	1,451	189	1,500	1,311	15,000
General Consulting	-	500	500	-	500	500	5,000
Payroll Service Fee	486	1,083	597	942	3,250	2,308	13,000
Management Fee	11,516	11,371	(145)	30,518	34,113	3,595	136,453
District Oversight Fee	-	-	-	-	-	-	321,016
County Fees	-	-	-	-	-	-	5,000
SELPA Fees	-	-		-			56,677
Total Professional & Consulting Services	20,696	20,521	(175)	40,781	57,563	16,782	644,946
Facilities, Repairs, & Other Leases							
Additional Rent	-	-	-	290	-	(290)	-
Equipment Leases	-	1,800	1,800	-	5,400	5,400	21,600
Repairs and Maintenance	-	2,850	2,850	1,401	8,550	7,149	34,200
Total Facilities, Repairs, & Other Leases	-	4,650	4,650	1,691	13,950	12,259	55,800
Operations & Housekeeping							
Auto and Travel Expense	-	-	-	12	-	(12)	5,000
Business Meals	-	417	417	13	1,250	1,237	5,000
Dues & Memberships	1,419	950	(469)	1,419	2,850	1,431	11,400
Insurance	2,878	2,500	(378)	8,634	7,500	(1,134)	30,000
Utilities	-	18,548	18,548	-	55,645	55,645	167,352
Janitorial/Trash Removal	4,667	570	(4,097)	4,667	1,710	(2,957)	6,840
Office Expense	3,030	2,500	(530)	8,706	7,500	(1,206)	30,000
Postage and Shipping	-	1,400	1,400	74	1,400	1,326	14,000
Printing	512	1,400	888	512	1,400	888	14,000
Other taxes and fees	23	350	327	406	350	(56)	3,500
Bank Charges	69	200	132	176	200	24	2,000
Public Relations	-	1,500	1,500	-	1,500	1,500	15,000
Communications	578	2,500	1,922	872	7,500	6,628	30,000
Total Operations & Housekeeping	13,177	32,835	19,658	25,491	88,805	63,314	334,092
Depreciation							
Depreciation Expense	(23)	-	23	-	-	-	-
Total Depreciation	(23)	-	23	-	-	-	-
Interest							
Interest Expense	14,450	_	(14,450)	40,460	56,699	16,238	85,163
Total Interest	14,450	-	(14,450)	40,460	56,699	16,238	85,163
	,		,				

Budget vs. Actual

	Current Period Actual	Current Period Budget	Current Period Variance		Current Year Actual	YTD Budget	YTD Variance	Total Budget
Total Expenses	\$ 338,078	\$ 322,417	\$ (15,661)		\$ 687,848	\$ 1,258,309	\$ 570,460	\$ 4,571,633
Change in Net Assets Net Assets, Beginning of Period	957,113 (412,105)	(64,889)	1,022,002	_	608,003 (62,995)	(1,000,780)	1,608,783	426,286
Net Assets, End of Period	\$ 545,008			9	\$ 545,008			

Allegiance STEAM Academy - Thrive Accounts Payable Aging

September 30, 2018

Vendor Name	Invoice/Credit Number	Invoice Date	Date Due	Current		1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Studies Weekly	237434	8/13/2018	1/2/2019	<u>\$ 2,3</u>	65	\$ <u>-</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	\$ 2,365
	Total Outs	tanding Invoices		<u>\$ </u>	65	\$	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	\$ 2,365

Check Register

Check Number	Vendor Name	Check Date	Check Amount
Checking acct x9591			
10042	Charter Impact	9/10/2018	\$ 9,837.25
10043	Cintas Corporation #150	9/10/2018	143.85
10044	Heinemann	9/10/2018	998.35
10045	M & M Sports	9/10/2018	511.81
10046	Waxie Sanitary Supply	9/10/2018	3,998.13
10047	Amelia Weinstock	9/10/2018	252.13
10048	Deanna Campagna	9/14/2018	488.00
10049	Charter Impact	9/14/2018	2,165.00
10050	Cintas Corporation #150	9/14/2018	143.85
10051	April Harmer	9/14/2018	237.62
10052	Illuminate Education Inc	9/14/2018	7,500.00
10053	Fox Lehjika	9/14/2018	375.45
10054	Ron McCorkle	9/14/2018	VOID
10055	Procopio, Cory, Hargreaves & Savitch LLP	9/14/2018	1,260.00
10056	Waxie Sanitary Supply	9/14/2018	45.28
10057	Ron McCorkle	9/17/2018	428.93
10058	Balloon Haven	9/21/2018	377.13
10059	Raquel Diaz	9/21/2018	16.06
10060	Frontier Communications	9/21/2018	578.44
10061	Irina Hardy	9/21/2018	23.00
10062	Fox Lehjika	9/21/2018	121.86
10063	McGraw-Hill School Education Holdings	9/21/2018	160.68
10064	Regur Development group Inc	9/21/2018	5,000.00
10065	Revolution Foods	9/21/2018	749.95
10066	Lizbeth Rodriguez	9/21/2018	93.25
10067	School Health Corporation	9/21/2018	1,496.14
10068	Thousand Pines Outdoor Science School	9/21/2018	1,442.10
10069	Time Edge	9/21/2018	449.40
10070	Time for Kids	9/21/2018	1,890.00
10071	Aquarium of The pacific	9/28/2018	217.00
10072	Associated Health Professionals Inc	9/28/2018	2,118.25
10073	Charter Schools Development Center	9/28/2018	1,419.00
10074	Cintas Corporation #150	9/28/2018	237.84
10075	Madison Cullen	9/28/2018	1,680.00
10076	Discovery Education	9/28/2018	31,495.00
10077	Great Minds	9/28/2018	15,708.24
10078	ETA Hand2Mind	9/28/2018	3,308.02
10079	Lego Education	9/28/2018	VOID
10080	McGraw-Hill School Education Holdings	9/28/2018	3,260.41
10081	Newegg Business Inc	9/28/2018	VOID
10082	One Call Now	9/28/2018	712.50
10083	NCS Pearson Inc	9/28/2018	3,232.81
10084	Procopio, Cory, Hargreaves & Savitch LLP	9/28/2018	7,365.25
10085	School Health Corporation	9/28/2018	586.37
10086	Seesaw	9/28/2018	3,240.00
10087	Tien Thi Tran	9/28/2018	600.00

10088	Waxie Sanitary Supply	9/28/2018	98.48
10089	The Yearbook Solution	9/28/2018	1,350.00
ACH	Schoolastic	9/4/2018	998.33
ACH	Costco	9/6/2018	48.74
ACH	CharterSafe	9/10/2018	5,091.00
ACH	Internal Revenue Services	9/11/2018	3,467.44
ACH	Employment Development Department	9/11/2018	666.47
ACH	Employment Development Department	9/11/2018	445.34
ACH	Amazon.com	9/11/2018	118.00
ACH	Blue Shield of California	9/12/2018	14,339.18
ACH	Media Temple	9/12/2018	20.00
ACH	Wells Fargo Bank	9/14/2018	15.00
ACH	Amazon.com	9/17/2018	64.77
ACH	Internal Revenue Services	9/26/2018	23,993.56
ACH	Employment Development Department	9/26/2018	1,786.47
ACH	Employment Development Department	9/26/2018	7,194.35
ACH	Superior Grocers	9/28/2018	53.87
ACH	Wells Fargo Bank	9/28/2018	38.50
ACH	Wells Fargo Bank	9/28/2018	15.00

Total Payments Issued in September <u>\$</u>175,768.85

Check Register - greater than \$2,000

For the Period Ended September 30, 2018

Check Number	Vendor Name	Transaction Description	Check Date	Check Amoun
Employee Benefi	ts			
ACH	Internal Revenue Service	3301/3311/9512 - Payroll taxes	9/26/2018	23,993.50
ACH	Blue Shield of California	3401 - Health insurance	9/12/2018	14,339.18
ACH	Employee Development Department	3501/9512 - Payroll taxes	9/26/2018	7,194.3
ACH	Internal Revenue Service	3301/3311/9512 - Payroll taxes	9/11/2018	3,467.4
				48,994.5
Subagreement S	ervices			
10072	Associated Health Professionals Inc	5101 - Nursing	9/28/2018	2,118.2
				2,118.2
Facility Rent and	Housekeeping			
ACH	CharterSafe	5400/3601 - Insurance	9/10/2018	5,091.0
0046	Waxie Sanitary Supply	5502 - Janitorial	9/10/2018	3,998.1
				9,089.1
Professional/Cor	nsulting Services			
10042	Charter Impact, Inc.	5811 - Management Fee	9/10/2018	9,837.2
10084	Procopio, Cory, Hargreaves & Savitch LLP	5803 - Legal	9/28/2018	7,365.2
10064	Regur Development group Inc	5805 - Consulting	9/21/2018	5,000.0
10049	Charter Impact, Inc.	5811 - Management Fee	9/14/2018	2,165.0
				24,367.5
Books and Suppl	ies			
10076	Discovery Education	4100 - Curriculum	9/28/2018	31,495.0
0077	Great Minds	4100 - Curriculum	9/28/2018	15,708.2
0052	Illuminate Education Inc	4305 - Software	9/14/2018	7,500.0
10078	ETA Hand2Mind	4100 - Curriculum	9/28/2018	3,308.0
0080	McGraw-Hill School Education Holdings	4100 - Curriculum	9/28/2018	3,260.4
0086	Seesaw	4305 - Software	9/28/2018	3,240.0
10083	NCS Pearson Inc	4100 - Curriculum	9/28/2018	3,232.8
				67,744.48

Total Disbursements over \$2,000 \$ 152,313.89



ALLEGIANCE STEAM ACADEMY Regular Meeting of the Board of Directors

September 27, 2018 Minutes

I. Preliminary

A. Call to Order

The meeting was called to order by Board Chair at 7:30 pm. The Regular Meeting of the Board of Directors of Allegiance STEAM Academy was at

5862

C. Street, Chino, Ca 91710.

B. Roll Call	Present	Absent
Andrew Vestey, Chairman	Х	
Vanessa Okamoto, Secretary	Х	
Melanie Choi, Treasurer	Х	
Samantha Odo, Member	Х	

C. Public Comments- Items not on the Agenda

There were no public comments.

D. Approval of Agenda for the Regular Board Meeting for September 27, 2018.

Motion (Odo), second (Choi), motion carried by a vote of 4-0 to approve the Agenda for Regular Board Meeting for September 27, 2018.

II. Open Session:

A. COMMUNICATIONS

1. Comments from Board of Directors

- Sam Odo expressed how exciting it was to see how happy the kids were the first days of school and thanked everyone for putting on an awesome first day of school.
- Melanie Choi said she received a lot of positive feedback from people in the community regarding our first day of school. She said she feels things seem to be going well. She said there are a couple of things we can work on but overall she's happy and her child is happy coming to school.
- Vanessa Okamoto said it's been exciting for her personally to be a part of the school and to hear the feedback she's getting from others and how it is positive. She said she's happy, her kids are happy, and is grateful for the support of everyone and to be part of a great community.
- Andrew Vestey thanked Sebastian Cognetta, Callie Moreno, and Meredith King for getting everything together that was needed for the meeting so we may provide our authorizers with it. He also thanked the PACK for their planning for the first day festivities.
- *Andrew Vestey also gave an update on POP Patrol and said to expect to see them on campus starting October 1st.*
- *Mr. Vestey also said that we are officially a non-profit with the IRS which we were notified about today.*

2. CEO's report

- Sebastian Cognetta said he was blown away on the first day of school and how everything came together the way it did with students going from class to class (STEAM, Mandarin, etc.). He said that we are only going to get better every day with new ideas, lessons learned, and exciting ideas.
- Dr. Cognetta also mentioned the 501(c)(3) as well.
- Doctor Cognetta said we held our first of many LCAP committee meetings and invited all to come to future meetings as it is a great experience to have a say where our funding goes and where parents/guardians want the priorities in their children's schools to be.
- Dr. Cognetta spoke about our communication with families and received feedback from them and that many families appreciate the emails and texts we've sent out.

- Dr. Cognetta also spoke of PACK and the donations that came in with the collection envelopes that were sent out with the Welcome Packets and how well they did.
- Dr. Cognetta gave an overview of how Charter Schools work with funding and explained how money needs to be borrowed before money starts coming in. He said that this month our first actual funding from the state will arrive.
- Dr. Cognetta touched on staffing and said that now that school has started and a little time has gone by we understand our needs more than we did during registration as more information is coming in now than we had at that time.
- Callie Moreno spoke about a big marker for the month and how we are getting all students with IEP's their transfer meetings as all students with IEP's must have a meeting within 30 days of the student's enrollment. She said we've held around 55 meetings in the last 35 days which included getting coverage for teachers. She expressed her gratitude for families who were willing to meet at late notice and said she appreciates them and was happy to have the time to meet with them and discuss their needs.

B. ITEMS SCHEDULED FOR INFORMATION:

1. August 2018 Financial Presentation

Jim Weber, a Representative of Charter Impact gave August 2018's Financial Presentation.

2. Update from Parents and Community for Kids

Ann Berkessel (Secretary of PACK) spoke and gave an update about fundraisers and events planned for the students.

3. Governance Committee: Board Member Recruitment and Selection Process Update

Andrew Vestey gave a summary of the Board Member Recruitment individuals and expressed his gratefulness for their interest in the vacancy.

C. ITEMS SCHEDULED FOR CONSENT:

- 1. Minutes for the Regular Meeting of the Board of Directors August 23, 2018
- 2. Minutes for the Special Meeting of the Board of Directors August 23, 2018
- 3. Check register for month of August 2018
- Motion (Okamoto), second (Odo), motion carried by a vote of 4-0 to approve the Items Scheduled for Consent for Regular Board Meeting for August 23, 2018, Special Meeting of Board of Directors for August 23, and the Check register for month of August 2018.

D. ITEMS SCHEDULED FOR DISCUSSION/ACTION:

1. Updated Organizational Chart for Allegiance STEAM Academy- Thrive

Motion (Odo), second (Okamoto), motion carried by a vote of 4-0 to adopt and approve the updated organizational chart for Allegiance STEAM Academy- Thrive.

2. <u>Board Resolution of Allegiance STEAM Academy Approving the Establishment</u> of Deposit Accounts at Citizens Business Bank

Motion (Odo), second (Choi), motion carried by a vote of 4-0 to adopt and approve the Board Resolution of Allegiance STEAM Academy Approving the Establishment of Deposit Accounts at Citizens Business Bank.

The following individuals are to be signers on account: Andrew Vestey-Board Chair, Melanie Choi-Board Treasurer, Sebastian Cognetta-CEO, and Meredith King-Director of Business Services.

3. Desert/ Mountain SELPA Parent Representative

Motion (Vestey), second (Okamoto), motion carried by a vote of 4-0 to appoint parent representatives Dara Diamond and Rinah Vidana for DMSELPA's CAC parent representatives for the 2018-2019 school year.

4. <u>Quote for services from Thousand Pines Outdoor Educators for a student field</u> <u>trip</u>

Motion (Odo), second (Okamoto), motion carried by a vote of 4-0 to adopt and the quote for services from Thousand Pines Outdoor Educators for student field trips.

5. <u>Quote for services from Guided Discoveries, Inc. for a student field trip</u>

Motion (Okamodo), second (Odo), motion carried by a vote of 4-0 to adopt and approve the quote for services from Guided Discoveries, Inc. for a student field trip.

6. <u>Student- Family Handbook 2018-19</u>

Motion (Choi), second (Okamoto), motion carried by a vote of 4-0 to adopt and approve the 2018-2019 Student-Family Handbook 2018-2019.

7. Employee Handbook 2018-19

Motion (Vestey), second (Odo), motion carried by a vote of 4-0 to adopt and approve the 2018-2019 Employee Handbook.

8. <u>Student Standards Based Report Cards TK-8</u>

Motion (Odo), second (Okamoto), motion carried by a vote of 4-0 to adopt and approve the Student Standards Based Report Cards TK-8.

9. <u>Financial Crisis and Management Assistance Team: Charter School Accounting</u> <u>Best Practices Manual</u>

Motion (Okamodo), second (Choi), motion carried by a vote of 4-0 to adopt and approve the Financial Crisis and Management Assistance Team: Charter School Accounting Best Practices Manual.

10. Board Policy- Personnel

Motion (Odo), second (Okamoto), motion carried by a vote of 4-0 to adopt and approve the Board Policy related to Personnel.

11. Board Policy- Students

Motion (Odo), second (Okamoto), motion carried by a vote of 4-0 to adopt and approve the Board Policy Related to Students.

12. Board Policy- Instruction

Motion (Okamodo), second (Odo), motion carried by a vote of 4-0 to adopt and approve the Board Policy Related to Instruction.

13. Boundaries Policy

Motion (Vestey), second (Odo), motion carried by a vote of 4-0 to adopt and approve the Boundaries Policy.

14. Wellness Policy

Motion (Odo), second (Okamoto), motion carried by a vote of 4-0 to adopt and approve the Wellness Policy.

15. Admissions and Enrollment Policy

Motion (Odo), second (Choi), motion carried by a vote of 4-0 to adopt and approve the *Enrollment Policy*.

E. ADJOURNMENT

Motion (Okamoto), second (Choi), motion carried 4-0 to adjourn the meeting

Andrew Vestey, Board Chair, adjourned the Regular Meeting of Board of Directors for September 27, 2018 at 8:36 pm.

Andrew Vestey, Board Chair

Vanessa Okamoto, Board Secretary

Data Certification

2018-19 Fiscal Year

County:	San Bernardino	
District:	Chino Valley Unified	
Charter School:	Allegiance STEAM Acade	emy - Thrive
CDS Code:	36-67678-0137547	
Charter Number:	1945	
Charter School Sta	atus: New Charter	
Data Submitted to	the California Departme	nt of Education: 10/16/2018 10:02:48 PM
Data is for a new ch not receive state fur	arter school that began in ids for general operation o	struction between 7/1/2018 and 9/30/2018 and that did f the charter school in fiscal year (FY) 2017-18:
1. Enrollment Data		
Enrollment:	4	74
Date Instruct	ion Began: 8/27/20	18
2. Average daily at	tendance (ADA) for the fir	st 20 days of student attendance:
Grades TK/K	to 3: 235.	60
Grades 4 to 6	6: 175.	75
Grades 7 to 8	3: 52.	25
Grades 9 to 1	12: 0.0	00
Total ADA:	463.0	50

3. Pupil count(s) as of the last day of the first 20 days of student attendance:

Unduplicated Pupil Count: 163

4. School district(s) where the charter school is physically located or has a school facility.

County Code	County Name	District Code	School District Name	
36	San Bernardino	67678	Chino Valley Unified	

Data Certification

2018-19 Fiscal Year

County:	San Bernardino
District:	Chino Valley Unified
Charter School:	Allegiance STEAM Academy - Thrive
CDS Code:	36-67678-0137547

Charter Number: 1945

Charter School Status: New Charter

Data Submitted to the California Department of Education: 10/16/2018 10:02:48 PM

Charter School, Authorizing District, and County Office of Education Charter 20 Day Certification

Pursuant to Education Code Section 47652, I hereby certify that to the best of my knowledge and beliefs the 2018-19 information shown in this certification and reported to the California Department of Education is true and correct and that the data provided herein has been compiled and reported in accordance with state and federal laws and regulations and instructions for this report form. (Note: For non-certification, see the following page.)

Signature of Charter School Representative

SERASTIAN

Printed Name

Signature of Superintendent/Designee of Authorizing District

Enfiel

Printed Name

Date

465 5405

Telephone

Date

315-1334

Telephone

Signature of County Superintendent of Schools/Designee

Printed Name

Date

Telephone

California Department of Education

Printed: 10/16/2018 10:04:54 PM

Data Certification

2018-19 Fiscal Year

Non-Certification of the Charter 20 Day

I hereby acknowledge the receipt of the information provided regarding the charter school's 2018-19 attendance. I am providing a separate attachment of the reasons for NOT certifying the information on this Charter 20 Day report.

Note: Only sign this section if you are NOT certifying the data.

Signature of Superintendent/Designee of Authorizing District

Printed Name

Signature of County Superintendent of Schools/Designee

Printed Name

Telephone

Date

Date

Telephone

Data Report

2018-19 Fiscal Year

County:	San Bernar	dino	
District:	Chino Valle	y Unified	
Charter School:		STEAM Academy - Thr	ive
CDS Code:	36-67678-0		
Charter Number:	1945		
Submission Statu	IS: Not Subm	hitted	
Charter School St	tatus: New (Charter	
irst Name: Virea	ak		
ast Name: Chh	eng		
Telephone: 323-	673-4643		
ax:			
Email: vchh	eng@charteri	impact.com	
nrollment Data			
a. Enrollment as c	of the last day	of the first 20 days of s	tudent attendance.
	ollment:	474	
b. Date instruction	began.		
	Date:	8/27/2018	
tendance Data			
Average daily att	endance (AD	A) for the first 20 days	of student attendance.
Grades Tk	VK to 3:	235.60	
Grades	s 4 to 6:	175.75	
Grades	s 7 to 8:	52.25	
Grades	9 to 12:	0.00	

Monthly Cash Flow/Budget FY17-18 Revised 07/13/18

ADA = 0.00												
								- 1 - 10				
	Jul-17	Aug-17	Sep-17	Oct-17	Nov-17	Dec-17	Jan-18	Feb-18	Mar-18	Apr-18	May-18	Jun-18
			<u> </u>			I						
Revenues												
Other Local Revenue												
8699 School Fundraising	-	-	100	398	-	-	4,503	8,694	3,529	1,240	-	-
-	-	-	100	398	-	-	4,503	8,694	3,529	1,240	-	-
Total Revenue	-	-	100	398	-	-	4,503	8,694	3,529	1,240	-	-
Expenses												
Classified Salaries												
2400 Clerical and Office Staff Salaries	-	-	-	-	-	-	-	-	-	-	1,584	2,558
	-	-	-	-	-	-	-	-	-	-	1,584	2,558
Benefits												
3301 OASDI	-	-	-	-	-	-	-	-	-	-	98	159
3311 Medicare	-	-	-	-	-	-	-	-	-	-	23	37
3501 State Unemployment	-	-	-	-	-	-	-	-	-	-	54	87
3601 Workers' Compensation	-	-	-	-	-	-	-	-	-	-	-	1,191
	-	-	-	-	-	-	-	-	-	-	175	1,474
Books and Supplies												
4303 Special Activities/Field Trips	-	-	-	-	-	-	-	-	-	-	-	-
4305 Software	-	-	-	-	-	-	-	2,000	-	-	-	-
	-	-	-	-	-	-	-	2,000	-	-	-	-
Subagreement Services												
5106 Other Educational Consultants	-	-	-	-	-	-	-	5,000	5,000	8,000	8,000	8,000
	-	-	-	-	-	-	-	5,000	5,000	8,000	8,000	8,000
Professional/Consulting Services												
5801 IT	-	-	-	-	-	-	20	60	20	20	20	20
5803 Legal	-	-	-	-	-	-	945	1,880	3,637	2,522	-	-
5805 General Consulting	-	-	-	-	-	-	-	-	-	-	-	8,000
5810 Payroll Service Fee	-	-	-	-	-	-	-	-	-	-	-	429
5811 Management Fee	-		-	-	-	-	-	-	-	-	-	3,500
	-	-	-	-	-	-	965	1,940	3,657	2,542	20	11,949
Facilities, Repairs and Other Leases								201		200		200
5602 Additional Rent			-	-	-	-	-	381 381	-	290 290	-	290 290
Operations and Housekeeping	-		-	-	-	-	-	381	-	290	-	290
5201 Auto and Travel										805	436	
5400 Insurance		-	-	-	-	-	-	-	-	805	430	1,550
5510 Office Expense	-	-	-	-	-	-	-	-	-	-	-	1,550
5514 Bank Charges		-									202	
5515 Public Relations/Recruitment	_		-	-	- 10	- 10	10	250	60	-	202	
	-	-	-	-	10	10	2	15	-	-	15	-
	-	-	-	-			2	15				- - 1.000
5530 School Fundraising Expense	-	-	-	-	10 - -	10 - -	2 - -	15 - -	- 250 -	-	15 - -	- - 1,000 2,550
	-		-				2	15	-	-	15	- - 1,000 2,550
5530 School Fundraising Expense Interest	-	-	-	-	10 - -	10 - -	2 - -	15 - - 265	- 250 -	-	15 - - 653	
5530 School Fundraising Expense Interest	-		-	-	10 - -	10 - -	2 - -	15 - - 265 4,849	- 250 -	- - - 805	15 - -	
5530 School Fundraising Expense Interest	-		-		10 - - 10	10 - -	2 - 12	15 - - 265	- 250 -	- - 805 -	15 - - 653 8,172	
5530 School Fundraising Expense Interest					10 - - 10	10 - -	2 - 12	15 - - 265 4,849	- 250 -	- - 805 -	15 - - 653 8,172	
5530 School Fundraising Expense Interest 7438 Interest Expense	-		-	-	10 - - 10 - -	10 - - 10 - -	2 - - 12 - -	15 - - 265 4,849 4,849	250 	- - 805 - -	15 - - 653 8,172 8,172	2,550 - -
5530 School Fundraising Expense Interest 7438 Interest Expense	-	-	-	-	10 - - 10 - -	10 - - 10 - -	2 - - 12 - -	15 - - 265 4,849 4,849	250 	- - 805 - -	15 - - 653 8,172 8,172	2,550 - -
5530 School Fundraising Expense Interest 7438 Interest Expense Total Expenses Monthly Surplus (Deficit)	-		-	-	10 - - - - - - 10	10 - - - - - - 10	2 - - 12 - - - 977	15 - 265 4,849 4,849 14,434	- 250 - 310 - - - 8,967	- - 805 - - - 11,637	15 - - 653 8,172 8,172 18,603	2,550 - - 26,820
5530 School Fundraising Expense Interest 7438 Interest Expense Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments	-		-	- - - 398	10 - - - - - 10 (10)	10 - - - - - 10 (10)	2 - - 12 - - 977 3,526	15 - - 265 4,849 4,849 14,434 (5,740)	- 250 - 310 - - 8,967 (5,438)	- - 805 - - 11,637 (10,397)	15 - - 653 8,172 8,172 - - - - - - - - - - - - - - - - - - -	2,550 - - 26,820 (26,820)
5530 School Fundraising Expense Interest 7438 Interest Expense Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit)	-		-	-	10 - - - - - - 10	10 - - 10 - - - 10	2 - - 12 - - - 977	15 - 265 4,849 4,849 14,434	- 250 - 310 - - - 8,967	- - 805 - - - 11,637	15 - - 653 8,172 8,172 18,603	2,550 - - 26,820
5530School Fundraising ExpenseInterest74387438Interest ExpenseTotal ExpensesMonthly Surplus (Deficit)Cash Flow AdjustmentsMonthly Surplus (Deficit)Cash flows from operating activities	-	-	- - - 100	- - - 398	10 - - - - - 10 (10)	10 - - - - - 10 (10)	2 - - 12 - - 977 3,526	15 - - 265 4,849 4,849 14,434 (5,740)	- 250 - 310 - - 8,967 (5,438)	- - 805 - - 11,637 (10,397)	15 - - - - - - - - - - - - - - - - - - -	2,550 - - 26,820 (26,820) (26,820)
5530 School Fundraising ExpenseInterest7438 Interest ExpenseTotal ExpensesMonthly Surplus (Deficit)Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Prepaid Expenses	-	-	- - - 100	- - - 398	10 - - - - - 10 (10)	10 - - - - - 10 (10)	2 - - - - - 977 3,526 3,526	15 - 265 4,849 4,849 14,434 (5,740) (5,740)	- 250 - 310 - - 8,967 (5,438) (5,438) (2,741)	- - - - - - - - - - - - - - - - - - -	15 - - - - - - - - - - - - - - - - - - -	2,550 26,820 (26,820) (26,820) (12,243)
5530 School Fundraising Expense Interest 7438 Interest Expense Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Prepaid Expenses Accounts Payable	-	-	- - - 100	- - - 398	10 - - - - - 10 (10)	10 - - - - - 10 (10)	2 -12 - - 977 3,526	15 - 265 4,849 4,849 14,434 (5,740) (5,740)	- 250 - 310 - - 8,967 (5,438)	- - 805 - - - 11,637 (10,397) (10,397)	15 - - - - - - - - - - - - - - - - - - -	2,550
5530 School Fundraising Expense Interest 7438 Interest Expense Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Prepaid Expenses Accounts Payable Accrued Expenses	-	- - - - - - - - - - - - - -	- - - 100	- - - 398	10 - - - - - 10 (10)	10 - - - - - 10 (10)	2 - - - - - 977 3,526 3,526	15 - 265 4,849 4,849 14,434 (5,740) (5,740)	- 250 - 310 - - 8,967 (5,438) (5,438) (2,741)	- - - - - - - - - - - - - - - - - - -	15 - - - - - - - - - - - - - - - - - - -	2,550 26,820 (26,820) (26,820) (12,243)
5530 School Fundraising Expense Interest 7438 Interest Expense Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Prepaid Expenses Accounts Payable Accrued Expenses Cash flows from financing activities	-	-	- - - 100	- - - 398	10 - - - - - 10 (10)	10 - - - - - 10 (10)	2 - - 12 - - 977 3,526 - 945	15 - - 265 4,849 4,849 14,434 (5,740) (5,740) - 7,039 -	- 250 - 310 - - 8,967 (5,438) (5,438) (2,741)	- - - - - - - - - - - - - - - - - - -	15 - - 653 8,172 8,172 18,603 (18,603) (18,603) (18,603) (290) (373) -	2,550
5530 School Fundraising Expense Interest 7438 7438 Interest Expense Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Prepaid Expenses Accounts Payable Accrued Expenses	-	-	- - - 100	- - - 398	10 - - - - - 10 (10)	10 - - - - - 10 (10)	2 - - 12 - - 977 3,526 - 945	15 - 265 4,849 4,849 14,434 (5,740) (5,740)	- 250 - 310 - - 8,967 (5,438) (5,438) (2,741)	- - - - - - - - - - - - - - - - - - -	15 - - - - - - - - - - - - - - - - - - -	2,550 - - 26,820 (26,820) (26,820) (12,243) (9,751)
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5530 School Fundraising Expense Interest 7438 Interest Expense Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Prepaid Expenses Accounts Payable Accrued Expenses Cash flows from financing activities	-	- - - - - - - - - - - - - - - - - -	- - - 100	- - - 398	10 - - - - - 10 (10)	10 - - - - - 10 (10)	2 - - 12 - - 977 3,526 - 945 -	15 - - 265 4,849 4,849 14,434 (5,740) (5,740) - 7,039 -	- 250 - 310 - - 8,967 (5,438) (5,438) (2,741)	- - 805 - - - 11,637 (10,397) (10,397) - 5,502 -	15 - - 653 8,172 8,172 18,603 (18,603) (18,603) (18,603) (290) (373) -	2,550
5530 School Fundraising Expense Interest 7438 Interest Expense Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Prepaid Expenses Accounts Payable Accrued Expenses Cash flows from financing activities Proceeds from Factoring Total Change in Cash	-	-		- - 398 398 - - - 398	10 - - - - - - (10) - - - - - - - - - - - - - - - - - - -	10 - - - - - - (10) - - - - - - - - - - - - - - - - - - -	2 - - - - - - - - - - - - - - - - - - -	15 - 265 4,849 4,849 (5,740) (5,740) - 7,039 - 54,849 56,148	- 250 - 310 - - 8,967 (5,438) (5,438) (2,741) 2,638 - - - (5,541)	- - - - - - - - - - - - - - - - - - -	15 - - - - - - - - - - - - - - - - - - -	2,550 - - 26,820 (26,820) (12,243) (9,751) 11,353 - (37,461)
5530 School Fundraising ExpenseInterest7438 Interest ExpenseTotal ExpensesMonthly Surplus (Deficit)Cash Flow AdjustmentsMonthly Surplus (Deficit)Cash flows from operating activitiesPrepaid ExpensesAccounts PayableAccrued ExpensesCash flows from financing activitiesProceeds from Factoring	-	- - - - - - - - - - - - - - - - -		- - 398 398 - - -	10 - - - - - - (10) - - - - - -	10 - - - - - - (10) (10) - - - - -	2 - - - - - 977 3,526 3,526 - 945 - -	15 - - 265 4,849 4,849 14,434 (5,740) (5,740) - 7,039 - 54,849		- - - - - - - - - - - - - - - - - - -	15 - - - - - - - - - - - - - - - - - - -	2,550 - - 26,820 (26,820) (12,243) (9,751) 11,353 -
5530 School Fundraising ExpenseInterest7438 Interest ExpenseTotal ExpensesMonthly Surplus (Deficit)Cash Flow AdjustmentsMonthly Surplus (Deficit)Cash flows from operating activitiesPrepaid ExpensesAccounts PayableAccounts PayableActor payableActor payableActor payableActor payableActor payableActor payableActor payableActor pa	-	- - - - - - - - - - - - - - - - - -	- - - 100 100 - - - - - - - 100	- - 398 398 - - - 398	10 - - - - - - (10) - - - - - - - - - - - - - - - - - - -	10 - - - - - - (10) - - - - - - - - - - - - - - - - - - -	2 - - - - - - - - - - - - - - - - - - -	15 - 265 4,849 4,849 (5,740) (5,740) - 7,039 - 54,849 56,148	- 250 - 310 - - 8,967 (5,438) (5,438) (2,741) 2,638 - - - (5,541)	- - - - - - - - - - - - - - - - - - -	15 - - - - - - - - - - - - - - - - - - -	2,550 - - 26,820 (26,820) (12,243) (9,751) 11,353 - (37,461)



	_
n-18	Annual Budget
-	18,463
-	18,463
-	18,463
2,558	4,142
2,558	4,142
159	257
37 87	60 141
1,191	1,191
1,474	1,649
-	-
-	2,000
-	2,000
8,000	34,000
8,000	34,000
20	160
-	8,984
8,000 429	8,000 429
3,500	3,500
11,949	21,072
290	961
290	961
-	1,241
1,550	1,550
-	522
-	52 250
1,000	1,000
2,550	4,614
-	13,020
-	13,020
26,820	81,458
26,820)	(62,995)
26,820)	(62,995)
12,243)	(15,274)
(9,751)	6,000
11,353	11,353
-	163,020
37,461)	



Multi-Year Budget

Revised	6/06/18
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	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Forecast	Forecast	Forecast	Forecast
ssumptions	3.00%	2.57%	2.67%	3.42%	3.26
Non-LCFF Revenue COLA		0.00%	0.00%	0.00%	0.00
Expense COLA	, .	2.00%	2.00%	2.00%	2.00
Enrollment		660.00	810.00	900.00	960.0
Average Daily Attendance		627.00	769.50	855.00	912.0
evenues					
State Aid - Revenue Limit					
8011 LCFF State Aid	\$ 2,943,811	\$ 4,231,026	\$ 5,358,228	\$ 6,211,289	\$ 6,887,79
8012 Education Protection Account	91,200	125,400	153,900	171,000	182,40
8096 In Lieu of Property Taxes	915,516	1,258,834	1,544,933	1,716,592	1,831,03
	3,950,527	5,615,261	7,057,061	8,098,881	8,901,22
Federal Revenue					
8181 Special Education - Entitlement	52,051	57,000	69 <i>,</i> 955	77,727	82,90
8220 Federal Child Nutrition	128,769	177,057	217,297	241,442	257,53
8290 Title I, Part A - Basic Low Income	77,976	107,217	131,585	146,205	155,9
8294 Title V, Part B - PCSG	450,000	-	-	-	
	708,796	341,274	418,836	465,374	496,39
Other State Revenue					
8311 State Special Education	238,207	270,534	332,019	368,910	393,5
8520 Child Nutrition	11,925	16,397	20,124	22,360	23,8
8550 Mandated Cost	-	7,433	10,220	12,543	13,9
8560 State Lottery	88,464	121,638	149,283	165,870	176,93
	338,596	416,002	511,646	569,683	608,2
tal Revenue	\$ 4,997,919	\$ 6,372,537	\$ 7,987,544	\$ 9,133,938	\$ 10,005,84
penses					
Certificated Salaries					
1100 Teachers' Salaries	1,173,500	1,565,174	1,905,191	2,136,156	2,320,24
1200 Pupil Support Salaries	160,000	229,864	236,622	243,697	251,00
1300 Administrators' Salaries	245,000	252,448	349,870	360,331	371,1
	1,578,500	2,047,486	2,491,683	2,740,184	2,942,3
Classified Salaries					
2100 Instructional Salaries	112,677	185,540	260,433	268,220	276,2
2200 Support Salaries	143,531	182,894	224,300	231,007	237,9
2300 Classified Administrators' Salaries	135,000	139,104	143,194	227,475	234,2
2400 Clerical and Office Staff Salaries	115,000	118,496	135,825	139,886	144,0
	506,208	626,035	763,752	866,588	892,5
Benefits					
3101 STRS	256,980	371,209	475,911	523,375	561,9
3202 PERS	91,431	130,215	179,482	203,648	209,7
3301 OASDI	31,385	38,814	47,353	53,728	55 <i>,</i> 3
3311 Medicare	30,228	38,766	47,204	52,298	55,6
3401 Health and Welfare	224,000	288,512	348,968	389,990	417,4
3501 State Unemployment	19,600	25,480	31,360	33,320	34,3
	20.100	37,429	45,576	50,495	53,69
3601 Workers' Compensation	29,186	57,425	45,570	50,455	55,0.



Multi-Year Budget Revised 6/06/18

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Forecast	Forecast	Forecast	Forecast
Books and Supplies					
4100 Textbooks and Core Curricula	114,000	51,000	45,750	32,625	26,2
4200 Books and Other Materials	22,800	10,200	9,150	6,525	5,2
4302 School Supplies	79,800	111,920	140,103	158,783	172,7
4303 Special Activities/Field Trips	22,800	31,977	40,029	45,367	49,3
4305 Software	54,720	76,745	96,071	108,880	118,4
4400 Noncapitalized Equipment	186,500	147,900	145,885	126,808	120,6
4700 Food Services	140,694	197,324	247,013	279,948	304,5
	621,314	627,065	724,001	758,936	797,2
Subagreement Services					
5102 Special Education	62,800	88,077	110,256	124,957	135,9
	62,800	88,077	110,256	124,957	135,9
Professional/Consulting Services					
5801 IT	22,800	31,977	40,029	45,367	49,3
5802 Audit & Taxes	20,000	20,400	20,808	21,224	21,6
5803 Legal	50,000	51,000	52,020	53,060	54,1
5804 Professional Development	15,000	21,038	26,335	29,846	32,4
5805 General Consulting	5,000	7,013	8,778	9,949	10,8
5810 Payroll Service Fee	13,000	18,233	22,824	25,867	28,3
5811 Management Fee	136,453	167,862	204,200	229,994	249,0
5812 District Oversight Fee	321,016	381,083	434,968	477,386	513,:
5813 County Fees	5,000	5,100	5,202	5,306	5,4
5814 SPED Encroachment	56,677	77,931	95,642	106,269	113,3
	644,946	781,635	910,807	1,004,268	1,078,2
Facilities, Repairs and Other Leases					
5603 Equipment Leases	21,600	30,294	37,923	42,979	46,7
5610 Repairs and Maintenance	34,200	47,966	60,044	68,050	74,0
	55,800	78,260	97,967	111,029	120,
Operations and Housekeeping				<u>_</u> _	
5201 Auto and Travel	5,000	7,013	8,778	9,949	10,8
5203 Business Meals	5,000	7,013	8,778	9,949	10,8
5300 Dues & Memberships	11,400	15,989	20,015	22,683	24,0
5400 Insurance	30,000	42,075	52,670	59,693	64,9
5501 Utilities	167,352	217,558	271,947	312,739	344,0
5502 Janitorial/Trash Removal	6,840	9,593	12,009	13,610	14,8
5510 Office Expense	30,000	42,075	52,670	59,693	64,9
5511 Postage and Shipping	14,000	19,635	24,579	27,857	30,
5512 Printing	14,000	19,635	24,579	27,857	30,3
5513 Other taxes and fees	3,500	4,909	6,145	6,964	7,!
5514 Bank Charges	2,000	-,905 2,805	3,511	3,980	4,3
5515 Public Relations/Recruitment	15,000	15,300	15,606	15,918	4,. 16,2
5900 Communications	30,000	42,075	52,670	59,693	64,9
SSOC Communications	334,092	445,673	553,959	630,584	688,7
Interest	554,032		555,555	030,304	
7438 Interest Expense	85,163	3,413	2,527	1,017	2
	85,163	3,413	2,527	1,017	
					6 0 0 4 4 4
al Expenses	\$ 4,571,633	\$ 5,628,070	\$ 6,830,806	\$ 7,544,418	\$ 8,044,4
plus (Deficit)	\$ 426,286	\$ 744,467	\$ 1,156,738	\$ 1,589,521	\$ 1,961,3



Multi-Year Budget

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Forecast	Forecast	Forecast	Forecast
Fund Balance, Beginning of Year	\$ (80,015)	\$ 346,271	\$ 1,090,738	\$ 2,247,476	\$ 3,836,997
Fund Balance, End of Year	\$ 346,271	\$ 1,090,738	\$ 2,247,476	\$ 3,836,997	\$ 5,798,388
	7.6%	19.4%	32.9%	50.9%	72.1%
Cash Flow Adjustments					
Surplus (Deficit)	426,286	744,467	1,156,738	1,589,521	1,961,391
Cash Flows From Operating Activities					
Public Funding Receivables	(554,990)	(45,596)	(260,395)	(68,228)	(61,278)
Accounts Payable	169,022	40,444	52,478	23,110	19,868
Accrued Expenses	110,595	43,629	38,682	20,419	13,697
Cash Flows From Financing Activities				-	-
Proceeds from Factoring	1,591,831	-	-	-	-
Payments on Factoring	(1,741,831)	-	-	-	-
Proceeds(Payments) on Debt	250,000	(62,496)	(62,496)	(62,496)	(62,512)
Total Change in Cash	250,913	720,449	925,008	1,502,326	1,871,167
Cash, Beginning of Year	83,005	333,918	1,054,367	1,979,375	3,481,701
Cash, End of Year	\$ 333,918	\$ 1,054,367	\$ 1,979,375	\$ 3,481,701	\$ 5,352,867

Monthly Cash Flow/Budget FY18-19

ADA = 456.00	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Year-End Accruals	Annual Budget	Original Favorable / Budget Total (Unfav.)
Devenue													Acciudis	Budget	
Revenues															ADA = 456.00
State Aid - Revenue Limit				4 000 040			500.000		264.042	264.042	264.242	264.042	264.042		2 0 4 2 0 4 4
8011 LCFF State Aid	-	-	-	1,089,210	-	-	529,886	-	264,943	264,943	264,943	264,943	264,943	2,943,811	2,943,811 -
8012 Education Protection Account	-	-	-	22,800	-	-	22,800	-	-	22,800	-	-	22,800	91,200	91,200 -
8019 State Aid - Prior Year	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
8096 In Lieu of Property Taxes	-	-	238,034	73,241	73,241	73,241	73,241	128,172	64,086	64,086	64,086	64,086	-	915,516	915,516 -
	-	-	238,034	1,185,251	73,241	73,241	625,927	128,172	329,029	351,829	329,029	329,029	287,743	3,950,527	3,950,527 -
Federal Revenue															
8181 Special Education - Entitlement	-	-	-	-	-	-	-	-	-	-	-	-	52,051	52,051	52,051 -
8220 Federal Child Nutrition	-	-	-	6,438	12,233	12,233	12,233	12,233	12,233	12,233	12,233	12,233	24,466	128,769	128,769 -
8290 Title I, Part A - Basic Low Income	-	-	19,494	-	-	58,482	-	-	-	-	-	-	-	77,976	77,976 -
8294 Title V, Part B - PCSG	-	-	-	-	-	-	350,000	-	-	-	-	-	100,000	450,000	450,000 -
	-	-	19,494	6,438	12,233	70,715	362,233	12,233	12,233	12,233	12,233	12,233	176,517	708,796	708,796 -
Other State Revenue															
8311 State Special Education	-	-	-	-	-	-	-	47,641	47,641	47,641	47,641	47,641	0	238,207	238,207 -
8520 Child Nutrition	-	-	-	596	1,133	1,133	1,133	1,133	1,133	1,133	1,133	1,133	2,266	11,925	11,925 -
8550 Mandated Cost	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
8560 State Lottery	-	-	-	-	-	-	-	-	-	-	-	-	88,464	88,464	88,464 -
	-	-	-	596	1,133	1,133	1,133	48,774	48,774	48,774	48,774	48,774	90,730	338,596	338,596 -
Other Local Revenue															
8699 School Fundraising	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
8980 Contributions, Unrestricted	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Revenue		-	257,528	1,192,286	86,607	145,089	989,293	189,179	390,036	412,836	390,036	390,036	554,990	4,997,919	4,997,919 -
Total Revenue Expenses		-	257,528	1,192,286	86,607	145,089	989,293	189,179	390,036	412,836	390,036	390,036	554,990	4,997,919	4,997,919 -
	<u> </u>	-	257,528	1,192,286	86,607	145,089	989,293	189,179	390,036	412,836	390,036	390,036	554,990	4,997,919	4,997,919 -
Expenses		- 106,682			86,607 106,682	· · ·		· ·		·	·		-	4,997,919	
Expenses Certificated Salaries 1100 Teachers' Salaries		106,682	106,682	106,682	106,682	106,682	106,682	106,682	106,682	106,682	106,682	106,682	554,990 - -	1,173,500	1,173,500 -
Expenses Certificated Salaries		106,682 14,545	106,682 14,545	106,682 14,545	106,682 14,545	106,682 14,545	106,682 14,545	106,682 14,545	106,682 14,545	106,682 14,545	106,682 14,545	106,682 14,545	554,990 - - -	1,173,500 160,000	1,173,500 - 160,000 -
Expenses Certificated Salaries 1100 Teachers' Salaries 1200 Pupil Support Salaries	 20,417	106,682	106,682	106,682	106,682	106,682	106,682	106,682	106,682	106,682	106,682	106,682	554,990 - - -	1,173,500	1,173,500 -
Expenses Certificated Salaries 1100 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries	 	106,682 14,545	106,682 14,545	106,682 14,545	106,682 14,545	106,682 14,545	106,682 14,545 20,417	106,682 14,545	106,682 14,545	106,682 14,545	106,682 14,545	106,682 14,545	554,990 - - - - -	1,173,500 160,000	1,173,500 - 160,000 - 245,000 -
Expenses Certificated Salaries 1100 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries	-	106,682 14,545 20,417 -	106,682 14,545 20,417	106,682 14,545 20,417	106,682 14,545 20,417	106,682 14,545 20,417	106,682 14,545 20,417	106,682 14,545 20,417	106,682 14,545 20,417	106,682 14,545 20,417	106,682 14,545 20,417	106,682 14,545 20,417	554,990 - - - - - -	1,173,500 160,000 245,000	1,173,500 - 160,000 -
Expenses Certificated Salaries 1100 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries	-	106,682 14,545 20,417 - 141,644	106,682 14,545 20,417 141,644	106,682 14,545 20,417 - 141,644	106,682 14,545 20,417 - 141,644	106,682 14,545 20,417 	106,682 14,545 20,417 141,644	106,682 14,545 20,417 141,644	106,682 14,545 20,417 141,644	106,682 14,545 20,417 141,644	106,682 14,545 20,417 141,644	106,682 14,545 20,417 - 141,644	554,990 - - - - - -	1,173,500 160,000 245,000 - 1,578,500	1,173,500 - 160,000 - 245,000 - - - 1,578,500 -
Expenses Certificated Salaries 1100 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries	-	106,682 14,545 20,417 -	106,682 14,545 20,417	106,682 14,545 20,417	106,682 14,545 20,417	106,682 14,545 20,417	106,682 14,545 20,417	106,682 14,545 20,417	106,682 14,545 20,417	106,682 14,545 20,417	106,682 14,545 20,417	106,682 14,545 20,417	554,990 - - - - - - - -	1,173,500 160,000 245,000	1,173,500 - 160,000 - 245,000 -
Expenses Certificated Salaries 1100 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries	20,417	106,682 14,545 20,417 	106,682 14,545 20,417 141,644 10,243 12,382	106,682 14,545 20,417 	106,682 14,545 20,417 141,644 10,243 12,382	106,682 14,545 20,417 	106,682 14,545 20,417 141,644 10,243 12,382	106,682 14,545 20,417 141,644 10,243 12,382	106,682 14,545 20,417 141,644 10,243 12,382	106,682 14,545 20,417 	106,682 14,545 20,417 141,644 10,243 12,382	106,682 14,545 20,417 141,644 10,243 12,382	554,990 - - - - - - - - - -	1,173,500 160,000 245,000 - 1,578,500 112,677	1,173,500 - 160,000 - 245,000 - 1,578,500 - 112,677 - 143,531 -
Expenses Certificated Salaries 1100 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' Salaries	20,417 7,333 s 11,250	106,682 14,545 20,417 - 141,644 10,243 12,382 11,250	106,682 14,545 20,417 - 141,644 10,243 12,382 11,250	106,682 14,545 20,417 - 141,644 10,243 12,382 11,250	106,682 14,545 20,417 141,644 10,243 12,382 11,250	106,682 14,545 20,417 141,644 10,243 12,382 11,250	106,682 14,545 20,417 141,644 10,243 12,382 11,250	106,682 14,545 20,417 141,644 10,243 12,382 11,250	106,682 14,545 20,417 141,644 10,243 12,382 11,250	106,682 14,545 20,417 141,644 10,243 12,382 11,250	106,682 14,545 20,417 141,644 10,243 12,382 11,250	106,682 14,545 20,417 141,644 10,243 12,382 11,250	554,990 - - - - - - - - - - - - -	1,173,500 160,000 245,000 - - 1,578,500 112,677 143,531 135,000	1,173,500 - 160,000 - 245,000 - 1,578,500 - 112,677 - 143,531 - 135,000 -
Expenses Certificated Salaries 1100 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries	20,417 7,333 s 11,250 7,083	106,682 14,545 20,417 - 141,644 10,243 12,382 11,250 9,811	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811	554,990	1,173,500 160,000 245,000 - - 1,578,500 112,677 143,531 135,000 115,000	1,173,500 - 160,000 - 245,000 - - 1,578,500 - 112,677 - 143,531 - 135,000 - 115,000 -
Expenses Certificated Salaries 1100 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' Salaries	20,417 7,333 s 11,250	106,682 14,545 20,417 - 141,644 10,243 12,382 11,250	106,682 14,545 20,417 - 141,644 10,243 12,382 11,250	106,682 14,545 20,417 - 141,644 10,243 12,382 11,250	106,682 14,545 20,417 141,644 10,243 12,382 11,250	106,682 14,545 20,417 141,644 10,243 12,382 11,250	106,682 14,545 20,417 141,644 10,243 12,382 11,250	106,682 14,545 20,417 141,644 10,243 12,382 11,250	106,682 14,545 20,417 141,644 10,243 12,382 11,250	106,682 14,545 20,417 141,644 10,243 12,382 11,250	106,682 14,545 20,417 141,644 10,243 12,382 11,250	106,682 14,545 20,417 141,644 10,243 12,382 11,250	554,990 - - - - - - - - - - - - - - - - - -	1,173,500 160,000 245,000 - - 1,578,500 112,677 143,531 135,000	1,173,500 - 160,000 - 245,000 - 1,578,500 - 112,677 - 143,531 - 135,000 -
Expenses Certificated Salaries 1100 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' Salaries 2400 Clerical and Office Staff Salaries	20,417 7,333 s 11,250 7,083 25,667	106,682 14,545 20,417 - 141,644 10,243 12,382 11,250 9,811 43,686	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686	554,990 - - - - - - - - - - - - - - - - - -	1,173,500 160,000 245,000 - 1,578,500 112,677 143,531 135,000 115,000 506,208	1,173,500 - 160,000 - 245,000 - - 1,578,500 - 112,677 - 143,531 - 135,000 - 115,000 - 506,208 -
Expenses Certificated Salaries 1100 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' Salaries 2400 Clerical and Office Staff Salaries Benefits 3101 STRS	20,417 7,333 s 11,250 7,083 25,667 3,324	106,682 14,545 20,417 - 141,644 10,243 12,382 11,250 9,811 43,686 23,060	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060	554,990 - - - - - - - - - - - - - - - - - -	1,173,500 160,000 245,000 1,578,500 112,677 143,531 135,000 115,000 506,208 256,980	1,173,500 - 160,000 - 245,000 - - 1,578,500 - 112,677 - 143,531 - 135,000 - 115,000 - 506,208 - 256,980 -
Expenses Certificated Salaries 1100 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries Classified Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' Salarie 2400 Clerical and Office Staff Salaries Benefits 3101 STRS 3202 PERS	20,417 7,333 s 11,250 7,083 25,667 3,324 4,636	106,682 14,545 20,417 - 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890	106,682 14,545 20,417 	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890	554,990 - - - - - - - - - - - - - - - - - -	1,173,500 160,000 245,000 - 1,578,500 112,677 143,531 135,000 115,000 506,208 256,980 91,431	1,173,500 - 160,000 - 245,000 - - 1,578,500 - 112,677 - 143,531 - 135,000 - 115,000 - 506,208 - 256,980 - 91,431 -
Expenses Certificated Salaries 1100 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' Salarie 2400 Clerical and Office Staff Salaries Benefits 3101 STRS 3202 PERS 3301 OASDI	20,417 7,333 s 11,250 7,083 25,667 3,324 4,636 1,591	106,682 14,545 20,417 - 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709	106,682 14,545 20,417 	106,682 14,545 20,417 	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709	106,682 14,545 20,417 	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709	554,990 - - - - - - - - - - - - - - - - - -	1,173,500 160,000 245,000 1,578,500 112,677 143,531 135,000 115,000 506,208 256,980 91,431 31,385	1,173,500 - 160,000 - 245,000 - - 1,578,500 - 112,677 - 143,531 - 135,000 - 115,000 - 506,208 - 256,980 - 91,431 - 31,385 -
Expenses Certificated Salaries 1100 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' Salarie 2400 Clerical and Office Staff Salaries Benefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare	20,417 7,333 s 11,250 7,083 25,667 3,324 4,636 1,591 668	106,682 14,545 20,417 - 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687	106,682 14,545 20,417 - - 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687	554,990 - - - - - - - - - - - - - - - - - -	1,173,500 160,000 245,000 - - 1,578,500 112,677 143,531 135,000 115,000 115,000 506,208 256,980 91,431 31,385 30,228	1,173,500 - 160,000 - 245,000 - - 1,578,500 - 112,677 - 143,531 - 135,000 - 115,000 - 506,208 - 256,980 - 91,431 - 31,385 - 30,228 -
Expenses Certificated Salaries 1100 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' Salarie 2400 Clerical and Office Staff Salaries Benefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare	20,417 7,333 s 11,250 7,083 25,667 3,324 4,636 1,591 668 18,667	106,682 14,545 20,417 - 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	106,682 14,545 20,417 	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	554,990 - - - - - - - - - - - - - - - - - -	1,173,500 160,000 245,000 - - 1,578,500 112,677 143,531 135,000 115,000 115,000 506,208 256,980 91,431 31,385 30,228 224,000	1,173,500 - 160,000 - 245,000 - - 1,578,500 - 112,677 - 143,531 - 135,000 - 115,000 - 506,208 - 256,980 - 91,431 - 31,385 - 30,228 - 224,000 -
Expenses Certificated Salaries 1100 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' Salaries 2400 Clerical and Office Staff Salaries 8 Benefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare 3501 State Unemployment	20,417 7,333 s 11,250 7,083 25,667 3,324 4,636 1,591 668 18,667 980	106,682 14,545 20,417 - 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667 980	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667 980	106,682 14,545 20,417 	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667 980	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667 980	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667 4,900	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667 3,920	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667 1,960	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667 980	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667 980	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667 980	554,990 - - - - - - - - - - - - - - - - - -	1,173,500 160,000 245,000 - 1,578,500 112,677 143,531 135,000 115,000 506,208 256,980 91,431 31,385 30,228 224,000 19,600	1,173,500 - 160,000 - 245,000 - - 1,578,500 - 112,677 - 143,531 - 135,000 - 115,000 - 506,208 - 256,980 - 91,431 - 31,385 - 30,228 - 224,000 - 19,600 -
Expenses Certificated Salaries 1100 Teachers' Salaries 1200 Pupil Support Salaries 1300 Administrators' Salaries 1900 Other Certificated Salaries 2100 Instructional Salaries 2200 Support Salaries 2300 Classified Administrators' Salarie 2400 Clerical and Office Staff Salaries Benefits 3101 STRS 3202 PERS 3301 OASDI 3311 Medicare 3401 Health and Welfare	20,417 7,333 s 11,250 7,083 25,667 3,324 4,636 1,591 668 18,667	106,682 14,545 20,417 - 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	106,682 14,545 20,417 	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	106,682 14,545 20,417 141,644 10,243 12,382 11,250 9,811 43,686 23,060 7,890 2,709 2,687 18,667	554,990 - - - - - - - - - - - - - - - - - -	1,173,500 160,000 245,000 - - 1,578,500 112,677 143,531 135,000 115,000 115,000 506,208 256,980 91,431 31,385 30,228 224,000	1,173,500 - 160,000 - 245,000 - - 1,578,500 - 112,677 - 143,531 - 135,000 - 115,000 - 506,208 - 256,980 - 91,431 - 31,385 - 30,228 - 224,000 -



Monthly Cash Flow/Budget FY18-19

ADA =	456.00	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Year-End Accruals	Annual Budget	Original Budget Total	Favorable / (Unfav.)
Books an	d Supplies																
	Textbooks and Core Materials	85,500	28,500	-	-	-	-	-	-	-	-	-	-	-	114,000	114,000	-
4200	Books and Reference Materials	17,100	5,700	-	-	-	-	-	-	-	-	-	-	-	22,800	22,800	-
		19,950	39,900	1,995	1,995	1,995	1,995	1,995	1,995	1,995	1,995	1,995	1,995	-	79,800	79,800	-
4303		-		-	-	-	7,600	7,600	7,600	-	-	-	-	-	22,800	22,800	-
		41,040	13,680	-	-	-	-	-	-	-	-	-	-	-	54,720	54,720	-
4400		139,875	46,625	_	-	-	-	_	_	-	-	-	-	_	186,500	186,500	-
	Food Services		12,790	12,790	12,790	12,790	12,790	12,790	12,790	12,790	12,790	12,790	12,790	_	140,694	140,694	-
4700		303,465	147,195	14,785	14,785	14,785	22,385	22,385	22,385	14,785	14,785	14,785	14,785	-	621,314	621,314	
Subagroo	ment Services	505,405	147,155	14,705	14,705	14,705	22,303	22,505	22,303	14,705	14,705	14,705	14,705		021,314	021,514	
-	Special Education	_	5,709	5,709	5,709	5,709	5,709	5,709	5,709	5,709	5,709	5,709	5,709		62,800	62,800	_
5102	Special Education		5,709	5,709	5,709	5,709	5,709	5,709	5,709	5,709	5,709	5,709	5,709	-	62,800	62,800	-
Professio	nal/Consulting Services																
5801	IT	1,900	1,900	1,900	1,900	1,900	1,900	1,900	1,900	1,900	1,900	1,900	1,900	-	22,800	22,800	-
		-	-	-	-	-	-	-	6,667	6,667	6,667	-	-	-	20,000	20,000	-
5803		4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	_	50,000	50,000	-
5804		,		1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	_	15,000	15,000	-
5805		-	-	500	500	500	500	500	500	500	500	500	500	_	5,000	5,000	-
	Ũ	1,083	1,083	1,083	1,083	1,083	1,083	1,083	1,083	1,083	1,083	1,083	1,083	_	13,000	13,000	_
	Management Fee	11,371	11,371	11,371	11,371	11,371	11,371	11,371	11,371	11,371	11,371	11,371	11,371		136,453	136,453	_
	District Oversight Fee	11,571	11,571	11,571	7,141	11,571	11,571	141,202	11,571	11,571	83,119	11,571	11,571	89,554	321,016	321,016	_
	-	_	_	_	1,250	_	_	1,250	_	_	1,250	_	-	1,250	5,000	5,000	_
	•	-	-	-	1,250	-	-	1,250	- 11 225	-		-	- 11 225				-
5814	SPED Elicioachinent	- 18,521	- 18,521	- 20,521	28,912	20,521	20,521	162,973	11,335 38,523	11,335 38,523	11,335 122,892	11,335 31,856	11,335 31,856	(0) 90,804	56,677 644,946	56,677 644,946	
Facilities	Repairs and Other Leases	18,521	16,521	20,321	20,912	20,321	20,321	102,975	38,323	36,323	122,092	51,650	51,850	90,804	044,540	044,940	
5601																	
		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5602		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5603	• •	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	-	21,600	21,600	-
5604		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	,	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5610	Repairs and Maintenance	2,850	2,850	2,850	2,850	2,850	2,850	2,850	2,850	2,850	2,850	2,850	2,850	-	34,200	34,200	-
0		4,650	4,650	4,650	4,650	4,650	4,650	4,650	4,650	4,650	4,650	4,650	4,650	-	55,800	55,800	-
-	ns and Housekeeping							4 250	4 959	4 959	4 950					- 000	
	Auto and Travel	-	-	-	-	-	-	1,250	1,250	1,250	1,250	-	-	-	5,000	5,000	-
	Business Meals	417	417	417	417	417	417	417	417	417	417	417	417	-	5,000	5,000	-
	Dues & Memberships	950	950	950	950	950	950	950	950	950	950	950	950	-	11,400	11,400	-
	Insurance	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	-	30,000	30,000	-
5501	Utilities	18,548	18,548	18,548	18,548	9,204	9,204	9,204	9,204	9,204	9,204	18,548	19,385	-	167,352	167,352	-
5502	Janitorial/Trash Removal	570	570	570	570	570	570	570	570	570	570	570	570	-	6,840	6,840	-
	Office Expense	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	-	30,000	30,000	-
5511	Postage and Shipping	-	-	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	-	14,000	14,000	-
5512	Printing	-	-	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	1,400	-	14,000	14,000	-
5513	Other taxes and fees	-	-	350	350	350	350	350	350	350	350	350	350	-	3,500	3,500	-
5514	Bank Charges	-	-	200	200	200	200	200	200	200	200	200	200	-	2,000	2,000	-
	Public Relations/Recruitment	-	-	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	-	15,000	15,000	-
5900	Communications	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	-	30,000	30,000	-
		27,985	27,985	32,835	32,835	23,491	23,491	24,741	24,741	24,741	24,741	32,835	33,672	-	334,092	334,092	-
Interest																_	
7438	Interest Expense	56,699	-	-	28,464	-	-	-	-	-	-	-	-	-	85,163	85,163	-
		56,699	-	-	28,464	-	-	-	-	-	-	-		-	85,163	85,163	
Total Expense	es	487,914	447,977	322,417	359,272	313,073	320,673	468,295	342,865	333,305	416,694	333,753	334,589	90,804	4,571,633	4,571,633	-
Monthly Sur	plus (Deficit)	(487,914)	(447,977)	(64,889)	833,014	(226,466)	(175,584)	520,998	(153,686)	56,731	(3,858)	56,284	55,447	464,186	426,286	426,286	-
															9%		



Monthly Cash Flow/Budget FY18-19

ADA = 456.00	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Year-End Accruals	Annual Budget	Original Budget Total	Favorable / (Unfav.)	
Cash Flow Adjustments																	
Monthly Surplus (Deficit)	(487,914)	(447,977)	(64,889)	833,014	(226,466)	(175,584)	520,998	(153,686)	56,731	(3 <i>,</i> 858)	56,284	55,447	464,186	426,286			
Cash flows from operating activities																	
Public Funding Receivables	-	-	-	-	-	-	-	-	-	-	-	-	(554,990)	(554,990)			
Prepaid Expenses	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Accounts Payable	342,167	(150,561)	(125,560)	1,250	(10,594)	7,600	2,500	16,752	(7,600)	1,250	177	837	90,804	169,022			
Accrued Expenses	31,001	92,613	-	(13,020)	-	-	-	-	-	-	-	-	-	110,595			
Cash flows from financing activities																	
Proceeds from Factoring	1,059,793	-	-	532,038	-	-							-	1,591,831			
Payments on Factoring	56,699	-	(215,064)	(1,022,964)	-	-	(560,502)	-	-	-	-	-	-	(1,741,831)			
CSFA Proceeds(Payments) on Debt	-	-	-	-	-	250,000	-	-	-	-	-	-	-	250,000			
Total Change in Cash	1,001,745	(505,924)	(405,513)	330,318	(237,060)	82,016	(37,004)	(136,934)	49,131	(2,608)	56,461	56,284					
Cash, Beginning of Month	83,005	1,084,751	578,826	173,314	503,632	266,572	348,588	311,584	174,650	223,781	221,173	277,634					
Cash, End of Month	1,084,751	578,826	173,314	503,632	266,572	348,588	311,584	174,650	223,781	221,173	277,634	333,918					



Monthly Cash Flow/Forecast FY19-20

Revised 6/06/18 ADA = 627.00

ADA = 627.00													Year-End	Annual	Prior Year	Favorable /
	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Accruals	Forecast	Forecast	(Unfav.)
Revenues															ADA =	456.00
State Aid - Revenue Limit																
8011 LCFF State Aid	-	153,856	153,856	703,462	276,940	276,940	484,437	276,940	380,919	380,919	380,919	380,919	380,919	4,231,026	2,943,811	1,287,215
8012 Education Protection Account	-	-	-	22,800	-	-	22,800	-	-	48,450	-	-	31,350	125,400	91,200	34,200
8096 In Lieu of Property Taxes	54,931	109,862	162,504	100,707	100,707	100,707	100,707	176,237	88,118	88,118	88,118	88,118	-	1,258,834	915,516	343,318
	54,931	263,717	316,360	826,969	377,647	377,647	607,944	453,177	469,038	517,488	469,038	469,038	412,269	5,615,261	3,950,527	1,664,733
Federal Revenue																
8181 Special Education - Entitlement	-	-	-	-	-	-	-	-	-	-	-	-	57,000	57,000	52,051	4,949
8220 Federal Child Nutrition	-	-	8,853	8,853	17,706	17,706	17,706	17,706	17,706	17,706	17,706	17,706	17,706	177,057	128,769	48,288
8290 Title I, Part A - Basic Low Income	-	-	26,804	-	-	26,804	-	-	26,804	-	-	-	26,804	107,217	77,976	29,241
8294 Title V, Part B - PCSG	-	-	-	-	-	-	-	-	-	-	-	-	-	-	450,000	(450,000)
	-	-	35,657	8,853	17,706	44,510	17,706	17,706	44,510	17,706	17,706	17,706	101,510	341,274	708,796	(367,522)
Other State Revenue																
8311 State Special Education	-	13,527	13,527	24,348	24,348	24,348	24,348	24,348	24,348	24,348	24,348	24,348	24,348	270,534	238,207	32,328
8520 Child Nutrition	-	-	820	820	1,640	1,640	1,640	1,640	1,640	1,640	1,640	1,640	1,640	16,397	11,925	4,472
8550 Mandated Cost	-	-	-	-	-	7,433	-	-	-	-	-	-	-	7,433	-	7,433
8560 State Lottery	-	-	-	-	-	-	30,410	-	-	30,410	-	-	60,819	121,638	88,464	33,174
	-	13,527	14,347	25,168	25,988	33,421	56,397	25,988	25,988	56,397	25,988	25,988	86,807	416,002	338,596	77,406
Total Revenue	54,931	277,244	366,363	860,989	421,340	455,577	682,047	496,870	539,535	591,591	512,731	512,731	600,586	6,372,537	4,997,919	1,374,618
Expenses																
Certificated Salaries																
1100 Teachers' Salaries	-	142,289	142,289	142,289	142,289	142,289	142,289	142,289	142,289	142,289	142,289	142,289	-	1,565,174	1,173,500	(391,674)
1200 Pupil Support Salaries	-	20,897	20,897	20,897	20,897	20,897	20,897	20,897	20,897	20,897	20,897	20,897	-	229,864	160,000	(69,864)
1300 Administrators' Salaries	21,037	21,037	21,037	21,037	21,037	21,037	21,037	21,037	21,037	21,037	21,037	21,037	-	252,448	245,000	(7,448)
	21,037	184,223	184,223	184,223	184,223	184,223	184,223	184,223	184,223	184,223	184,223	184,223	-	2,047,486	1,578,500	(468,986)
Classified Salaries	,	,	,	,	,	,		,	,	,	,	,				<u> </u>
2100 Instructional Salaries	-	16,867	16,867	16,867	16,867	16,867	16,867	16,867	16,867	16,867	16,867	16,867	-	185,540	112,677	(72,863)
2200 Support Salaries	9,344	15,777	15,777	15,777	15,777	15,777	15,777	15,777	15,777	15,777	15,777	15,777	-	182,894	143,531	(39,363)
2300 Classified Administrators' Salaries	11,592	11,592	11,592	11,592	11,592	11,592	11,592	11,592	11,592	11,592	11,592	11,592	-	139,104	135,000	(4,104)
2400 Clerical and Office Staff Salaries	7,299	10,109	10,109	10,109	10,109	10,109	10,109	10,109	10,109	10,109	10,109	10,109	-	118,496	115,000	(3,496)
	28,235	54,345	54,345	54,345	54,345	54,345	54,345	54,345	54,345	54,345	54,345	54,345	-	626,035	506,208	(119,827)
Benefits																
3101 STRS	4,801	33,310	33,310	33,310	33,310	33,310	33,310	33,310	33,310	33,310	33,310	33,310	-	371,209	256,980	(114,229)
3202 PERS	6,602	11,238	11,238	11,238	11,238	11,238	11,238	11,238	11,238	11,238	11,238	11,238	-	130,215	91,431	(38,784)
3301 OASDI	1,968	3,350	3,350	3,350	3,350	3,350	3,350	3,350	3,350	3,350	3,350	3,350	-	38,814	31,385	(7,429)
3311 Medicare	857	3,446	3,446	3,446	3,446	3,446	3,446	3,446	3,446	3,446	3,446	3,446	-	38,766	30,228	(8,538)
3401 Health and Welfare	24,043	24,043	24,043	24,043	24,043	24,043	24,043	24,043	24,043	24,043	24,043	24,043	-	288,512	224,000	(64,512)
3501 State Unemployment	1,274	1,274	1,274	1,274	1,274	1,274	6,370	5,096	2,548	1,274	1,274	1,274	-	25,480	19,600	(5,880)
3601 Workers' Compensation	827	3,327	3,327	3,327	3,327	3,327	3,327	3,327	3,327	3,327	3,327	3,327	-	37,429	29,186	(8,243)
	40,373	79,987	79,987	79,987	79,987	79,987	85,083	83,809	81,261	79,987	79,987	79,987	-	930,426	682,810	(247,616)



Monthly Cash Flow/Forecast FY19-20

ADA = 627.00	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Year-End Accruals	Annual Forecast	Prior Year Forecast	Favorable / (Unfav.)
Books and Supplies																
4100 Textbooks and Core Curricula Mat	38,250	12,750	-	-	-	-	-	-	-	-	-	-	-	51,000	114,000	63,000
4200 Books and Other Reference Mater	7,650	2,550	-	-	-	-	-	-	-	-	-	-	-	10,200	22,800	12,600
4302 School Supplies	27,980	55,960	2,798	2,798	2,798	2,798	2,798	2,798	2,798	2,798	2,798	2,798	-	111,920	79,800	(32,120)
4303 Special Activities/Field Trips				_,		_,	_,	10,659	10,659	10,659	_,		-	31,977	22,800	(9,177)
4305 Software	57,559	19,186	-	-	-	-	-	-	-	-	-	-	-	76,745	54,720	(22,025)
4400 Noncapitalized Equipment	14,790	59,160	36,975	36,975	-	-	-	-	-	-	-	-	-	147,900	186,500	38,600
4700 Food Services	,	17,939	17,939	17,939	17,939	17,939	17,939	17,939	17,939	17,939	17,939	17,939	-	197,324	140,694	(56,629)
	146,228	167,544	57,711	57,711	20,736	20,736	20,736	31,395	31,395	31,395	20,736	20,736	-	627,065	621,314	(5,751)
- Subagreement Services	-, -	- ,-	- /	- /	-,	-,	-,	- ,	- ,	- ,	-,	-,				(-) -)
5102 Special Education	-	8,007	8,007	8,007	8,007	8,007	8,007	8,007	8,007	8,007	8,007	8,007	-	88,077	62,800	(25,277)
	-	8,007	8,007	8,007	8,007	8,007	8,007	8,007	8,007	8,007	8,007	8,007	-	88,077	62,800	(25,277)
- Professional/Consulting Services		- ,	-/	-/	-,	-/	-,	- /	- ,	-,	-/	-,				
5801 IT	2,665	2,665	2,665	2,665	2,665	2,665	2,665	2,665	2,665	2,665	2,665	2,665	-	31,977	22,800	(9,177)
5802 Audit & Taxes	-	-	-	-	-	-	-	6,800	6,800	6,800	-	-	-	20,400	20,000	(400)
5803 Legal	4,250	4,250	4,250	4,250	4,250	4,250	4,250	4,250	4,250	4,250	4,250	4,250	-	51,000	50,000	(1,000)
5804 Professional Development	-	-	2,104	2,104	2,104	2,104	2,104	2,104	2,104	2,104	2,104	2,104	-	21,038	15,000	(6,038)
5805 General Consulting	-	-	701	701	701	701	701	701	701	701	701	701	-	7,013	5,000	(2,013)
5810 Payroll Service Fee	1,519	1,519	1,519	1,519	1,519	1,519	1,519	1,519	1,519	1,519	1,519	1,519	-	18,233	13,000	(5,233)
5811 Management Fee	13,989	13,989	13,989	13,989	13,989	13,989	13,989	13,989	13,989	13,989	13,989	13,989	-	167,862	136,453	(31,409)
5812 District Oversight Fee				72,206			100,624			99,061			109,191	381,083	321,016	(60,067)
5813 County Fees	-	-	-	1,275	_	-	1,275	-	_	1,275	-	-	1,275	5,100	5,000	(100)
5814 SPED Encroachment	2,834	2,834	5,101	5,101	5,101	5,101	5,101	9,352	9,352	9,352	9,352	9,352	-	77,931	56,677	(21,254)
	25,256	25,256	30,329	103,810	30,329	30,329	132,228	41,379	41,379	141,715	34,579	34,579	110,466	781,635	644,946	(136,689)
- Facilities, Repairs and Other Leases	20)200	20)200	00)020	100,010	00,020	00,010	101)110	.2,070	,070	1 11/ 20	0 1,07 0	0.107.0				(100)0007
5603 Equipment Leases	2,525	2,525	2,525	2,525	2,525	2,525	2,525	2,525	2,525	2,525	2,525	2,525	-	30,294	21,600	(8,694)
5610 Repairs and Maintenance	3,997	3,997	3,997	3,997	3,997	3,997	3,997	3,997	3,997	3,997	3,997	3,997	-	47,966	34,200	(13,766)
	6,522	6,522	6,522	6,522	6,522	6,522	6,522	6,522	6,522	6,522	6,522	6,522	-	78,260	55,800	(22,460)
- Operations and Housekeeping	-,	-,	-/	-,	-,	-,	-,	-)	-,	-,	-,	-,				(,,
5201 Auto and Travel	-	-	-	-	-	-	1,753	1,753	1,753	1,753	-	-	-	7,013	5,000	(2,013)
5203 Business Meals	584	584	584	584	584	584	584	584	584	584	584	584	-	7,013	5,000	(2,013)
5300 Dues & Memberships	1,332	1,332	1,332	1,332	1,332	1,332	1,332	1,332	1,332	1,332	1,332	1,332	-	15,989	11,400	(4,589)
5400 Insurance	3,506	3,506	3,506	3,506	3,506	3,506	3,506	3,506	3,506	3,506	3,506	3,506	-	42,075	30,000	(12,075)
5501 Utilities	24,113	24,113	24,113	24,113	11,966	11,966	11,966	11,966	11,966	11,966	24,113	25,200	-	217,558	167,352	(50,206)
5502 Janitorial/Trash Removal	799	799	799	799	799	799	799	799	799	799	799	799	-	9,593	6,840	(2,753)
5510 Office Expense	3,506	3,506	3,506	3,506	3,506	3,506	3,506	3,506	3,506	3,506	3,506	3,506	-	42,075	30,000	(12,075)
5511 Postage and Shipping			1,964	1,964	1,964	1,964	1,964	1,964	1,964	1,964	1,964	1,964	-	19,635	14,000	(5,635)
5512 Printing	-	-	1,964	1,964	1,964	1,964	1,964	1,964	1,964	1,964	1,964	1,964	-	19,635	14,000	(5,635)
5513 Other taxes and fees	-	-	491	491	491	491	491	491	491	491	491	491	-	4,909	3,500	(1,409)
5514 Bank Charges	-	-	281	281	281	281	281	281	281	281	281	281	-	2,805	2,000	(805)
5515 Public Relations/Recruitment	-	-	1,530	1,530	1,530	1,530	1,530	1,530	1,530	1,530	1,530	1,530	-	15,300	15,000	(300)
5900 Communications	3,506	3,506	3,506	3,506	3,506	3,506	3,506	3,506	3,506	3,506	3,506	3,506	-	42,075	30,000	(12,075)
	37,348	37,348	43,576	43,576	31,429	31,429	33,182	33,182	33,182	33,182	43,576	44,664	-	445,673	334,092	(111,581)
Interest	07,010	07,010	.0,070	.0,070	01):10	01,110	00,202	00,101	00,202	00,202	10,070			,		()/
7438 Interest Expense	-	-	2,500	200	191	183	174	-	165	-	-	-	-	3,413	85,163	81,750
- 100 milei eer 2.,peniee	_	-	2,500	200	191	183	174	-	165	-	-	-	-	3,413	85,163	81,750
-			_,													
Total Expenses	304,999	563,233	467,200	538,382	415,769	415,761	524,500	442,863	440,480	539,377	431,976	433,064	110,466	5,628,070	4,571,633	(1,056,436)
Monthly Surplus (Deficit)	(250,068)	(285,988)	(100,837)	322,608	5,571	39,816	157,547	54,007	99,055	52,214	80,755	79,668	490,120	744,467	426,286	318,182
														13%		





ADA = 627.00	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Year-End	Annual	Prior Year	Favorable
													Accruals	Forecast	Forecast	(Unfav.)
Cash Flow Adjustments																
Monthly Surplus (Deficit)	(250,068)	(285,988)	(100,837)	322,608	5,571	39,816	157,547	54,007	99,055	52,214	80,755	79,668	490,120	744,467		
Cash flows from operating activities																
Public Funding Receivables	314,475	-	-	-	-	88,464	152,051	-	-	-	-	-	(600,586)	(45,596)		
Accounts Payable	30,824	29,323	(98,533)	1,275	(50,397)	-	3,028	20,435	-	1,275	(8,340)	1,088	110,466	40,444		
Accrued Expenses	(87,575)	127,791	2,500	200	191	183	174	-	165	-	-	-	-	43,629		
Cash flows from financing activities																
CSFA Proceeds(Payments) on Debt		-	(10,416)	(10,416)	(10,416)	(10,416)	(10,416)	-	(10,416)	-	-	-	-	(62,496)		
Total Change in Cash	7,656	(128,874)	(207,285)	313,667	(55,051)	118,047	302,384	74,442	88,804	53,489	72,415	80,755				
Cash, Beginning of Month	333,918	341,574	212,700	5,414	319,081	264,030	382,078	684,461	758,903	847,708	901,196	973,612				
Cash, End of Month	341,574	212,700	5,414	319,081	264,030	382,078	684,461	758,903	847,708	901,196	973,612	1,054,367				



Monthly Cash Flow/Forecast FY20-21

Revised 6/06/18																
ADA = 769.50	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Year-End Accruals	Annual Forecast	Prior Year Forecast	Favorable / (Unfav.)
Revenues															ADA = (
State Aid - Revenue Limit																
8011 LCFF State Aid	-	218,298	218,298	392,937	392,937	392,937	392,937	392,937	591,390	591,390	591,390	591,390	591,390	5,358,228	4,231,026	1,127,202
8012 Education Protection Account	-			31,350			31,350			52,725			38,475	153,900	125,400	28,500
8096 In Lieu of Property Taxes	92,696	185,392	123,595	123,595	123,595	123,595	123,595	216,291	108,145	108,145	108,145	108,145		1,544,933	1,258,834	286,099
	92,696	403,690	341,893	547,881	516,531	516,531	547,881	609,227	699,535	752,260	699,535	699,535	629,865	7,057,061	5,615,261	1,441,801
- Federal Revenue	32,030	100,000	311,000	517,001	510,551	510,551	317,001	003,227	000,000	, 52,200	000,000	033,303	023,003	1,007,001	0,010,201	2) 112,002
8181 Special Education - Entitlement	-	-	-	-	-	-	-	-	-	-	-	-	69,955	69,955	57,000	12,955
8220 Federal Child Nutrition	_	_	10,865	10,865	21,730	21,730	21,730	21,730	21,730	21,730	21,730	21,730	21,730	217,297	177,057	40,240
8290 Title I, Part A - Basic Low Income	_	_	32,896	-	- 21,750	32,896	-	-	32,896				32,896	131,585	107,217	24,368
	_	-	43,761	10,865	21,730	54,626	21,730	21,730	54,626	21,730	21,730	21,730	124,580	418,836	341,274	77,562
Other State Revenue			43,701	10,005	21,750	54,020	21,750	21,750	54,020	21,750	21,750	21,750	124,500	410,000		77,502
8311 State Special Education	_	16,601	16,601	29,882	29,882	29,882	29,882	29,882	29,882	29,882	29,882	29,882	29,882	332,019	270,534	61,485
8520 Child Nutrition	_		1,006	1,006	2,012	2,012	2,012	2,012	2,012	2,012	2,012	2,012	2,012	20,124	16,397	3,727
8550 Mandated Cost	_	_	-	-	2,012	10,220		- 2,012		2,012	2,012	2,012	2,012	10,220	7,433	2,787
8560 State Lottery	_	_	_	_	_	10,220	37,321	_	_	37,321	_	_	74,642	149,283	121,638	27,645
8560 State Lottery		- 16,601	17,607	30,888	31,894	42,114	69,215	31,894	31,894	69,215	31,894	- 31,894	106,536	511,646	416,002	95,644
		10,001	17,007	30,888	51,094	42,114	09,215	51,054	51,694	09,215	51,854	51,894	100,550	511,040	410,002	55,044
Total Revenue	92,696	420,291	403,261	589,634	570,155	613,271	638,826	662,851	786,055	843,205	753,159	753,159	860,981	7,987,544	6,372,537	1,615,007
F																
Expenses																
Certificated Salaries		172 400	172 100	472.400	472.400	472.400	172.400	172 100	172.400	472.400	472 400	470.400		4 995 494	4 5 6 5 4 7 4	(242.046)
1100 Teachers' Salaries	-	173,199	173,199	173,199	173,199	173,199	173,199	173,199	173,199	173,199	173,199	173,199	-	1,905,191	1,565,174	(340,016)
1200 Pupil Support Salaries	-	21,511	21,511	21,511	21,511	21,511	21,511	21,511	21,511	21,511	21,511	21,511	-	236,622	229,864	(6,758)
1300 Administrators' Salaries	29,156	29,156	29,156	29,156	29,156	29,156	29,156	29,156	29,156	29,156	29,156	29,156	-	349,870	252,448	(97,422)
	29,156	223,866	223,866	223,866	223,866	223,866	223,866	223,866	223,866	223,866	223,866	223,866	-	2,491,683	2,047,486	(444,196)
Classified Salaries		22.676	22.676	22.676	22.676	22.676	22.676	22.676	22.676	22.676	22.676	22.676		260,422	105 5 40	(74.002)
2100 Instructional Salaries	-	23,676	23,676	23,676	23,676	23,676	23,676	23,676	23,676	23,676	23,676	23,676	-	260,433	185,540	(74,893)
2200 Support Salaries	11,460	19,349	19,349	19,349	19,349	19,349	19,349	19,349	19,349	19,349	19,349	19,349	-	224,300	182,894	(41,406)
2300 Classified Administrators'	11,933	11,933	11,933	11,933	11,933	11,933	11,933	11,933	11,933	11,933	11,933	11,933	-	143,194	139,104	(4,090)
2400 Clerical and Office Staff Salaries	8,366	11,587	11,587	11,587	11,587	11,587	11,587	11,587	11,587	11,587	11,587	11,587	-	135,825	118,496	(17,329)
	31,759	66,545	66,545	66,545	66,545	66,545	66,545	66,545	66,545	66,545	66,545	66,545	-	763,752	626,035	(137,717)
Benefits	6 4 5 6	42 705	42 705	42 705	42 705	42 705	42 705	42 705	42 705	42 705	40 705	10 705			274 200	(404 702)
3101 STRS	6,156	42,705	42,705	42,705	42,705	42,705	42,705	42,705	42,705	42,705	42,705	42,705	-	475,911	371,209	(104,702)
3202 PERS	9,100	15,489	15,489	15,489	15,489	15,489	15,489	15,489	15,489	15,489	15,489	15,489	-	179,482	130,215	(49,267)
3301 OASDI	2,401	4,087	4,087	4,087	4,087	4,087	4,087	4,087	4,087	4,087	4,087	4,087	-	47,353	38,814	(8,538)
3311 Medicare	1,043	4,196	4,196	4,196	4,196	4,196	4,196	4,196	4,196	4,196	4,196	4,196	-	47,204	38,766	(8,438)
3401 Health and Welfare	29,081	29,081	29,081	29,081	29,081	29,081	29,081	29,081	29,081	29,081	29,081	29,081	-	348,968	288,512	(60,456)
3501 State Unemployment	1,568	1,568	1,568	1,568	1,568	1,568	7,840	6,272	3,136	1,568	1,568	1,568	-	31,360	25,480	(5,880)
3601 Workers' Compensation	1,007	4,052	4,052	4,052	4,052	4,052	4,052	4,052	4,052	4,052	4,052	4,052	-	45,576	37,429	(8,147)
	50,357	101,178	101,178	101,178	101,178	101,178	107,450	105,882	102,746	101,178	101,178	101,178	-	1,175,854	930,426	(245,428)
Books and Supplies																
4100 Textbooks and Core Curricula Ma	34,313	11,438	-	-	-	-	-	-	-	-	-	-	-	45,750	51,000	5,250
4200 Books and Other Reference Mate	6,863	2,288	-	-	-	-	-	-	-	-	-	-	-	9,150	10,200	1,050
4302 School Supplies	35,026	70,051	3,503	3,503	3,503	3,503	3,503	3,503	3,503	3,503	3,503	3,503	-	140,103	111,920	(28,183)
4303 Special Activities/Field Trips	-	-	-	-	-	-	-	13,343	13,343	13,343	-	-	-	40,029	31,977	(8,052)
4305 Software	72,053	24,018	-	-	-	-	-	-	-	-	-	-	-	96,071	76,745	(19,326)
4400 Noncapitalized Equipment	14,589	58,354	36,471	36,471	-	-	-	-	-	-	-	-	-	145,885	147,900	2,015
4700 Food Services	-	22,456	22,456	22,456	22,456	22,456	22,456	22,456	22,456	22,456	22,456	22,456	-	247,013	197,324	(49,690)
	162,842	188,604	62,430	62,430	25,958	25,958	25,958	39,301	39,301	39,301	25,958	25,958	-	724,001	627,065	(96,936)



Monthly Cash Flow/Forecast FY20-21

	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Year-End Accruals
Subagreement Services					•			•					
5102 Special Education	-	10,023	10,023	10,023	10,023	10,023	10,023	10,023	10,023	10,023	10,023	10,023	-
_	-	10,023	10,023	10,023	10,023	10,023	10,023	10,023	10,023	10,023	10,023	10,023	-
Professional/Consulting Services													
5801 IT	3,336	3,336	3 <i>,</i> 336	3,336	3,336	3,336	3,336	3,336	3,336	3,336	3,336	3,336	-
5802 Audit & Taxes	-	-	-	-	-	-	-	6,936	6,936	6,936	-	-	-
5803 Legal	4,335	4,335	4,335	4,335	4,335	4,335	4,335	4,335	4,335	4,335	4,335	4,335	-
5804 Professional Development	-	-	2,634	2,634	2,634	2,634	2,634	2,634	2,634	2,634	2,634	2,634	-
5805 General Consulting	-	-	878	878	878	878	878	878	878	878	878	878	-
5810 Payroll Service Fee	1,902	1,902	1,902	1,902	1,902	1,902	1,902	1,902	1,902	1,902	1,902	1,902	-
5811 Management Fee	17,017	17,017	17,017	17,017	17,017	17,017	17,017	17,017	17,017	17,017	17,017	17,017	-
5812 District Oversight Fee	-	-	-	80,962	-	-	103,242	-	-	111,513	-	-	139,250
5813 County Fees	-	-	-	1,301	-	-	1,301	-	-	1,301	-	-	1,301
5814 SPED Encroachment	3 <i>,</i> 897	3,897	7,014	7,014	7,014	7,014	7,014	10,556	10,556	10,556	10,556	10,556	-
_	30,486	30,486	37,115	119,377	37,115	37,115	141,657	47,593	47,593	160,407	40,657	40,657	140,550
Facilities, Repairs and Other Leases													
5603 Equipment Leases	3,160	3,160	3,160	3,160	3,160	3,160	3,160	3,160	3,160	3,160	3,160	3,160	-
5610 Repairs and Maintenance	5,004	5,004	5,004	5,004	5,004	5,004	5,004	5,004	5,004	5,004	5,004	5,004	-
	8,164	8,164	8,164	8,164	8,164	8,164	8,164	8,164	8,164	8,164	8,164	8,164	-
Operations and Housekeeping					· · ·				· · · ·				
5201 Auto and Travel	-	-	-	-	-	-	2,195	2,195	2,195	2,195	-	-	-
5203 Business Meals	732	732	732	732	732	732	732	732	732	732	732	732	-
5300 Dues & Memberships	1,668	1,668	1,668	1,668	1,668	1,668	1,668	1,668	1,668	1,668	1,668	1,668	-
5400 Insurance	4,389	4,389	4,389	4,389	4,389	4,389	4,389	4,389	4,389	4,389	4,389	4,389	-
5501 Utilities	30,141	30,141	30,141	30,141	14,957	14,957	14,957	14,957	14,957	14,957	30,141	31,501	-
5502 Janitorial/Trash Removal	1,001	1,001	1,001	1,001	1,001	1,001	1,001	1,001	1,001	1,001	1,001	1,001	-
5510 Office Expense	4,389	4,389	4,389	4,389	4,389	4,389	4,389	4,389	4,389	4,389	4,389	4,389	-
5511 Postage and Shipping	-	-	2,458	2,458	2,458	2,458	2,458	2,458	2,458	2,458	2,458	2,458	-
5512 Printing	-	-	2,458	2,458	2,458	2,458	2,458	2,458	2,458	2,458	2,458	2,458	-
5513 Other taxes and fees	-	-	614	614	614	614	614	614	614	614	614	614	-
5514 Bank Charges	-	-	351	351	351	351	351	351	351	351	351	351	-
5515 Public Relations/Recruitment	-	-	1,561	1,561	1,561	1,561	1,561	1,561	1,561	1,561	1,561	1,561	-
5900 Communications	4,389	4,389	4,389	4,389	4,389	4,389	4,389	4,389	4,389	4,389	4,389	4,389	-
—	46,709	46,709	54,151	54,151	38,967	38,967	41,162	41,162	41,162	41,162	54,151	55,510	-
Interest					·			·	•	·			
7438 Interest Expense	-	-	1,875	148	139	130	122	-	113	-	-	-	-
· _	-	-	1,875	148	139	130	122	-	113	-	-	-	-
=													
otal Expenses	359,472	675,574	565,345	645,881	511,954	511,945	624,947	542,535	539,512	650,645	530,541	531,901	140,550
			(162,084)	(56,247)	58,201	101,326	13,879	120,316	246,542	192,559	222,617	221,258	720,430



d	Annual	Prior Year	Favorable /
s	Forecast	Forecast	(Unfav.)
3	Torecast	Torecase	(Onlav.)
_	110,256	88,077	(22,179)
-	110,256	88,077	(22,179)
_	110,100		(22)2737
-	40,029	31,977	(8,052)
-	20,808	20,400	(408)
-	52,020	51,000	(1,020)
-	26,335	21,038	(5 <i>,</i> 298)
-	8,778	7,013	(1,766)
-	22,824	18,233	(4,591)
-	204,200	167,862	(36,338)
50	434,968	381,083	(53 <i>,</i> 885)
01	5,202	5,100	(102)
-	95,642	77,931	(17,712)
50	910,807	781,635	(129,172)
-	37,923	30,294	(7,629)
-	60,044	47,966	(12,079)
-	97,967	78,260	(19,707)
-	8,778	7,013	(1,766)
-	8,778	7,013	(1,766)
-	20,015	15,989	(4,026)
-	52,670	42,075	(10,595)
-	271,947	217,558	(54,389)
-	12,009	9,593	(2,416)
-	52,670	42,075	(10,595)
-	24,579	19,635	(4,944)
-	24,579	19,635	(4,944)
-	6,145	4,909	(1,236)
-	3,511	2,805	(706)
-	15,606	15,300	(306)
-	52,670	42,075	(10,595)
-	553,959	445,673	(108,286)
-	2,527	3,413	886
-	2,527	3,413	886
50	6,830,806	5,628,070	(1,202,736)
30	1,156,738	744,467	412,271

Monthly Cash Flow/Forecast FY20-21 Revised 6/06/18

Revised 0/00/10														
ADA = 769.50	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Year-End Accruals	Annual Forecast
Cash Flow Adjustments														
Monthly Surplus (Deficit)	(266,776)	(255,283)	(162,084)	(56,247)	58,201	101,326	13,879	120,316	246,542	192,559	222,617	221,258	720,430	1,156,738
Cash flows from operating activities														
Public Funding Receivables	431,615	-	60,819	-	-	-	108,152	-	-	-	-	-	(860,981)	(260,395)
Accounts Payable	19,815	35,785	(112,104)	1,301	(52,955)	-	3,495	22,521	-	1,301	(8,591)	1,360	140,550	52,478
Accrued Expenses	(121,531)	157,686	1,875	148	139	130	122	-	113	-	-	-	-	38,682
Cash flows from financing activities Proceeds(Payments) on Debt	_	-	(10,416)	(10,416)	(10,416)	(10,416)	(10,416)	-	(10,416)	-	-	-	-	(62,496)
Total Change in Cash	63,123	(61,811)	(221,910)	(65,215)	(5,032)	91,040	115,232	142,837	236,239	193,860	214,027	222,617		
Cash, Beginning of Month	1,054,367	1,117,490	1,055,679	833,769	768,554	763,523	854,563	969,795	1,112,632	1,348,871	1,542,731	1,756,758		
Cash, End of Month	1,117,490	1,055,679	833,769	768,554	763,523	854,563	969,795	1,112,632	1,348,871	1,542,731	1,756,758	1,979,375		



Monthly Cash Flow/Forecast FY21-22

Revised 6/06/18																
ADA = 855.00	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End Accruals	Annual Forecast	Prior Year Forecast	Favorable / (Unfav.)
Revenues	•				•										ADA = 7	769.50
State Aid - Revenue Limit																
8011 LCFF State Aid	-	279,508	279,508	503,114	503,114	503,114	503,114	503,114	627,340	627,340	627,340	627,340	627,340	6,211,289	5,358,228	853,061
8012 Education Protection Account	-	, -	, -	38,475	, -	-	38,475	-	, -	51,300	, _	, -	42,750	171,000	153,900	17,100
8096 In Lieu of Property Taxes	102,996	205,991	137,327	137,327	137,327	137,327	137,327	240,323	120,161	120,161	120,161	120,161	-	1,716,592	1,544,933	171,659
	102,996	485,499	416,835	678,917	640,442	640,442	678,917	743,437	747,502	798,802	747,502	747,502	670,090	8,098,881	7,057,061	1,041,820
– Federal Revenue	,	·			,		,			•						<u> </u>
8181 Special Education - Entitlement	-	-	-	-	-	-	-	-	-	-	-	-	77,727	77,727	69,955	7,773
8220 Federal Child Nutrition	-	-	12,072	12,072	24,144	24,144	24,144	24,144	24,144	24,144	24,144	24,144	24,144	241,442	217,297	24,144
8290 Title I, Part A - Basic Low Income	-	-	36,551	-	-	36,551	-	-	36,551	-	-	-	36,551	146,205	131,585	14,621
-	-	-	48,623	12,072	24,144	60,695	24,144	24,144	60,695	24,144	24,144	24,144	138,423	465,374	418,836	46,537
- Other State Revenue			-							-						
8311 State Special Education	-	18,446	18,446	33,202	33,202	33,202	33,202	33,202	33,202	33,202	33,202	33,202	33,202	368,910	332,019	36,891
8520 Child Nutrition	-	-	1,118	1,118	2,236	2,236	2,236	2,236	2,236	2,236	2,236	2,236	2,236	22,360	20,124	2,236
8550 Mandated Cost	-	-	-	-	-	10,220	-	-	-	-	-	-	2,323	12,543	10,220	2,323
8560 State Lottery	-	-	-	-	-	-	41,468	-	-	41,468	-	-	82,935	165,870	149,283	16,587
-	-	18,446	19,564	34,320	35 <i>,</i> 438	45,658	76,905	35,438	35,438	76,905	35,438	35,438	120,696	569,683	511,646	58,037
-																
Total Revenue	102,996	503,945	485,022	725,309	700,024	746,795	779,966	803,019	843,635	899,851	807,084	807,084	929,209	9,133,938	7,987,544	1,146,394
Expenses																
Certificated Salaries																
1100 Teachers' Salaries	-	194,196	194,196	194,196	194,196	194,196	194,196	194,196	194,196	194,196	194,196	194,196	-	2,136,156	1,905,191	(230,965)
1200 Pupil Support Salaries	-	22,154	22,154	22,154	22,154	22,154	22,154	22,154	22,154	22,154	22,154	22,154	-	243,697	236,622	(7,075)
1300 Administrators' Salaries	30,028	30,028	30,028	30,028	30,028	30,028	30,028	30,028	30,028	30,028	30,028	30,028	-	360,331	349,870	(10,461)
_	30,028	246,378	246,378	246,378	246,378	246,378	246,378	246,378	246,378	246,378	246,378	246,378	-	2,740,184	2,491,683	(248,501)
Classified Salaries																
2100 Instructional Salaries	-	24,384	24,384	24,384	24,384	24,384	24,384	24,384	24,384	24,384	24,384	24,384	-	268,220	260,433	(7,787)
2200 Support Salaries	11,803	19,928	19,928	19,928	19,928	19,928	19,928	19,928	19,928	19,928	19,928	19,928	-	231,007	224,300	(6,707)
2300 Classified Administrators'	18,956	18,956	18,956	18,956	18,956	18,956	18,956	18,956	18,956	18,956	18,956	18,956	-	227,475	143,194	(84,281)
2400 Clerical and Office Staff Salaries	8,616	11,934	11,934	11,934	11,934	11,934	11,934	11,934	11,934	11,934	11,934	11,934	-	139,886	135,825	(4,061)
_	39,375	75,201	75,201	75,201	75,201	75,201	75,201	75,201	75,201	75,201	75,201	75,201	-	866,588	763,752	(102,836)
Benefits																
3101 STRS	6,769	46,964	46,964	46,964	46,964	46,964	46,964	46,964	46,964	46,964	46,964	46,964	-	523,375	475,911	(47,464)
3202 PERS	10,326	17,575	17,575	17,575	17,575	17,575	17,575	17,575	17,575	17,575	17,575	17,575	-	203,648	179,482	(24,167)
3301 OASDI	2,724	4,637	4,637	4,637	4,637	4,637	4,637	4,637	4,637	4,637	4,637	4,637	-	53,728	47,353	(6,376)
3311 Medicare	1,156	4,649	4,649	4,649	4,649	4,649	4,649	4,649	4,649	4,649	4,649	4,649	-	52,298	47,204	(5,094)
3401 Health and Welfare	32,499	32,499	32,499	32,499	32 <i>,</i> 499	32,499	32,499	32,499	32,499	32,499	32,499	32,499	-	389,990	348,968	(41,022)
3501 State Unemployment	1,666	1,666	1,666	1,666	1,666	1,666	8,330	6,664	3,332	1,666	1,666	1,666	-	33,320	31,360	(1,960)
3601 Workers' Compensation	1,116	4,489	4,489	4,489	4,489	4,489	4,489	4,489	4,489	4,489	4,489	4,489	-	50,495	45,576	(4,919)
	56,257	112,479	112,479	112,479	112,479	112,479	119,143	117,477	114,145	112,479	112,479	112,479	-	1,306,855	1,175,854	(131,001)



Monthly Cash Flow/Forecast FY21-22

ADA = 855.00	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End Accruals	Annual Forecast	Prior Year Forecast	Favora (Unfa
Books and Supplies																
4100 Textbooks and Core Curricula Ma	24,469	8,156	-	-	-	-	-	-	-	-	-	-	-	32,625	45,750	13
4200 Books and Other Reference Mate	4,894	1,631	-	-	-	-	-	-	-	-	-	-	-	6,525	9,150	2
4302 School Supplies	39,696	79,392	3,970	3,970	3,970	3,970	3,970	3,970	3,970	3,970	3,970	3,970	-	158,783	140,103	(18
4303 Special Activities/Field Trips	-	-	-	-	-	-	-	15,122	15,122	15,122	-	-	-	45,367	40,029	. (!
4305 Software	81,660	27,220	-	-	-	-	-	-	-	-	-	-	-	108,880	96,071	(1
4400 Noncapitalized Equipment	12,681	50,723	31,702	31,702	-	-	-	-	-	-	-	-	-	126,808	145,885	1
4700 Food Services	-	25,450	25,450	25,450	25,450	25,450	25,450	25,450	25,450	25,450	25,450	25,450	-	279,948	247,013	(3
	163,399	192,572	61,121	61,121	29,419	29,419	29,419	44,542	44,542	44,542	29,419	29,419	-	758,936	724,001	(3
Subagreement Services		- /-	- /	- /	-, -	-, -	-, -	7-	/ -	,-	-, -	-, -			,	
5102 Special Education	-	11,360	11,360	11,360	11,360	11,360	11,360	11,360	11,360	11,360	11,360	11,360	-	124,957	110,256	(:
	-	11,360	11,360	11,360	11,360	11,360	11,360	11,360	11,360	11,360	11,360	11,360	-	124,957	110,256	(1
Professional/Consulting Services		11)000	11)000	11,000	11)000	11,000	11,000	11,000	11,000	11,000	11,000	11)000		,,		
5801 IT	3,781	3,781	3,781	3,781	3,781	3,781	3,781	3,781	3,781	3,781	3,781	3,781	_	45,367	40,029	
5802 Audit & Taxes		-	-	-	-		-	7,075	7,075	7,075	-	-	_	21,224	20,808	
5803 Legal	4,422	4,422	4,422	4,422	4,422	4,422	4,422	4,422	4,422	4,422	4,422	4,422	_	53,060	52,020	
5804 Professional Development	-,	-,-22	2,985	2,985	2,985	2,985	2,985	2,985	2,985	2,985	2,985	2,985	_	29,846	26,335	
5805 General Consulting	-	-	995	995	995	995	995	995	995	995	995	995	_	9,949	8,778	
5810 Payroll Service Fee	2,156	2,156	2,156	2,156	2,156	2,156	2,156	2,156	2,156	2,156	2,156	2,156	-	25,867	22,824	
5810 Paylon Service ree	19,166	19,166	19,166	19,166	19,166	19,166	19,166	19,166	19,166	19,166	19,166	19,166	-	229,994	22,824 204,200	(
-	19,100		19,100									19,100	147 522			
5812 District Oversight Fee	-	-	-	88,765	-	-	117,399	-	-	123,700	-	-	147,522	477,386	434,968	(
5813 County Fees	-	-	-	1,327	-	-	1,327	-	-	1,327	-	-	1,327	5,306	5,202	
5814 SPED Encroachment	4,782	4,782	8,608	8,608	8,608	8,608	8,608	10,733	10,733	10,733	10,733	10,733	(0)	106,269	95,642	
	34,306	34,306	42,111	132,202	42,111	42,111	160,837	51,311	51,311	176,338	44,237	44,237	148,848	1,004,268	910,807	(
acilities, Repairs and Other Leases	2 5 0 2	2 5 0 2	2 5 0 2	2 5 2 2	2 5 0 2	2 5 2 2	2 5 2 2	2 5 2 2	2 5 2 2	2 5 2 2	2 5 2 2	2 5 0 2		40.070	27.022	
5603 Equipment Leases	3,582	3,582	3,582	3,582	3,582	3,582	3,582	3,582	3,582	3,582	3,582	3,582	-	42,979	37,923	
5610 Repairs and Maintenance	5,671	5,671	5,671	5,671	5,671	5,671	5,671	5,671	5,671	5,671	5,671	5,671	-	68,050	60,044	
	9,252	9,252	9,252	9,252	9,252	9,252	9,252	9,252	9,252	9,252	9,252	9,252	-	111,029	97,967	
Operations and Housekeeping								0.407								
5201 Auto and Travel	-	-	-	-	-	-	2,487	2,487	2,487	2,487	-	-	-	9,949	8,778	
5203 Business Meals	829	829	829	829	829	829	829	829	829	829	829	829	-	9,949	8,778	
5300 Dues & Memberships	1,890	1,890	1,890	1,890	1,890	1,890	1,890	1,890	1,890	1,890	1,890	1,890	-	22,683	20,015	
5400 Insurance	4,974	4,974	4,974	4,974	4,974	4,974	4,974	4,974	4,974	4,974	4,974	4,974	-	59,693	52,670	
5501 Utilities	34,662	34,662	34,662	34,662	17,201	17,201	17,201	17,201	17,201	17,201	34,662	36,226	-	312,739	271,947	
5502 Janitorial/Trash Removal	1,134	1,134	1,134	1,134	1,134	1,134	1,134	1,134	1,134	1,134	1,134	1,134	-	13,610	12,009	
5510 Office Expense	4,974	4,974	4,974	4,974	4,974	4,974	4,974	4,974	4,974	4,974	4,974	4,974	-	59,693	52,670	
5511 Postage and Shipping	-	-	2,786	2,786	2,786	2,786	2,786	2,786	2,786	2,786	2,786	2,786	-	27,857	24,579	
5512 Printing	-	-	2,786	2,786	2,786	2,786	2,786	2,786	2,786	2,786	2,786	2,786	-	27,857	24,579	
5513 Other taxes and fees	-	-	696	696	696	696	696	696	696	696	696	696	-	6,964	6,145	
5514 Bank Charges	-	-	398	398	398	398	398	398	398	398	398	398	-	3,980	3,511	
5515 Public Relations/Recruitment	-	-	1,592	1,592	1,592	1,592	1,592	1,592	1,592	1,592	1,592	1,592	-	15,918	15,606	
5900 Communications	4,974	4,974	4,974	4,974	4,974	4,974	4,974	4,974	4,974	4,974	4,974	4,974	-	59,693	52,670	
	53,439	53,439	61,696	61,696	44,235	44,235	46,722	46,722	46,722	46,722	61,696	63,260	-	630,584	553,959	(
nterest																
7438 Interest Expense	-	-	625	96	87	78	70	-	61	-		-	-	1,017	2,527	
	-	-	625	96	87	78	70	-	61	-	-	-	-	1,017	2,527	
al Expenses	386,056	734,987	620,224	709,786	570,523	570,514	698,382	602,243	598,972	722,272	590,023	591,586	148,848	7,544,418	6,830,806	(7
nthly Surplus (Deficit)	(283,060)	(231,042)	(135,202)	15,523	129,501	176,281	81,584	200,776	244,663	177,579	217,061	215,497	780,360	1,589,521	1,156,738	4



Monthly Cash Flow/Forecast FY21-22

Revised 6/06/18

Revised 0/00/18														
ADA = 855.00	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End Accruals	Annual Forecast
Cash Flow Adjustments														
Monthly Surplus (Deficit)	(283,060)	(231,042)	(135,202)	15,523	129,501	176,281	81,584	200,776	244,663	177,579	217,061	215,497	780,360	1,589,521
Cash flows from operating activities														
Public Funding Receivables	653,607	-	74,642	-	-	-	132,732	-	-	-	-	-	(929,209)	(68,228)
Accounts Payable	(22,870)	40,533	(115,388)	1,327	(50,490)	-	3,814	22,996	-	1,327	(8,549)	1,564	148,848	23,110
Accrued Expenses	(154,130)	173,532	625	96	87	78	70	-	61	-	-	-	-	20,419
Cash flows from financing activities														
Proceeds(Payments) on Debt	-	-	(10,416)	(10,416)	(10,416)	(10,416)	(10,416)	-	(10,416)	-	-	-	-	(62,496)
Total Change in Cash	193,546	(16,978)	(185,739)	6,529	68,682	165,943	207,784	223,772	234,308	178,905	208,512	217,061		
Cash, Beginning of Month	1,979,375	2,172,922	2,155,944	1,970,204	1,976,734	2,045,416	2,211,359	2,419,143	2,642,915	2,877,222	3,056,128	3,264,640		
Cash, End of Month	2,172,922	2,155,944	1,970,204	1,976,734	2,045,416	2,211,359	2,419,143	2,642,915	2,877,222	3,056,128	3,264,640	3,481,701		



Prior Year
Forecast

Favorable / (Unfav.)

Monthly Cash Flow/Forecast FY22-23 Revised 6/06/18

Revised 6/06/18																
ADA = 912.00	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Year-End Accruals	Annual Forecast	Prior Year Forecast	Favorable / (Unfav.)
Revenues															ADA = 8	855.00
State Aid - Revenue Limit																
8011 LCFF State Aid	-	322,865	322,865	581,157	581,157	581,157	581,157	581,157	667,255	667,255	667,255	667,255	667,255	6,887,791	6,211,289	676,502
8012 Education Protection Account	-	-	-	42,750	-	-	42,750	-	-	51,300	-	-	45,600	182,400	171,000	11,400
8096 In Lieu of Property Taxes	109,862	219,724	146,483	146,483	146,483	146,483	146,483	256,344	128,172	128,172	128,172	128,172	-	1,831,032	1,716,592	114,439
-	109,862	542,589	469,348	770,390	727,640	727,640	770,390	837,502	795,427	846,727	795,427	795,427	712,855	8,901,223	8,098,881	802,341
– Federal Revenue																
8181 Special Education - Entitlement	-	-	-	-	-	-	-	-	-	-	-	-	82,909	82,909	77,727	5,182
8220 Federal Child Nutrition	-	-	12,877	12,877	25,754	25,754	25,754	25,754	25,754	25,754	25,754	25,754	25,754	257,538	241,442	16,096
8290 Title I, Part A - Basic Low Income	-	-	38,988	-	-	38,988	-	-	38,988	-	-	-	38,988	155,952	146,205	9,747
	-	-	51,865	12,877	25,754	64,742	25,754	25,754	64,742	25,754	25,754	25,754	147,651	496,399	465,374	31,025
Other State Revenue																
8311 State Special Education	-	19,675	19,675	35,415	35,415	35,415	35,415	35,415	35,415	35,415	35,415	35,415	35,415	393,504	368,910	24,594
8520 Child Nutrition	-	-	1,193	1,193	2,385	2,385	2,385	2,385	2,385	2,385	2,385	2,385	2,385	23,851	22,360	1,491
8550 Mandated Cost	-	-	-	-	-	10,220	-	-	-	-	-	-	3,716	13,937	12,543	1,394
8560 State Lottery	-	-	-	-	-	-	44,232	-	-	44,232	-	-	88,464	176,928	165,870	11,058
_	-	19,675	20,868	36,608	37,800	48,021	82,032	37,800	37,800	82,032	37,800	37,800	129,981	608,219	569,683	38,536
Total Revenue	109,862	562,264	542,080	819,875	791,194	840,402	878,176	901,056	897,969	954,513	858,981	858,981	990,486	10,005,841	9,133,938	871,902
Expenses																
Certificated Salaries																
1100 Teachers' Salaries	-	210,931	210,931	210,931	210,931	210,931	210,931	210,931	210,931	210,931	210,931	210,931	-	2,320,240	2,136,156	(184,085)
1200 Pupil Support Salaries	-	22,819	22,819	22,819	22,819	22,819	22,819	22,819	22,819	22,819	22,819	22,819	-	251,008	243,697	(7,311)
1300 Administrators' Salaries	30,928	30,928	30,928	30,928	30,928	30,928	30,928	30,928	30,928	30,928	30,928	30,928	-	371,141	360,331	(10,810)
	30,928	264,678	264,678	264,678	264,678	264,678	264,678	264,678	264,678	264,678	264,678	264,678	-	2,942,389	2,740,184	(202,206)
Classified Salaries																
2100 Instructional Salaries	-	25,115	25,115	25,115	25,115	25,115	25,115	25,115	25,115	25,115	25,115	25,115	-	276,267	268,220	(8,047)
2200 Support Salaries	12,157	20,525	20,525	20,525	20,525	20,525	20,525	20,525	20,525	20,525	20,525	20,525	-	237,937	231,007	(6,930)
2300 Classified Administrators'	19,525	19,525	19,525	19,525	19,525	19,525	19,525	19,525	19,525	19,525	19,525	19,525	-	234,299	227,475	(6,824)
2400 Clerical and Office Staff Salaries	8,875	12,292	12,292	12,292	12,292	12,292	12,292	12,292	12,292	12,292	12,292	12,292	-	144,083	139,886	(4,197)
-	40,556	77,457	77,457	77,457	77,457	77,457	77,457	77,457	77,457	77,457	77,457	77,457	-	892,586	866,588	(25,998)
Benefits																
3101 STRS	7,269	50,430	50,430	50,430	50,430	50,430	50,430	50,430	50,430	50,430	50,430	50,430	-	561,996	523,375	(38,621)
3202 PERS	10,636	18,102	18,102	18,102	18,102	18,102	18,102	18,102	18,102	18,102	18,102	18,102	-	209,758	203,648	(6,109)
3301 OASDI	2,806	4,776	4,776	4,776	4,776	4,776	4,776	4,776	4,776	4,776	4,776	4,776	-	55,340	53,728	(1,612)
3311 Medicare	1,229	4,943	4,943	4,943	4,943	4,943	4,943	4,943	4,943	4,943	4,943	4,943	-	55,607	52,298	(3,309)
3401 Health and Welfare	34,787	34,787	34,787	34,787	34,787	34,787	34,787	34,787	34,787	34,787	34,787	34,787	-	417,442	389,990	(27,452)
3501 State Unemployment	1,715	1,715	1,715	1,715	1,715	1,715	8,575	6,860	3,430	1,715	1,715	1,715	-	34,300	33,320	(980)
3601 Workers' Compensation	1,187	4,773	4,773	4,773	4,773	4,773	4,773	4,773	4,773	4,773	4,773	4,773	-	53,690	50,495	(3,195)
<u> </u>	59,628	119,526	119,526	119,526	119,526	119,526	126,386	124,671	121,241	119,526	119,526	119,526	-	1,388,133	1,306,855	(81,279)



Monthly Cash Flow/Forecast FY22-23

ADA = 912.00	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Year-End Accruals	Annual Forecast	Prior Year Forecast	Favorabl (Unfav.
Books and Supplies																
4100 Textbooks and Core Curricula Ma	19,688	6,563	-	-	-	-	-	-	-	-	-	-	-	26,250	32,625	6,3
4200 Books and Other Reference Mate	3,938	1,313	-	-	-	-	-	-	-	-	-	-	-	5,250	6,525	1,2
4302 School Supplies	43,189	86,378	4,319	4,319	4,319	4,319	4,319	4,319	4,319	4,319	4,319	4,319	-	172,756	158,783	(13,9
4303 Special Activities/Field Trips	-	-	-	-	-	-	-	16,453	16,453	16,453	-	-	-	49,359	45,367	(3,
4305 Software	88,846	29,615	-	-	-	-	-	-	-	-	-	-	-	118,461	108,880	(9,
4400 Noncapitalized Equipment	12,062	48,246	30,154	30,154	-	-	-	-	-	-	-	-	-	120,615	126,808	6,
4700 Food Services	-	27,689	27,689	27,689	27,689	27,689	27,689	27,689	27,689	27,689	27,689	27,689	-	304,584	279,948	(24,
—	167,722	199,804	62,162	62,162	32,008	32,008	32,008	48,461	48,461	48,461	32,008	32,008	-	797,275	758,936	(38,
Subagreement Services																
5102 Special Education	-	12,359	12,359	12,359	12,359	12,359	12,359	12,359	12,359	12,359	12,359	12,359	-	135,953	124,957	(10
	-	12,359	12,359	12,359	12,359	12,359	12,359	12,359	12,359	12,359	12,359	12,359	-	135,953	124,957	(10,
Professional/Consulting Services		·	·		,	· ·		·	·	•						· · ·
5801 IT	4,113	4,113	4,113	4,113	4,113	4,113	4,113	4,113	4,113	4,113	4,113	4,113	-	49,359	45,367	(3
5802 Audit & Taxes	-	-	-	-	-	-	-	7,216	7,216	7,216	-	-	-	21,649	21,224	•
5803 Legal	4,510	4,510	4,510	4,510	4,510	4,510	4,510	4,510	4,510	4,510	4,510	4,510	-	54,122	53,060	(1
5804 Professional Development	, _	, _	3,247	3,247	3,247	3,247	3,247	3,247	3,247	3,247	3,247	3,247	-	32,473	29,846	(2
5805 General Consulting	-	-	1,082	1,082	1,082	1,082	1,082	1,082	1,082	1,082	1,082	1,082	-	10,824	9,949	,
5810 Payroll Service Fee	2,345	2,345	2,345	2,345	2,345	2,345	2,345	2,345	2,345	2,345	2,345	2,345	-	28,143	25,867	(2
5811 Management Fee	20,801	20,801	20,801	20,801	20,801	20,801	20,801	20,801	20,801	20,801	20,801	20,801	-	249,611	229,994	(19
5812 District Oversight Fee				95,189			128,305			133,635			156,048	513,177	477,386	(35
5813 County Fees	_	-	-	1,353	_	-	1,353	-	-	1,353	_	-	1,353	5,412	5,306	(0.
5814 SPED Encroachment	5,313	5,313	9,564	9,564	9,564	9,564	9,564	10,981	10,981	10,981	10,981	10,981	-	113,354	106,269	(7
	37,083	37,083	45,664	142,206	45,664	45,664	175,322	54,297	54,297	189,284	47,080	47,080	157,401	1,078,124	1,004,268	(73
Facilities, Repairs and Other Leases	37,003	37,003	43,004	142,200	43,004	45,004	175,522	54,257	54,257	105,204	47,000	47,000	137,401	1,070,124	1,004,200	
5603 Equipment Leases	3,897	3,897	3,897	3,897	3,897	3,897	3,897	3,897	3,897	3,897	3,897	3,897	_	46,761	42,979	(3
5610 Repairs and Maintenance	6,170	6,170	6,170	6,170	6,170	6,170	6,170	6,170	6,170	6,170	6,170	6,170		74,038	68,050	(5
	10,067	10,067	10,067	10,067	10,067	10,067	10,067	10,067	10,067	10,067	10,067	10,067		120,799	111,029	(9
Operations and Housekeeping	10,007	10,007	10,007	10,007	10,007	10,007	10,007	10,007	10,007	10,007	10,007	10,007	-	120,799	111,029	(3
5201 Auto and Travel							2,706	2,706	2,706	2,706				10,824	9,949	
5203 Business Meals	902	902	902	902	- 002	902	902	902	902	902	902	- 002	-	10,824	9,949	
					902							902	-			(1
5300 Dues & Memberships	2,057	2,057	2,057	2,057	2,057	2,057	2,057	2,057	2,057	2,057	2,057	2,057	-	24,679	22,683	(1
5400 Insurance	5,412	5,412	5,412	5,412	5,412	5,412	5,412	5,412	5,412	5,412	5,412	5,412	-	64,946	59,693	(5
5501 Utilities	38,128	38,128	38,128	38,128	18,921	18,921	18,921	18,921	18,921	18,921	38,128	39,848	-	344,013	312,739	(31
5502 Janitorial/Trash Removal	1,234	1,234	1,234	1,234	1,234	1,234	1,234	1,234	1,234	1,234	1,234	1,234	-	14,808	13,610	(1
5510 Office Expense	5,412	5,412	5,412	5,412	5,412	5,412	5,412	5,412	5,412	5,412	5,412	5,412	-	64,946	59,693	(5
5511 Postage and Shipping	-	-	3,031	3,031	3,031	3,031	3,031	3,031	3,031	3,031	3,031	3,031	-	30,308	27,857	(2
5512 Printing	-	-	3,031	3,031	3,031	3,031	3,031	3,031	3,031	3,031	3,031	3,031	-	30,308	27,857	(2
5513 Other taxes and fees	-	-	758	758	758	758	758	758	758	758	758	758	-	7,577	6,964	
5514 Bank Charges	-	-	433	433	433	433	433	433	433	433	433	433	-	4,330	3,980	
5515 Public Relations/Recruitment	-	-	1,624	1,624	1,624	1,624	1,624	1,624	1,624	1,624	1,624	1,624	-	16,236	15,918	
5900 Communications	5,412	5,412	5,412	5,412	5,412	5,412	5,412	5,412	5,412	5,412	5,412	5,412	-	64,946	59,693	(5
_	58,557	58,557	67,433	67,433	48,226	48,226	50,932	50,932	50,932	50,932	67,433	69,153	-	688,746	630,584	(58
Interest									_							
7438 Interest Expense	-	-	313	43	35	26	17	-	9	-	-	-	-	443	1,017	
_	-	-	313	43	35	26	17	-	9	-	-	-	-	443	1,017	
tal Expenses	404,542	779,532	659,659	755,931	610,020	610,011	749,226	642,922	639,501	772,765	630,609	632,329	157,401	8,044,450	7,544,418	(500
onthly Surplus (Deficit)	(294,680)	(217,267)	(117,579)	63,943	181,174	230,391	128,950	258,134	258,468	181,748	228,372	226,652	833,085	1,961,391	1,589,521	371,



Monthly Cash Flow/Forecast FY22-23

Revised 6/06/18														
ADA = 912.00	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Year-End Accruals	Annual Forecast
Cash Flow Adjustments														
Monthly Surplus (Deficit)	(294,680)	(217,267)	(117,579)	63,943	181,174	230,391	128,950	258,134	258,468	181,748	228,372	226,652	833,085	1,961,391
Cash flows from operating activities														
Public Funding Receivables	696,470	-	82,935	-	-	-	149,803	-	-	-	-	-	(990,486)	(61,278)
Accounts Payable	(34,772)	44,442	(120,185)	1,353	(50,714)	-	4,059	23,733	-	1,353	(8,521)	1,720	157,401	19,868
Accrued Expenses	(172,698.56)	185,953	313	43	35	26	17	-	9	-	-	-	-	13,697
Cash flows from financing activities														
Proceeds(Payments) on Debt	-	-	(10,416)	(10,416)	(10,416)	(10,416)	(10,416)	-	(10,432)	-	-	-	-	(62,512)
Total Change in Cash	194,320	13,127	(164,932)	54,923	120,079	220,001	272,413	281,867	248,045	183,101	219,851	228,372		
Cash, Beginning of Month	3,481,701	3,676,020	3,689,147	3,524,215	3,579,139	3,699,218	3,919,219	4,191,632	4,473,499	4,721,543	4,904,645	5,124,496		
Cash, End of Month	3,676,020	3,689,147	3,524,215	3,579,139	3,699,218	3,919,219	4,191,632	4,473,499	4,721,543	4,904,645	5,124,496	5,352,867		



Prior Year
Forecast

Budget Narrative 2018/19 – 06/10/18

Presented by:



Budget Narrative 2018/19

Enrollment and Demographics

Allegiance STEAM Academy – Thrive's (the School) budget is based on 480 enrolled students during 2018/19 and increased over subsequent years. For each year of operations, the attendance rate is expected to be 95%. The 95% attendance rate will yield an average daily attendance (ADA) of 456 during 2018/19 and increasing each year thereafter. These amounts are the driving factor for the majority of revenue sources as well as the basis for spending assumptions noted in the narrative below.

The demographics of the school have been budgeted following the district average and are anticipated to remain similar in following years, with a forecast 49.85% unduplicated pupil percentage. The School's LCFF calculation used this rate for calculating the supplemental grant funds.

Grade	2018-19	2019-20	2020-21	2021-22	2022-23
TK-3	240	390	450	480	480
4-6	180	180	240	270	300
7-8	60	90	120	150	180
9-12	-	-	-	-	-
Total	480	660	810	900	960
Attendance					
Rate	95%	95%	95%	95%	95%
ADA	456.00	627.00	769.50	855.00	912.00

Enrollment and ADA

Revenue

Local Control Funding Formula:

As referenced above, the ADA and unduplicated count are the driving factors in the School's forecast LCFF calculation. To calculate this estimated amount, an updated FCMAT calculator (version 2018-05-13-v19.1a) was used. The following are the assumptions that were used in the School's calculation:

	2018-19	2019-20	2020-21	2021-22	2022-23
LCFF COLA	3.00%	6 2.57%	2.67%	3.42%	3.26%
Gap Closure	100.00%	6 100.00%	100.00%	100.00%	100.00%
Funding per ADA	\$ 8,663	\$ 8,956	\$ 9,171	\$ 9,472	\$ 9,760
Annual LCFF Funding	\$ 3,950,527	\$ 5,615,261	\$ 7,057,061	\$ 8,098,881	\$ 8,901,223
Components of LCFF Funding					
LCFF State Aid	\$ 2,943,811	\$ 4,231,026	\$ 5,358,228	\$ 6,211,289	\$ 6,887,791
Education Protection Account	\$ 91,200	\$ 125,400	\$ 153,900	\$ 171,000	\$ 182,400
In Lieu of Property Taxes	\$ 915,516	\$ 1,258,834	\$ 1,544,933	\$ 1,716,592	\$ 1,831,032

The portion from in lieu of property taxes is \$2,008 per ADA estimate in each year of the projection. The Economic Protection Account (EPA) funds are budgeted based on the LCFF calculator. Changes in the rates of in lieu funding or EPA will be offset by changes to state aid.

Federal Revenue:

Special Education (IDEA) – The School receives Special Education (IDEA) funds through Desert Mountain SELPA. The funding is based on the SELPA's May 2018 projection.

Federal Child Nutrition – Funding is budgeted based on assumed rate of participation.

Title I - The School has requested federal funds through the Consolidated Application and Reporting System (CARS).

PCSGP – The School received a Public Charter Schools Grant Program award for \$450,000 to be used for 2018/19 planning and implementation.

Federal funds have not been inflated in future years (a COLA increase of 0%) to be conservative. Growth in future year forecast federal funding is determined by the rate of ADA growth.

Federal Funding	2	2018-19	2	2019-20	2	2020-21	1	2021-22	2	2022-23
IDEA	\$	52,051	\$	57,000	\$	69,955	\$	77,727	\$	82,909
Child Nutrition	\$	128,769	\$	177,057	\$	217,297	\$	241,442	\$	257,538
Title I, Part A	\$	77,976	\$	107,217	\$	131,585	\$	146,205	\$	155,952
PCSGP	\$	450,000	\$	-	\$	-	\$	-	\$	-

Other State Revenue:

Special Education (AB602) – As referenced above, The School has based its State Special Education funding on participation in the Desert Mountain SELPA. The funding is based on the SELPA's May 2018 projection.

Child Nutrition – Funding is budgeted based on assumed rate of participation.

Mandate Block Grant – Since the School is in its inaugural year, no mandate block grant has been budgeted for 2018/19. Future year budget reimbursement at the 2018/19 rates, \$16.30 (K-8), per prior year ADA.

One-time Discretionary Funds – Since the School is in its inaugural year, no one-time discretionary funding has been budgeted for 2018/19. This one-time funding was excluded from future years projections.

Lottery – Lottery funding is based upon a projection of \$194 per ADA. Lottery funds are mainly allocated for general purpose use with slightly over 20% of the funds restricted for instructional materials.

Other State funds have not been inflated in future years (a COLA increase of 0%) to be conservative. Growth in future year forecast other state funding is determined by the rate of ADA growth.

Other State										
Funding	2	2018-19	2	2019-20	2	2020-21	2	2021-22	2	2022-23
Special Education	\$	238,207	\$	270,534	\$	332,019	\$	368,910	\$	393,504
Child Nutrition	\$	11,925	\$	16,397	\$	20,124	\$	22,360	\$	23,851
Mandate Block	\$	-	\$	7,433	\$	10,220	\$	12,543	\$	13,937
Lottery	\$	88,464	\$	121,638	\$	149,283	\$	165,870	\$	176,928

Expenses

Personnel Expenses:

The School's personnel costs represent the bulk of its annual expenditures. Multi-year salaries are forecast including COLA and minimum wage increases.

Benefits offered to staff include STRS for certificated staff, PERS for classified staff and health and welfare for full-time employees. The employer STRS contributions rates are consistent with current estimates beginning with 16.28% in 2018-19, 18.13% in 2019-20 and 19.10% in 2020-21. PERS contribution rates are 18.10% in 2018-19, 20.80% in 2019-20 and 23.80% in 2020-21. The health and welfare benefits are based on an annual employer cost of \$7,000 per participating full-time employee per year and increases each year of the projection with inflation.

Staffing	2018-19	2019-20	2020-21	2021-22	2022-23
Certificated Teachers	22	29	34	37	39
Certificated Administrators	2	2	3	3	3
Classified Instructional Aides	7	11	15	15	15
Classified Support	4	5	6	6	6
Classified Administrators	2	2	2	3	3
Clerical	3	3	4	4	4
Total Staff	40	52	64	68	70

Books and Supplies:

Books and supplies include approved curriculum and materials. Budgeted costs are based on initial assumptions about cost and programs.

Noncapitalized equipment includes student and teacher computers and technology. Student and teacher furniture are provided by CVUSD.

Books and supplies costs have been inflated in future years by a COLA increase of 2% annually. Future year cost for start-up materials are reduced based on the number of new students and staff. Growth in future year consumables are increased by the rate of ADA growth.

Books and Supplies		June 201	8 Bu	dget
	Per	r student		Flat
Textbooks and Core Curricula	\$	250		
Books and Other Materials	\$	50		
School Supplies	\$	175		
Special Activities/Field Trips	\$	50		
Uniforms	\$	-		
Software	\$	120		
Noncapitalized Equipment	\$	389		
Food Services			\$	140,694

Subagreement Services:

Special Education – The School will contract for professional services, including nursing and occupational therapy.

Subagreement Services	June 201	8 Bu	ıdget
	Per student		Flat
Nursing		\$	-
Special Education		\$	62,800
Substitute Teacher		\$	-

Professional/Consulting Services:

This section of the forecast covers costs for outsourced professional services.

Professional costs include services such as auditing, legal, professional development and consulting.

Management fee budgets the business/accounting services include budgeting, accounts payable, accounting, financial reporting, and other compliance reporting provided by Charter Impact.

District oversight fee budgets the CVUSD oversight fee (3%) and Charter School Coordinator Fee described in the MOU.

SPED encroachment budgets the Desert Mountain SELPA's fees based on the SELPA's May 2018 projection.

Professional Services	June 201	L8 Budget		
	Per student		Flat	
Т		\$	22,800	
Audit & Taxes		\$	20,000	
Legal		\$	50,000	
Professional Development		\$	15,000	
General Consulting		\$	5,000	
Payroll Service Fee		\$	13,000	
Management Fee		\$	136,453	
District Oversight Fee		\$	321,016	
County Fees		\$	5,000	
SPED Encroachment		\$	56,677	

Facilities:

The School has entered a facility use agreement with CVUSD. No rent expense has been budgeted for the facility.

The school has budgeted equipment leases for copiers, and repairs and maintenance costs for the district facility.

Operations and Housekeeping:

The School has budgeted for housekeeping costs such as utilities, janitorial, insurance, dues and memberships, office expense and telecommunications. All these amounts have been estimated based on the size of the school during 2018/19. Costs have been inflated in future years by a COLA increase of 2% annually. Growth in future years are increased by the rate of ADA growth.

Operations and Housekeeping	June 201	8 Bu	ıdget
	Per student		Flat
Auto and Travel		\$	5 <i>,</i> 000
Business Meals		\$	5,000
Dues & Memberships		\$	11,400
Insurance		\$	30,000
Utilities		\$	167,352
Janitorial/Trash Removal		\$	6,840
Office Expense		\$	30,000
Postage and Shipping		\$	14,000
Printing		\$	14,000
Other taxes and fees		\$	3,500
Bank Charges		\$	2,000
Public Relations/Recruitment		\$	15,000
Communications		\$	30,000

Interest:

While the School required cash to begin pre-opening purchases in Spring 2018, the first government funding is not received until September 2018. As a result, the school will rely on factoring future receivables to maintain operating cash until adequate funding has been collected to provide the necessary cash surplus. The School intends to limit receivables factoring when possible and will review the anticipated cash need on an ongoing basis.

As of June 2018, the School anticipates factoring 85% of the PENSEC advance (approximately \$1.2 million) and following repayment, 85% of the 20-Day Advance (approximately \$530,000). Interest expense for these advances is budgeted at \$85,163.

Factoring will not be obtained if the School exceeds the budgeted cash balance and does not require the advance.

Fund Balance

The 2018/19 budget anticipates a current year surplus of 9% of annual expenses.

Combined with the 2017/18 start-up period, the cumulative fund balance as of June 30, 2018 is budgeted \$346,271, 7.6% of annual expenses.

The multi-year forecast budgets single year surplus 13% (2019/20), 17% (2020/21), 21% (2021/22) and 24% (2022/23).

The cumulative fund balance is budgeted to grow to 19% (2019/20), 33% (2020/21), 51% (2021/22) and 72% (2022/23).

Cash Flow

The submitted budget provides the 2018/19 monthly cash flow.

The School has applied to receive a CSFA Revolving Loan during 2018/19 - \$250,000 budgeted in December. The loan repayment schedule has not yet been approved by CSFA and is tentatively scheduled to be repaid over four years from advance apportionments during 2019/20 through 2022/23 and is included in the annual cash flow.

Charter School Name:	Allegiance STEAM Academy - Thrive
CDS #:	36 67678 0137547
Charter Approving Entity:	Chino Valley Unified
County:	San Bernadino
Charter #:	1945

To the entity that approved the charter school: 2018-19 CHARTER SCHOOL BUDGET REPORT -- ALTERNATIVE FORM: This report has been approved, and is hereby filed by the charter school pursuant to Education Code Section 47604.33.

Signed:		Date:
	Charter School Official (Original signature required)	
Printed		
Name:	Sebastian Cognetta	Title: CEO
	ounty Superintendent of Schools:	ATIVE FORM. This report has been reviewed purevent to
		ATIVE FORM: This report has been reviewed pursuant to superintendent pursuant to Education Code Section 47604.33.
Signed:		Date
Signed.	Authorized Representative of	Date:
	Charter Approving Entity (Original signature required)	
Printed	(Original signature required)	
Name:		Title:
		ATIVE FORM: This report has been received by the County
Superinte	endent of Schools pursuant to Education Code Section	2/604(33(1))
	·	
Signed:	·	Date:
Signed:	County Superintendent/Designee	
Signed:	·	
	County Superintendent/Designee (Original signature required)	Date:
For additi	County Superintendent/Designee (Original signature required) ional information on the budget report, please contac	Date:
For additi	County Superintendent/Designee (Original signature required)	Date:
For additi	County Superintendent/Designee (Original signature required) ional information on the budget report, please contac	Date:
For additi	County Superintendent/Designee (Original signature required) ional information on the budget report, please contac	Date:
For additi	County Superintendent/Designee (Original signature required) ional information on the budget report, please contac	t: For Charter School: Spencer Styles Name
For additi	County Superintendent/Designee (Original signature required) ional information on the budget report, please contac	Date:
For additi For Appro	County Superintendent/Designee (Original signature required) ional information on the budget report, please contac	t: For Charter School: Spencer Styles Name Charter Impact, Inc Title
For additi For Appro	County Superintendent/Designee (Original signature required)	t: <u>For Charter School:</u> <u>Spencer Styles</u> Name <u>Charter Impact, Inc</u>
For additi For Appro Name Title	County Superintendent/Designee (Original signature required)	t: <u>For Charter School:</u> <u>Spencer Styles</u> Name <u>Charter Impact, Inc</u> Title <u>888-474-0322</u> Telephone
For additi For Appro Name Title	County Superintendent/Designee (Original signature required)	t: For Charter School: Spencer Styles Name Charter Impact, Inc Title 888-474-0322

Charter Schools Budget Submission Check List

Allegiance STEAM Academy - Thrive 36 67678 0137547

On or before July 1 Budget Report to Authorizing District (Coordinate due date with District)

Electronic - Required

Charter 2018-19 Budget/Interim Reporting Worksheet (all Budget tabs completed):

Budget - Certification Х Х **Budget - ADA Projections** Budget - Assumptions Х Budget - Unrestricted MYP х Budget - Restricted MYP Х Budget - Summary MYP Х Budget - Debt (sheet has a field to report if No Debt) Х Budget - Cash Flow Year 1 Х Budget - Cash Flow Year 2 Х LCFF calculator (using the most recent FCMAT release*) х x LCAP

Hard Copy - Minimum Requirement (authorizing District may require additional documents): x Budget - Certification *Signed*

* Be sure to use the most recent version of the calculator at: http://fcmat.org/local-control-funding-formula-resources/

Charter School Attendance		CHARTER NAMI CHARTER #: 194	E: Allegiance STEAN 45	Academy - Thrive	;				-			
		Fis	cal Year 2018-19 Bu Projected ADA	dget								
		2	017-18		2018-19			2019-20			2020-21	
Charter Approving Entity: Chino Valley Unified		Actual ADA	Funded ADA *	Projected ADA	Funded ADA *	% Change over	Projected ADA	Funded ADA *	v v	Projected ADA	Funded ADA *	% Change over
	Line	P-2		P-2		Prior Year	P-2		Prior Year	P-2		Prior Year
Non Classroom Funding Determination Rate [*] 0%												
Regular ADA	A-1			228.00			370.50		62.50%	427.50		15.389
Classroom-based ADA included in A-1	A-2			228.00			370.50		62.50%	427.50		15.389
Extended Year Special Ed	A-3											
Classroom-based ADA included in A-3	A-4											
Special Ed - NPS	A-5											
Classroom-based ADA included in A-5	A-6											
Extended Year Special Ed - NPS	A-7											
Classroom-based ADA included in A-7	A-8											
ADA Totals (A-1 thru A-7 excluding classroom based ADA)	A-9	-	-	-	-		-	-		-	-	
ADA Totals (A-2 thru A-8 including only classroom based ADA)	A-10	-		228.00	228.00		370.50	370.50	62.50%	427.50	427.50	15.389
Total ADA for Grade Range	7110	_		228.00	228.00		370.50	370.50	62.50%	427.50	427.50	15.389
ADA for Students in Transitional Kindergarten (Lines A-1, A-3, A-5, and A-7, TK/K-3 Column, First Year ADA Only)	B-1				220100			010100	02.0070		12/100	101007
Grades 4-6				474.00		r	174.00		0.000/			
Regular ADA	A-1			171.00			171.00		0.00%			33.339
Classroom-based ADA included in A-1	A-2			171.00			171.00		0.00%	228.00		33.339
Extended Year Special Ed	A-3											
Classroom-based ADA included in A-3	A-4											
Special Ed - NPS	A-5											
Classroom-based ADA included in A-5	A-6											
Extended Year Special Ed - NPS	A-7											
Classroom-based ADA included in A-7	A-8											
ADA Totals (A-1 thru A-7 excluding classroom based ADA)	A-9	-	-	-	-		-	-		-	-	
ADA Totals (A-2 thru A-8 including only classroom based ADA)	A-10	-	-	171.00	171.00		171.00	171.00	0.00%	228.00	228.00	33.339
Total ADA for Grade Range		-	-	171.00	171.00		171.00	171.00	0.00%	228.00	228.00	33.339
Grades 7-8												
Regular ADA	A-1			57.00			85.50		50.00%	114.00		33.339
Classroom-based ADA included in A-1	A-2			57.00			85.50		50.00%	114.00		33.339
Extended Year Special Ed	A-3					1						
Classroom-based ADA included in A-3	A-4											
Special Ed - NPS	A-5											
Classroom-based ADA included in A-5	A-6											
Extended Year Special Ed - NPS	A-7											
Classroom-based ADA included in A-7	A-8											
ADA Totals (A-1 thru A-7 excluding classroom based ADA)	A-9	-		-	-		-	-		-		
ADA Totals (A-2 thru A-8 including only classroom based ADA)	A-10	- 1	-	57.00	57.00	1	85.50	85.50	50.00%	114.00	114.00	33.339
Total ADA for Grade Range				57.00	57.00		85.50	85.50	50.00%		114.00	ń.

Charter School Attendance

CHARTER NAME: Allegiance STEAM Academy - Thrive

Charter School Attendance		CHARTER NAM	E: Allegiance STEAN 45	1 Academy - Thrive	:				=			
		Fis	scal Year 2018-19 Bu Projected ADA	dget								
Charter Approving Entity Chine Valley Unified		2	017-18		2018-19			2019-20	_		2020-21	•
Charter Approving Entity: Chino Valley Unified		Actual ADA	Funded ADA *	Projected ADA	Funded ADA *	· ·	Projected ADA	Funded ADA *	· ·	Projected ADA	Funded ADA *	% Change over Prior Year
	Line	P-2		P-2		Prior Year	P-2		Prior Year	P-2		Prior Year
Grades 9-12												
Regular ADA	A-1											
Classroom-based ADA included in A-1	A-2											
Extended Year Special Ed	A-3											
Classroom-based ADA included in A-3	A-4											
Special Ed - NPS	A-5											
Classroom-based ADA included in A-5	A-6											
Extended Year Special Ed - NPS	A-7											
Classroom-based ADA included in A-7	A-8											
ADA Totals (A-1 thru A-7 excluding classroom based ADA)	A-9	-	-	-	-		-	-		-	-	
ADA Totals (A-2 thru A-8 including only classroom based ADA)	A-10	-	-	-	-		-			-	_	
Total ADA for Grade Range		-	-	-	-		-	-		-	-	
Totals												
Regular ADA	A-1	-		456.00			627.00		37.50%	769.50		22.739
Classroom-based ADA included in A-1	A-2	-		456.00			627.00		37.50%	769.50		22.739
Extended Year Special Ed	A-3	-					-			-		
Classroom-based ADA included in A-3	A-4	-		-			-			-		
Special Ed - NPS	A-5	-		-			-			-		
Classroom-based ADA included in A-5	A-6	-		- I			-			-		
Extended Year Special Ed - NPS	A-7	-		- I			-			-		
Classroom-based ADA included in A-7	A-8	-		-						-		
ADA Totals (A-1 thru A-7 excluding classroom based ADA)	A-9	-	-	-	-		-	-		-	-	
ADA Totals (A-2 thru A-8 including only classroom based ADA)	A-10	-	-	456.00	456.00		627.00	627.00	37.50%	769.50	769.50	22.73
Total ADA for Charter		-	_	456.00	456.00		627.00					

* For non-classroom, P-2 ADA is multiplied by Funding Determination %. Use this amount in the LCFF calculator and any other ADA based revenue calculations.

Fiscal Year 2018-19 Budget

ASSUMPTIONS:		2018-19	2019-20	Change	2020-21	Change
Local Control Funding (LCFF) - BAS/FCMAT Calculator:						
COLA (on Base)		3.00%	2.57%	-0.43%	2.67%	0.10%
Gap Funding Rate		100.00%	100.00%	0.00%		0.10%
LCFF before COE tfr, Choice, & Charter supp. (FCMAT Calc, Calculator tab, row 77)	\$		\$ 5,615,261	42.14%		25.68%
LCAP: Public Hearing Date (mm/dd/yyyy) (If applicable)	Ŷ	0,700,020	φ 0,010,201	12.1170	¢ 1,007,001	20.007
Board Approval Date (mm/dd/yyyy)						
Lottery Allocation Amount Per ADA:						
Unrestricted	\$	149	\$ 149	-	\$ 149	0.00%
Restricted	\$	37	\$ 37	-	\$ 37	0.00%
ADA/Enrollment:						
Total Non-Classroom Based (Independent Study) ADA		0.00	0.00	0.00%	0.00	0.00%
Total Funded Non-Classroom Based (Independent Study) ADA		0.00	0.00	0.00%	0.00	0.00%
Total Classroom Based ADA		456.00	627.00	17100.00%	769.50	14250.00%
Total Funded P-2 Attendance		456.00	627.00	17100.00%	769.50	14250.00%
Estimated Enrollment PY CBEDS Certified Enrollment	0	480	660	18000.00%	810	15000.00%
ADA to Enrollment Ratio 2017-18 #DIV/0	!	95.00%	95.00%		95.00%	
Enrollment Growth Over Prior Year		#DIV/0!	37.50%		22.73%	
Certificated Salaries and Benefits:						
Number of Teachers (FTE)		19.00	25.00	600.00%	30.00	500.00%
Classroom Staffing Ratio - Students per FTE		25.26	26.40	113.68%	27.00	60.00%
Teachers Increased/(Decreased) for projected Enrollment change		19.00	6.00	-1300.00%	5.00	-100.00%
Average Teacher Cost (Salary and Benefits)	\$	81,068	\$ 83,445	2.93%	\$ 85,361	2.30%
Step and Column Increase (Total Annual Cost)						
Health and Welfare Cost per Employee	\$	7,000		3.04%		2.94%
Retirement Cost per Employee	\$	8,710	\$ 9,643	10.71%	\$ 10,241	6.20%
Facilities:						
Rent						
Electricity	\$	167,352	\$ 217,558	30.00%	\$ 271,947	25.00%
Heating (gas)						
Other						
Administrative Service Agreements:						
3.00% Oversight Fees to Sponsor	\$	118,516	\$ 168,458	42.14%	\$ 211,712	25.68%
Administive Service Contract	\$	202,500	\$ 212,615	5.00%		5.00%
Other Contracted Costs						
		N. I. I. N		-		
List Noteworthy Assumptions for other budget line items: (Books, Supplies, Services, Capital	Outlay, E	Jebt, etc.)				

Fiscal Year 2018-19 Budget Unrestricted MYP

DESCRIPTION		Estimated Actuals 2017-18	Adopted Budget 2018-19	Percent Change	Projected Budget 2019-20	Percent Change	Projected Budget 2020-21	Percent Change
/ENUES								
LCFF Sources								
LCFF	8011		2,943,810		4,231,027	43.73%	5,358,228	26.
EPA	8012		91,200		125,400	37.50%	153,900	22
State Aid - Prior Year	8019							
In Lieu Property Taxes	8096		915,516		1,258,834	37.50%	1,544,933	22
Federal	8100-8299	-	-		-		-	
State			· · · · · · · · · · · · · · · · · · ·					
Lottery - Unrestricted	8560		70,771		97,310	37.50%	119,426	22
Lottery - Prop 20 - Restricted	8560							
Other State Revenue	8300-8599	-	-		7,433		10,220	37
Local								
Interest	8660							
AB602 Local Special Education Transfer	8792							
Other Local Revenues	8600-8799	-	-		-		-	
Total Revenues		\$ -	\$ 4,021,297		\$ 5,720,004	42.24%	\$ 7,186,708	25
ENDITURES Certificated Salaries Classified Salaries	1000-1999		1,382,713		1,845,004	33.43%	2,246,488	21
Classified Salaries	2000-2999		492,663		626,035	27.07%	763,752	22
Benefits	3000-3999		623,386		864,165	38.62%	1,093,388	20
Books & Supplies Contracts & Services	4000-4999 5000-5999		202,927 808,161		409,283 1,227,637	101.69% 51.91%	456,723 1,467,091	1 ⁻ 19
Capital Outlay	6000-6599		000,101		1,227,037	51.9170	1,407,091	15
Other Outgo	7100-7299							
Debt Service (see Debt Form)	7400-7499		85,163		3,413	-95.99%	2,527	-25
Total Expenditures		\$ -	\$ 3,595,012		\$ 4,975,537	38.40%		21
Total Experiatures		<u>р -</u>	φ 3,373,012		φ 4,975,557	30.4070	φ 0,029,707	21
CESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES		\$ -	\$ 426,285		\$ 744,467	74.64%	\$ 1,156,738	55
IER SOURCES & USES								
Other Sources/Contributions to Restricted Programs	8900							
Other Uses	7600							
Net Sources & Uses		\$	\$		\$		\$	
		*	A 404 005			7	ф <u>а</u> де с пос	
INCREASE (DECREASE) IN FUND BALANCE		\$-	\$ 426,285		\$ 744,467	74.64%	\$ 1,156,738	55

Fiscal Year 2018-19 Budget Unrestricted MYP

DESCRIPTION		Estimated Actuals 2017-18		Adopted Budget 2018-19	Percent Change	Projected Budget 2019-20	Percent Change	Projected Budget 2020-21	Percent Change
D BALANCE, RESERVES									
Beginning Balance at Adopted Budget	9791			-		426,285		1,170,752	174.6
Adjustments for Unaudited Actuals	9792	-	-	-		-		-	
Beg Fund Balance at Unaudited Actuals		-	-	-		-		-	
Adjustments for Audit	9793	-	-	-		-		-	
Adjustments for Restatements	9795	-	-	-		-		-	
Beginning Fund Balance as per Audit Report +/- Restatements		-	-	-		-		-	
Ending Balance	9790	\$ -	- \$	426,285		\$ 1,170,752	174.64%	\$ 2,327,490	98.
a. Nonspendable Revolving Cash	9711								
a. Nonspendable Revolving Cash	9711								
a. Nonspendable Revolving Cash Stores	9712								
a. Nonspendable Revolving Cash Stores Prepaid Expenditures	9712 9713								
a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others	9712 9713 9719								
a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted	9712 9713								
a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted c. Committed	9712 9713 9719 9740								
 a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted c. Committed Committed - Stabilization Arrangements 	9712 9713 9719 9740 9750								
a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted c. Committed Committed - Stabilization Arrangements Committed - Other	9712 9713 9719 9740 9750 9750 9760								
a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted c. Committed Committed - Stabilization Arrangements Committed - Other d. Assignments	9712 9713 9719 9740 9750								
 a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted c. Committed Committed - Stabilization Arrangements Committed - Other d. Assignments e. Unassigned 	9712 9713 9719 9740 9750 9750 9760 9780								
 a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted c. Committed Committed - Stabilization Arrangements Committed - Other d. Assignments e. Unassigned Reserve for Ecomonic Uncertainties 	9712 9713 9719 9740 9750 9750 9760 9780 9789			179,751		248,777	38.40%	301,498	21
 a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted c. Committed Committed - Stabilization Arrangements Committed - Other d. Assignments e. Unassigned 	9712 9713 9719 9740 9750 9750 9760 9760 9780 9789 9789	#DIV/0!		179,751 246,534 9.32%		248,777 921,975 20.80%	<u>38.40%</u> 273.97%	301,498 2,025,992 34.07%	21 119

Fiscal Year 2018-19 Budget Unrestricted MYP

DESCRIPTION	Estimated Actuals 2017-18	Adopted Budget 2018-19	Percer Chang
SUMPTIONS FOR UNRESTRICTED PROGRAMS: LIST FEDERAL UNRESTRICTED REVENUES (MOST FEDERAL PROGRAM REVENUES ARE RESTRICTED AND SHOULD BE ON	RESTRICTED SHEET	Γ)	
1			
2			
3			
4			
5			
6			
7			
8			
9			
Total Federal Awards Budgeted:	\$-	\$-	
· · · · · · · · · · · · · · · · · · ·			
Lottery Unrestricted Allocation per ADA		148.59	
Lottery Unrestricted Estimated Award		70,771	
LIST UNRESTRICTED STATE FUNDS BUDGETED IN "Other State Revenue" 1 Mandated Cost			
2			
3			
4 5			
6			
7			
8			
9			
7 10			
11			
12			
13			
14			
15			
16			
17			
18			
Total Other State Revenue Funds Budgeted:	\$ -	\$ -	
	Ψ -	Ψ	
LIST OTHER UNRESTRICTED LOCAL REVENUES BUDGETED in "Other Local Revenues"			
1 Ex. Services Reimbursed by District			
2			
3			
4			
5			
6			
Total Other Local Revenue Funds Budgeted:	\$ -	\$ -	
	Ψ -	Ψ -	

Percent Change	Projected Budget 2019-20	Percent Change	Projected Budget 2020-21	Percent Change
	•		•	
	\$ -		\$ -	
	148.59		148.59	
	97,310	37.50%		22.73%
	7,433		10,220	37.50%
	7,100		10,220	57.5070
	\$ 7,433		\$ 10,220	37.50%
	\$-		\$ -	
	· · · · · · · · · · · · · · · · · · ·		`	

Fiscal Year 2018-19 Budget Restricted MYP

DESCRIPTION		Estimated Actuals 2017-18	Adopted Budget 2018-19	Percent Change	Projected Budget 2019-20	Percent Change	Projected Budget 2020-21	Percent Change
VENUES								
LCFF Sources								,
LCFF	8011							
EPA	8012							
State Aid - Prior Year	8019							
In Lieu Property Taxes	8096							
Federal	8100-8299	-	708,796		341,274	-51.85%	418,836	22.7
State								
Lottery - Unrestricted	8560							
Lottery - Prop 20 - Restricted	8560		17,693		24,328		29,857	22.7
Other State Revenue	8300-8599	-	250,132		286,932	14.71%	352,143	22.7
Local								
Interest	8660							
AB602 Local Special Education Transfer	8792							
Other Local Revenues	8600-8799	-	-		-		-	
Total Revenues	\$	· -	\$ 976,621		\$ 652,533	-33.18% \$	800,836	22.1
PENDITURES Certificated Salaries Classified Salaries	1000-1999		195,787		202,482	3.42%	245,194	21.0
Classified Salaries	2000-2999		13,545		((0(1		00.444	
Benefits	3000-3999		59,424		66,261	11.51%	82,466	24.
Books & Supplies	4000-4999		418,387		217,782	-47.95%	267,278	22.
Contracts & Services	5000-5999		289,477		166,008	-42.65%	205,898	24.0
Capital Outlay	6000-6599							
Other Outgo	7100-7299							
Debt Service (see Debt Form)	7400-7499		• • • • • • • • • • • • • • • • • • •		¢ (50,500	00.100/ 4		
Total Expenditures	\$		\$ 976,621		\$ 652,533	-33.18% \$	800,836	22.
CESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	\$	-	\$ 0		\$-	\$	0	
HER SOURCES & USES								
Other Sources/Contributions to Restricted Programs	8900							
Other Uses	7600							
Net Sources & Uses	\$; -	\$-		\$-	\$	-	
T INCREASE (DECREASE) IN FUND BALANCE	\$	· · · · · ·	\$ 0		\$-	\$	0	

Fiscal Year 2018-19 Budget Restricted MYP

DESCRIPTION		Estimated Actuals 2017-18	Adopted Budget 2018-19	Percent Change	Projected Budget 2019-20	Percent Change	Projected Budget 2020-21	Percent Change
UND BALANCE, RESERVES								
Beginning Balance at Adopted Budget	9791		-		0		0	0.00%
Adjustments for Unaudited Actuals	9792	-	-		-		-	
Beg Fund Balance at Unaudited Actuals		-	-		-		-	
Adjustments for Audit	9793	-	-		-		-	
Adjustments for Restatements	9795	-	-		-		-	
Beginning Fund Balance as per Audit Report +/- Restatements		-	-		-		-	
Ending Balance	9790	\$-	\$ 0		\$ 0	0.00%	\$ 0	############
omponents of Ending Fund Balance (Budget): a. Nonspendable								
a. Nonspendable								
a. Nonspendable Revolving Cash	9711 9712							
a. Nonspendable Revolving Cash Stores	9712							
a. Nonspendable Revolving Cash Stores Prepaid Expenditures	9712 9713							
a. Nonspendable Revolving Cash Stores	9712	-	0		0	0.00%	0	#######################################
a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others	9712 9713 9719		0		0	0.00%	0	#######################################
 a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted 	9712 9713 9719	-	0		0	0.00%	0	
 a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted c. Committed 	9712 9713 9719 9740	- -	0		0	0.00%	0	
 a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted c. Committed Committed - Stabilization Arrangements 	9712 9713 9719 9740 9750		0		0	0.00%	0	
 a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted c. Committed Committed - Stabilization Arrangements Committed - Other 	9712 9713 9719 9740 9750 9750 9760	- -	0		0	0.00%	0	
 a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted c. Committed Committed - Stabilization Arrangements Committed - Other d. Assignments 	9712 9713 9719 9740 9750 9750 9760		0		0	0.00%	0	
 a. Nonspendable Revolving Cash Stores Prepaid Expenditures All Others b. Restricted c. Committed Committed - Stabilization Arrangements Committed - Other d. Assignments e. Unassigned 	9712 9713 9719 9740 9750 9750 9760 9780		0			0.00%	0	

Fiscal Year 2018-19 Budget Restricted MYP

DESCRIPTION	Estimated Actuals 2017-18	Adopted Budget 2018-19	Percent Change	Projected Budget 2019-20	Percent Change	Projected Budget 2020-21	Percent Change
ASSUMPTIONS FOR RESTRICTED PROGRAMS: LIST FEDERAL RESTRICTED REVENUES							
1 Special Education		52,051		57,000	9.51%	69,955	22.73%
2 Federal Child Nutrition		128,769		177,057	37.50%	217,297	22.73%
3 Title I, Part A - Basic Low Income		77,976		107,217	37.50%	131,585	22.73%
4 Title V, Part B - PCSG		450,000			0110070	101,000	
5							
6							
7							
8							
9							
Total Federal Awards Budgeted:	\$-	\$ 708,796		\$ 341,274	-51.85%	\$ 418,836	22.73%
Lottery Prop 20 Restricted Allocation per ADA		\$ 37.15		\$ 37.15		\$ 37.15	
Lottery Estimated Prop 20 Restricted Award		\$ 17,693		\$ 24,328	37.50%		22.73%
LIST RESTRICTED STATE FUNDS BUDGETED IN "Other State Revenue"			1				
1 Special Education		238,207		270,534		332,019	22.73%
2 Child Nutrition		11,925		16,397	37.50%	20,124	22.73%
3							
4							
5							
6							
8							
10							
11							
12							
13							
14							
15							
16							
17							
18							
Total Other State Revenue Funds Budgeted:	\$-	\$ 250,132		\$ 286,932	14.71%	\$ 352,143	22.73%
LIST OTHER RESTRICTED LOCAL REVENUES BUDGETED in "Other Local Revenues"							
2							
3							
4							
5							
6							
Total Other Local Revenue Funds Budgeted:	\$	\$ -	l	\$ -		\$ -	
	Ψ -	Ψ -	I	Ψ		Ψ -	

CHARTER NAME: Allegiance STEAM Academy - Thrive CDS #: 36 67678 0137547 CHARTER #: 1945

Fiscal Year 2018-19 Budget Summary MYP

DESCRIPTION		Estimated Actuals 2017-18	Adopted Budget 2018-19	Percent Change	Projected Budget 2019-20	Percent Change	Projected Budget 2020-21	Percent Change
ENUES								
LCFF Sources								
LCFF	8011	-	2,943,810		4,231,027	43.73%	5,358,228	26.0
EPA	8012	-	91,200		125,400	37.50%	153,900	22.
State Aid - Prior Year	8019	-	-		-		-	
In Lieu Property Taxes	8096	-	915,516		1,258,834	37.50%	1,544,933	22.
Federal	8100-8299	-	708,796		341,274	-51.85%	418,836	22.
State	rr				<u> </u>			
Lottery - Unrestricted	8560	-	70,771		97,310	37.50%	119,426	22.
Lottery - Prop 20 - Restricted	8560	-	17,693		24,328	37.50%	29,857	22.
Other State Revenue	8300-8599	-	250,132		294,364	17.68%	362,363	23.
Local								
Interest	8660	-	-		-		-	
AB602 Local Special Education Transfer	8792	-	-		-		-	
Other Local Revenues	8600-8799	-	-		-		-	
Total Revenues		\$-	\$ 4,997,918		\$ 6,372,537	27.50% \$	7,987,544	25.
ENDITURES Certificated Salaries	1000-1999	-	1,578,500		2,047,486	29.71%	2,491,683	21.
Classified Salaries	2000-2999	-	506,208		626,035	23.67%	763,752	22
Benefits	3000-3999	-	682,810		930,426	36.26%	1,175,854	26
Books & Supplies	4000-4999	-	621,314		627,065	0.93%	724,001	15
Contracts & Services	5000-5999	-	1,097,638		1,393,645	26.97%	1,672,989	20
Capital Outlay	6000-6599	-	-		-		-	
Other Outgo	7100-7299	-	-		-		-	
Debt Service (see Debt Form)	7400-7499	-	85,163		3,413	-95.99%	2,527	-25
Total Expenditures		\$	\$ 4,571,633		\$ 5,628,070	23.11% \$	6,830,806	21
ESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES		\$-	\$ 426,285		\$ 744,467	74.64% \$	1,156,738	55
ER SOURCES & USES								
Other Sources/Contributions to Restricted Programs	8900	-	- [-		-	
Other Uses	7600	-	-		-			
Net Sources & Uses		\$-	\$-		\$ -	\$	-	
INCREASE (DECREASE) IN FUND BALANCE		\$-	\$ 426,285		\$ 744,467	74.64% \$	1,156,738	55

CHARTER NAME: Allegiance STEAM Academy - Thrive CDS #: 36 67678 0137547 CHARTER #: 1945

Fiscal Year 2018-19 Budget Summary MYP

DESCRIPTION		Estimated Actuals 2017-18	Adopted Budget 2018-19	Percent Change	Projected Budget 2019-20	Percent Change	Projected Budget 2020-21	Percent Change
FUND BALANCE, RESERVES								
Beginning Balance at Adopted Budget	9791	-	-		426,285		1,170,752	174.64%
Adjustments for Unaudited Actuals	9792	-	-		-		-	
Beg Fund Balance at Unaudited Actuals		-	-		-		-	
Adjustments for Audit	9793	-	-		-		-	
Adjustments for Restatements	9795	-	-		-		-	
Beginning Fund Balance as per Audit Report +/- Restatements		-	-		-		-	
Ending Balance	9790	\$-	\$ 426,285		\$ 1,170,752	174.64%	\$ 2,327,490	98.80%
a. Nonspendable Revolving Cash Stores	9711 9712	-	-		-		-	
Prepaid Expenditures	9713	-	-		-		-	
All Others	9719	-	-		-		-	
b. Restricted	9740	-	0		0	0.00%	0	#############
c. Committed								
Committed - Stabilization Arrangements	9750	-	-		-		-	
Committed - Other	9760	-	-		-		-	
d. Assignments	9780	-	-		-		-	
e. Unassigned								
Reserve for Ecomonic Uncertainties	9789	-	179,751		248,777	38.40%	301,498	21.19%
Undesignated / Unappropriated Amount / Unrestricted Net Position	9790	-	246,534		921,975	273.97%	2,025,992	119.74%
Economic Uncertainty and Unappropriated Reserve Percentage (9789+9790)/(Total Expenditures + Other	Uses)	#DIV/0!	9.32%		20.80%		34.07%	

DEBT - Multiyear Commitments

Fiscal Year 2018-19 Budget CHARTER NAME: Allegiance STEAM Academy - Thrive

Complete the following table for all significant multiyear commitments for the budget year and the following two years. Clearly identify the number of years remaining and the total remaining principal amount of the commitment, the amount of principal and interest budgeted for the current fiscal year and the following two years.

Under the Comment Section, provide a brief statement identifying the funding source for repayment of each obligation.

NO DEBT (if no debt, X)

Tana (O mailana)	# of Years		2018 Payn	nent	2019- Payme	ent	2020-2 Payme	ent	Object Code(s)
Type of Commitment	Remaining	Principal Balance	Principle	Interest	Principle	Interest	Principle	Interest	
State School Building Loans									
Charter School Start-up Loans	5	-	-	-	62,496	3,413	62,496	2,527	9670
Other Post Employment Benefits									
Compensated Absences									
Bank Line of Credit Loans									
Municipal Lease									
Capital Leases									
1									
2									
3									
Other									
Other Commitments:					-				
The school plans to factor receivab	les as neede	d during start-up peri	od.						
Comments:									
Comments.									

DATE PREPARED	D: <u>6/27/2018</u>		-		CHARTEI		llegiance STEA 19 Budget Cash		y - Thrive							
			July Estimated	% Bud	August Estimated	% Bud	September Estimated	% Bud	October Estimated	% Bud	November Estimated	% Bud	December Estimated	% Bud	January Estimated	% Bud
Beginning Cash Balance		July 1, Cash=	83,006		1,084,751		578,827		173,314		503,632		266,572		348,588	
REVENUE																
LCFF Sources																
LCFF	8011								1,089,210	37.00%					529,886	18.00%
EPA	8012								22,800	25.00%					22,800	25.00%
State Aid - Prior Year	8019															
In Lieu Property Taxes	8096						238,034	26.00%	73,241	8.00%	73,241	8.00%	73,241	8.00%	73,241	8.00%
Federal	8100-8299						19,494	2.75%	6,438	0.91%	12,233	1.73%	70,715	9.98%	362,233	51.11%
State		1														
Lottery - Unrestricted	8560															
Lottery - Prop 20 - Restricted	8560									0.0.404		0.150/		0.4504		0.4504
Other State Revenue	8300-8599								596	0.24%	1,133	0.45%	1,133	0.45%	1,133	0.45%
Local	0//0			I		ſ		I								
Interest	8660															
AB602 Local Special Education Transfer	8792															
Other Local Revenues Total Revenues	8600-8799		¢		¢		¢ 257.520	E 1E0/	¢ 1 100 004	22.040/	\$ 86,607	1 720/	¢ 145.000	2.000/	\$ 989,293	10 700/
			Ъ -		ک -		\$ 257,528	5.15%	\$ 1,192,286	23.86%	\$ 80,007	1.73%	\$ 145,089	2.90%	\$ 989,293	19.79%
EXPENDITURES																
	1000 1000		20 /17	1 200/	111 611	0.070/	111 411	0.070/	111 611	0.070/	111 411	0.070/	111 611	0.070/	111 611	0.070/
Certificated Salaries Classified Salaries	1000-1999 2000-2999		20,417 25,667	1.29% 5.07%	141,644 43,686	8.97% 8.63%	141,644 43,686	8.97% 8.63%	141,644 43,686	8.97% 8.63%	141,644 43,686	8.97% 8.63%	141,644 43,686	8.97% 8.63%	<u>141,644</u> 43,686	8.97% 8.63%
Benefits	3000-3999		30,511	4.47%	58,587	8.58%	58,587	8.58%	58,587	8.58%	58,587	8.58%	43,000	8.58%	62,507	9.15%
Books & Supplies	4000-4999		303,465	48.84%	147,195	23.69%	14,785	2.38%	14,785	2.38%	14,785	2.38%		3.60%	22,385	3.60%
Contracts & Services	5000-5999		51,156	4.66%	56,865	5.18%	63,715	5.80%	72,106	6.57%	54,371	4.95%	54,371	4.95%	198,073	18.05%
Capital Outlay	6000-6599		51,150	4.0070	50,005	0.1070	03,713	0.0070	72,100	0.0770	54,571	4.7570	54,571	4.7570	170,073	10.0070
Other Outgo	7100-7299															
Debt Service (see Debt Form)	7400-7499		56,699	66.58%					28,464	33.42%						
Total Expenditures			\$ 487,914	10.67%	\$ 447,977	9.80%	\$ 322,417	7.05%		7.86%	\$ 313,073	6.85%	\$ 320,673	7.01%	\$ 468,295	10.24%
OTHER SOURCES/USES																
Other Sources/Contributions to Restricted Programs	8900															
Other Uses	7600															
Net Sources & Uses			\$ -		\$ -		\$ -		\$ -		\$ -		\$-		\$-	
		July 1 -		%		%		%		%		%		%		%
PRIOR YEAR TRANSACTIONS		Beginning		Beg Bal		Beg Bal		Beg Bal		Beg Bal		Beg Bal		Beg Bal		Beg Bal
		Balances		_		-		_				-		-		
Accounts Receivable	9210															
Prepaid Expenditures	9330															
Accounts Payable	9510		(373,168)		57,947		125,560		11,770		10,594		(7,600)		(2,500)	
Line of Credit Payments	9640		(1,116,492)				215,064		490,926				(250,000)		560,502	
Deferred Revenue	9650															
NET PRIOR YEAR TRANSACTIONS		-	\$ 1,489,660		\$ (57,947)		\$ (340,624)		\$ (502,696)		\$ (10,594)		\$ 257,600		\$ (558,002)	
OTHER ADJUSTMENTS (LIST)																
TOTAL MISC. ADJUSTMENTS			\$-		\$-		\$ -		\$-		\$ -		\$-		\$ -	
NET REVENUES LESS EXPENDITURES			\$ 1,001,745		\$ (505,924)		\$ (405,513)		\$ 330,318		\$ (237,060)		\$ 82,016		\$ (37,004)	
			¢ 1004751		¢ E70.007		¢ 170.014		¢ E02 (00		¢)// [7]		¢ 040 500		¢ 011 FO 4	
ENDING CASH BALANCE			\$ 1,084,751		\$ 578,827		\$ 173,314		\$ 503,632		\$ 266,572		\$ 348,588		\$ 311,584	

				CHARTE	R NAME: All	egiance STEAN	/I Academy	y - Thrive							
DATE PREPARED:	6/27/2018					9 Budget Cash									
		February Estimated	% Bud	March Estimated	% Bud	April Estimated	% Bud	May Estimated	% Bud	June Estimated	% Bud	Estimated Accrual	Total	Projected Budget	Difference
Beginning Cash Balance		311,584		174,650		223,781		221,173		277,634		333,918	333,918		
REVENUE															
LCFF Sources															
LCFF	8011			264,943	9.00%	264,943	9.00%	264,943	9.00%	264,943	9.00%	264,943	2,943,810	2,943,810	(0)
EPA	8012			2011/10	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	22,800	25.00%	2017/10	110070	201,710	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	22,800		91,200	-
State Aid - Prior Year	8019					,000	2010070						-	-	-
In Lieu Property Taxes	8096	128,172	14.00%	64,086	7.00%	64,086	7.00%	64,086	7.00%	64,086	7.00%		915,516	915,516	0
Federal	8100-8299	12,233	1.73%		1.73%	12,233	1.73%		1.73%		1.73%	176,517		708,796	(0)
State	0100 0277	12,200	1.7070	12,200	1.7070	12,200	1.7070	12,200	1.7070	12,200	1.7070	170,017	100,170	100,170	(0)
Lottery - Unrestricted	8560											70,771	70,771	70,771	
Lottery - Prop 20 - Restricted	8560											17,693		17,693	
Other State Revenue	8300-8599	48,774	19.50%	48,774	19.50%	48,774	19.50%	48,774	10 50%	48,774	19.50%	2,266			- (0)
Local	0300-0344	40,774	17.00%	40,774	17.0070	40,774	17.0070	40,774	19.50%	40,774	17.0070	2,200	250,132	250,132	(0)
	8660		<u> </u>										l		
AB602 Local Special Education Transfer	8660												-	-	-
•													-	-	-
Other Local Revenues	8600-8799	¢ 100.100	2 700/	¢ 200.02/	7.000/	¢ 410.00/	0.2/0/	¢ 200.027	7.000/	¢ 200.02/	7.000/	¢ FF4.000	- ¢ 4.007.010	-	- (0)
Total Revenues		\$ 189,180	3.79%	\$ 390,036	7.80%	\$ 412,836	8.26%	\$ 390,036	7.80%	\$ 390,036	7.80%	\$ 554,990	\$ 4,997,918	\$ 4,997,918	\$ (0)
EXPENDITURES															
Certificated Salaries	1000-1999	141,644	8.97%	141,644	8.97%	141,644	8.97%		8.97%	141,644	8.97%		1,578,500	1,578,500	(0)
Classified Salaries	2000-2999	43,686	8.63%	43,686	8.63%	43,686	8.63%		8.63%	43,686	8.63%		506,208	506,208	(0)
Benefits	3000-3999	61,527	9.01%	59,567	8.72%	58,587	8.58%	58,587	8.58%	58,587	8.58%		682,810	682,810	(0)
Books & Supplies	4000-4999	22,385	3.60%	14,785	2.38%	14,785	2.38%	14,785	2.38%	14,785	2.38%		621,314	621,314	(0)
Contracts & Services	5000-5999	73,623	6.71%	73,623	6.71%	157,992	14.39%	75,050	6.84%	75,887	6.91%	90,804	1,097,638	1,097,638	(0)
Capital Outlay	6000-6599												-	-	-
Other Outgo	7100-7299												-	-	-
Debt Service (see Debt Form)	7400-7499												85,163	85,163	(0)
Total Expenditures		\$ 342,865	7.50%	\$ 333,305	7.29%	\$ 416,694	9.11%	\$ 333,753	7.30%	\$ 334,589	7.32%	\$ 90,804	\$ 4,571,634	\$ 4,571,633	\$ (0)
OTHER SOURCES/USES	0000														
Other Sources/Contributions to Restricted Programs	8900												-	-	-
Other Uses	7600	•		•		*		.				•	-	-	-
Net Sources & Uses		\$ -	0/	\$ -	0/	\$-	0/	\$ -	0/	\$ -	0/	\$ -	\$ -	\$ -	\$ -
PRIOR YEAR TRANSACTIONS			% Beg Bal		% Beg Bal		% Beg Bal		% Beg Bal		% Beg Bal			Remaining Balance	
Accounts Receivable	9210											(554,990)	(554,990)	554,990	
	9210											(554,990)	(554,990)	554,990	
Prepaid Expenditures		(14 752)		7 600		(1.250)		(177)		(027)		(00.904)	- (270,417)	-	
Accounts Payable	9510	(16,752)		7,600		(1,250)		(177)		(837)		(90,804)		279,617	
Line of Credit Payments Deferred Revenue	9640												(100,000)	100,000	
NET PRIOR YEAR TRANSACTIONS	9650	\$ 16,752		\$ (7,600)		\$ 1,250		\$ 177		\$ 837		\$ (464,186)	- \$ (175,373)	\$ 175,373	
OTHER ADJUSTMENTS (LIST)		¢ .0/.02		(1,000)		÷ 1/200		+		÷		· (101/100)	-	•	
TOTAL MISC. ADJUSTMENTS		\$-		\$-		\$-		\$-		\$-		\$ -	- \$-		
NET REVENUES LESS EXPENDITURES		\$ (136,934)		\$ 49,131		\$ (2,608)		\$ 56,461		\$ 56,284		\$ 0	\$ 250,912		
ENDING CASH BALANCE		\$ 174,650		\$ 223,781		\$ 221,173		\$ 277,634		\$ 333,918		\$ 333,918			

CFF Sources LCFF EPA State Aid - Prior Year In Lieu Property Taxes Federal State Lottery - Unrestricted Lottery - Prop 20 - Restricted Other State Revenue .ocal Interest AB602 Local Special Education Transfer Other Local Revenues	8011 8012 8019 8096 8100-8299 8560 8560 8300-8599 8600-8799	July 1, Cash=	July Estimated 333,918 75,530		August Estimated 362,173 153,856 151,060	% Bud 3.64%	September Estimated 178,362		October Estimated 131,464 276,940	% Bud 6.55%	November Estimated 55,584	% Bud	December Estimated 37,508	% Bud	January Estimated 155,555	% Bud
REVENUE .CFF Sources LCFF EPA State Aid - Prior Year In Lieu Property Taxes Federal State Lottery - Unrestricted Lottery - Prop 20 - Restricted Other State Revenue .ocal Interest AB602 Local Special Education Transfer Other Local Revenues	8012 8019 8096 8100-8299 8560 8560 8300-8599 8660 8792	July 1, Cash=			153,856					6 550/			37,508		155,555	
EPAState Aid - Prior YearIn Lieu Property TaxesFederalStateLottery - UnrestrictedLottery - Prop 20 - RestrictedOther State RevenueLocalInterestAB602 Local Special Education TransferOther Local RevenuesTotal Revenues	8012 8019 8096 8100-8299 8560 8560 8300-8599 8660 8792		75,530	6.00%			153,856	3.64%	276,940	6 550/						
CFF Sources LCFF EPA State Aid - Prior Year In Lieu Property Taxes Federal State Lottery - Unrestricted Lottery - Prop 20 - Restricted Other State Revenue Local Interest AB602 Local Special Education Transfer Other Local Revenues	8012 8019 8096 8100-8299 8560 8560 8300-8599 8660 8792		75,530	6.00%			153,856	3.64%	276,940	6 550/						
LCFFEPAState Aid - Prior YearIn Lieu Property TaxesFederalStateLottery - UnrestrictedLottery - Prop 20 - RestrictedOther State RevenueLocalInterestAB602 Local Special Education TransferOther Local RevenuesTotal Revenues	8012 8019 8096 8100-8299 8560 8560 8300-8599 8660 8792		75,530	6.00%			153,856	3.64%	276,940	6 550/						
EPAState Aid - Prior YearIn Lieu Property TaxesFederalStateLottery - UnrestrictedLottery - Prop 20 - RestrictedOther State RevenueLocalInterestAB602 Local Special Education TransferOther Local RevenuesTotal Revenues	8012 8019 8096 8100-8299 8560 8560 8300-8599 8660 8792		75,530	6.00%				3.0470	270,740	11/1/17/0	276,940	6.55%	276,940	6.55%	276,940	6.55%
State Aid - Prior YearIn Lieu Property TaxesFederalStateLottery - UnrestrictedLottery - Prop 20 - RestrictedOther State RevenueLocalInterestAB602 Local Special Education TransferOther Local RevenuesTotal Revenues	8019 8096 8100-8299 8560 8560 8300-8599 8660 8792		75,530	6.00%	151,060	12.00%			22,800	18.18%	270,740	0.3370	270,740	0.0070	22,800	18.18%
In Lieu Property Taxes Federal State Lottery - Unrestricted Lottery - Prop 20 - Restricted Other State Revenue Local Interest AB602 Local Special Education Transfer Other Local Revenues Fotal Revenues	8096 8100-8299 8560 8560 8300-8599 8660 8792		75,530	6.00%	151,060	12.00%			22,000	10.1070					22,000	10.1070
Federal State Lottery - Unrestricted Lottery - Prop 20 - Restricted Other State Revenue Local Interest AB602 Local Special Education Transfer Other Local Revenues Total Revenues	8100-8299 8560 8560 8300-8599 8660 8792			0.0070	101,000	12.0070	100,707	8.00%	100,707	8.00%	100,707	8.00%	100,707	8.00%	100,707	8.00%
State Lottery - Unrestricted Lottery - Prop 20 - Restricted Other State Revenue .ocal Interest AB602 Local Special Education Transfer Other Local Revenues	8560 8560 8300-8599 8660 8792						35,657		8,853	2.59%	17,706	5.19%	44,510	13.04%	17,706	
Lottery - UnrestrictedLottery - Prop 20 - RestrictedOther State Revenue.ocalInterestAB602 Local Special Education TransferOther Local RevenuesFotal Revenues	8560 8300-8599 8660 8792						55,057	10.4370	0,000	2.0770	17,700	5.1770	010,77	13.0470	17,700	5.1770
Lottery - Prop 20 - Restricted Other State Revenue Local Interest AB602 Local Special Education Transfer Other Local Revenues Fotal Revenues	8560 8300-8599 8660 8792											—			24,328	25.00%
Other State Revenue Local Interest AB602 Local Special Education Transfer Other Local Revenues Fotal Revenues	8300-8599 8660 8792														6,082	25.00%
Local Interest AB602 Local Special Education Transfer Other Local Revenues Fotal Revenues	8660 8792				13,527	4.60%	14,347	4.87%	25,168	8.55%	25,988	8.83%	33,421	11.35%	25,988	
Interest AB602 Local Special Education Transfer Other Local Revenues Fotal Revenues	8792				10,027	4.0070		4.0770	20,100	0.0070	23,700	0.0370	55,721	11.5570	23,700	0.0370
AB602 Local Special Education Transfer Other Local Revenues Total Revenues	8792	1														
Other Local Revenues Total Revenues				-												
Total Revenues	0000-0799			-												
			¢ 75.520	1.19%	\$ 318,442	5.00%	\$ 304,566	4.78%	\$ 434,467	6.82%	\$ 421,340	6.61%	\$ 455,577	7.15%	\$ 474,550	7.45%
			\$ 75,530	1.17%	φ 310,44Z	0.00%	φ 304,300	4.1070	ψ 434,407	0.0270	ψ 421,340	0.0170	φ 400,077	1.1370	ψ 474,000	1.40%
EXPENDITURES																
Certificated Salaries	1000-1999		21,037		184,223	9.00%	184,223		184,223	9.00%	184,223	9.00%	184,223	9.00%	184,223	9.00%
Classified Salaries	2000-2999		28,235		54,345	8.68%	54,345	8.68%	54,345	8.68%	54,345	8.68%	54,345	8.68%	54,345	8.68%
Benefits	3000-3999		40,373	4.34%	79,987	8.60%	79,987		79,987	8.60%	79,987	8.60%	79,987	8.60%	85,083	9.14%
Books & Supplies	4000-4999		242,363	38.65%	145,359	23.18%	20,736	3.31%	20,736	3.31%	20,736	3.31%	20,736	3.31%	20,736	3.31%
Contracts & Services	5000-5999		69,126	4.96%	77,133	5.53%	88,433	6.35%	161,915	11.62%	76,286	5.47%	76,286	5.47%	167,143	11.99%
Capital Outlay	6000-6599															
Other Outgo	7100-7299															
Debt Service (see Debt Form)	7400-7499						2,500	73.25%	200	5.86%	191	5.60%	183	5.36%	174	
Total Expenditures			\$ 401,134	7.13%	\$ 541,048	9.61%	\$ 430,225	7.64%	\$ 501,407	8.91%	\$ 415,769	7.39%	\$ 415,761	7.39%	\$ 511,705	9.09%
OTHER SOURCES/USES			_									_				
Other Sources/Contributions to Restricted Programs	8900															
Other Uses	7600															
let Sources & Uses			\$ -		\$-		\$		\$ -		\$ -		\$ -		\$ -	
		July 1 -		%		%		%		%	J	%	J	%		%
PRIOR YEAR TRANSACTIONS		Beginning		Beg Bal		Beg Bal		Beg Bal		Beg Bal		Beg Bal		Beg Bal		Beg Bal
		Balances		5		5		5		5		5		5		5
Accounts Receivable	9210	554,990	314,475	56.66%									88,464	15.94%	152,051	27.40%
Prepaid Expenditures	9330															
Accounts Payable	9510	279,617	(39.384	-14.09%	(38,794)	-13.87%	110,823	39.63%	(1,475)	-0.53%	13,231	4.73%	(183)	-0.07%	(3,202)	-1.15%
ine of Credit Payments	9640	100,000	(1201		(())) -189.58%	10,416	10.42%	10,416	10.42%	10,416	10.42%	10,416	
Deferred Revenue	9650						(127,00	,						,•		
VET PRIOR YEAR TRANSACTIONS		175,373	\$ 353,859		\$ 38,794		\$ 78,76		\$ (8,941)		\$ (23,647)		\$ 78,231		\$ 144,837	
			, 200,007		,		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,									
OTHER ADJUSTMENTS (LIST)				_								— T				
TOTAL MISC. ADJUSTMENTS			\$		\$ -		\$		\$		\$	 	\$		\$	
			φ -		φ -		φ		φ -		φ -	_	φ -		\$ -	
			¢ 00.000		¢ (100.011)		¢ (// 00)	\ \	¢ (7E 000)	<u> </u>	¢ (10.07/)	T	¢ 110.047		¢ 107/00	
IET REVENUES LESS EXPENDITURES			\$ 28,255		\$ (183,811)		\$ (46,898)	\$ (75,880)		\$ (18,076)	_	\$ 118,047		\$ 107,682	
ENDING CASH BALANCE			\$ 362,173		\$ 178,362		\$ 131,464		\$ 55,584							

CPUILE (7) CPUILE (7) <thcpuile (7) CPUILE (7) CPUILE (7)</thcpuile 					CHARTE	<u>r name:</u> a	Illegiance STEAN	<u> Academy</u>	- Thrive							
bit mark bit mark bit bit bit bit bit bit bit bit bit bit	DATE PREPARE	ED: 6/27/2018				2019-	20 Budget Cash	Flow								
Deprint plantance 24,237 37,748 37,748 91,737 91,737 77,757 77,767 94,778 94,787 94,778 <t< th=""><th></th><th></th><th>3</th><th></th><th></th><th></th><th>•</th><th></th><th>5</th><th></th><th></th><th></th><th></th><th>Total</th><th>-</th><th>Difference</th></t<>			3				•		5					Total	-	Difference
Life Isotesia Unit Data	Beginning Cash Balance															
Life Isotesia Unit Data																
Ch Solit 24/26 Solit So																
TAC TAC TAC TACA TACA <t< td=""><td></td><td>8011</td><td>276.940</td><td>6 55%</td><td>507 723</td><td>12 00%</td><td>507 723</td><td>12 00%</td><td>507 723</td><td>12 00%</td><td>507 723</td><td>12.00%</td><td>507 723</td><td>4 231 027</td><td>1 231 027</td><td></td></t<>		8011	276.940	6 55%	507 723	12 00%	507 723	12 00%	507 723	12 00%	507 723	12.00%	507 723	4 231 027	1 231 027	
Sub A play Yaw BY00 TAC // TA			270,740	0.3370	307,723	12.0070			507,725	12.0070	307,723	12.0070				
Like from Stark Store Strike Stark ZAZG Strike Strike Str							40,430	30.0470					51,550	123,400	123,400	
isteral 100 area 17.200 5.196 44.300 15.245 17.200 5.196 17.200 5.196 17.200 5.196 17.200 5.196 17.200 5.196 17.200 5.196 17.200 5.196 17.200 5.196 17.200 5.196 17.200 5.196 17.200 5.196 17.200 5.196 17.200 5.196 17.200 5.196 17.200 5.196 17.200 5.196 17.200 5.196 17.200 5.196 17.200 5.196 17.200 <th1< td=""><td></td><td></td><td>176 227</td><td>1/ 00%</td><td>88 118</td><td>7 00%</td><td>88 118</td><td>7 00%</td><td>88 118</td><td>7 00%</td><td>88 118</td><td>7 00%</td><td></td><td>1 258 834</td><td>1 258 834</td><td>(</td></th1<>			176 227	1/ 00%	88 118	7 00%	88 118	7 00%	88 118	7 00%	88 118	7 00%		1 258 834	1 258 834	(
Sour- lates: Provide/ 10ty:													101 510			(
Latiog-Jonachen Biol Jung Jung <thjung< th=""> Jung Jung</thjung<>		0100-0277	17,700	J.1770	44,310	13.0470	17,700	5.1770	17,700	5.1770	17,700	5.1770	101,510	541,274	541,274	
Lable / Prop 20: Resolution State Lable / Resolution		8560		-			21 228	25.00%					18 655	07 310	07 310	
Order Sale Norman BLUIDWN B2388 B.978 B																
Intel Intel <th< td=""><td></td><td></td><td>25.088</td><td>0 0 20%</td><td>25.088</td><td>0 0 2 0/</td><td></td><td></td><td>25.098</td><td>0 0 2 0/</td><td>25.000</td><td>0 0 2 %</td><td></td><td></td><td></td><td></td></th<>			25.088	0 0 20%	25.088	0 0 2 0/			25.098	0 0 2 0/	25.000	0 0 2 %				
Image: 6401 Image: Image: <td></td> <td>0300-0344</td> <td>20,900</td> <td>0.03%</td> <td>20,700</td> <td>0.0370</td> <td>20,900</td> <td>0.0370</td> <td>20,900</td> <td>0.0370</td> <td>20,900</td> <td>0.0370</td> <td>20,700</td> <td>294,303</td> <td>∠۶4,304</td> <td>(</td>		0300-0344	20,900	0.03%	20,700	0.0370	20,900	0.0370	20,900	0.0370	20,900	0.0370	20,700	294,303	∠۶4,304	(
Add/Dirac/D		0440		_						<u> </u>						
Other band Revenues Service Note of the service														-	-	
Total Revenues 1 496.570 7.80% 5 6.69.536 10.04% 5 718.365 11.278 5 6.99.555 10.04% 5 777.300 5 6.377.337 6.377.337	•													-	-	
EXPENDITURES 1000 1999 104 223 9.00% 104 233 9.00% 104 233 9.00% 104 233 9.00% 104 233 9.00% 104 233 9.00% 104 233 9.00% 104 233 9.00% 104 233 9.00% 103 236 103 236 103 236 103 236 103 236 103 236 103 236 103 236 103 236 103 236 103 236 103 236 103 236 103 236 103 236 103 236 103 236 103 236 103 236 103		8600-8799	¢ 407.070	7.000/	¢ ((()))	10 4/0/	¢ 710.005	11 070/	¢ (20.525	10.040/	¢ ()0 E2E	10.040/	¢ 707.000	-	-	¢
Continue Continue Stands 000-1999 194/223 9.00% 194/233 9.00% 194/233 9.00% 194/233 9.00% 194/233 9.00% 194/233 9.00% 194/233 9.00% 194/233 9.00% 194/233 9.00% 194/233 9.00% 194/233 9.00% 194/233 9.00%	l otal Revenues		\$ 496,870	7.80%	\$ 666,339	10.46%	\$ /18,395	11.27%	\$ 639,535	10.04%	\$ 639,535	10.04%	\$ 121,390	\$ 6,372,537	\$ 6,372,537	\$
Continue Continue Stands 000-1999 194/223 9.00% 194/233 9.00% 194/233 9.00% 194/233 9.00% 194/233 9.00% 194/233 9.00% 194/233 9.00% 194/233 9.00% 194/233 9.00% 194/233 9.00% 194/233 9.00% 194/233 9.00%	EXPENDITURES															
Classing 2002 299 54,365 8.689 54,367 8.689 54,367 8.689 54,367 8.689 54,367 8.697 6.600.55 6.600		1000-1999	184,223	9.00%	184,223	9.00%	184,223	9.00%	184,223	9.00%	184.223	9.00%		2.047.486	2.047.486	
Samuelline Source way Samuelline Samuelline <td></td>																
Base Sources Mode and any and any and any																(
Contracts & Services 5000 49909 80000 6.39% 139.065 13.42% 92.684 6.65% 93.72 6.73% 125.88 1.392.645 1.392.645 Other Change 7100.7299 -																
Capital Cubity Control																
Other Outgo 7100-7290 Image: Marce			07,070	0.3770	07,070	0.3770	107,000	10.4270	72,004	0.0070	75,112	0.7370	123,003	-	1,070,040	
Del: Service Intel 4.83% Intel 6.83% Intel 6.33% 5.30% 7.83% 5.30% 6.33% 7.83% 5.30% 7.83% 5.30% 7.83% 5.30% 7.83% 5.30% 7.83% 5.30% 7.83% 5.30% 7.83% 5.30% 7.83% 5.30% 7.83% 5.30% 7.83% 5.30% 7.83% 5.30% 7.83% 5.30% 7.83% 5.30% 7.83% 5.30% 7.83% 5.30% 7.83% 5.30% 7.83% 5.30% 7.83% 5.30% 7.83% <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>																
Ioal Lapendiures \$ 442,863 7,87% \$ 440,480 7,83% \$ 536,956 9,54% \$ 433,064 7,69% \$ 125,683 \$ 5,628,070 \$ 5 Other SourcesContinuotions Restricted Programs 8900 7 8 433,064 7,69% \$ 125,683 \$ 5,628,070 \$ <					165	1 83%								3 /13	3 /13	
Other Sources/Contributions to Restricted Programs 8900 And A		1400 1477	\$ 442.863	7 87%			\$ 536.956	9 54%	\$ 431.976	7 68%	\$ 433,064	7 69%	\$ 125.683			\$
Other Sources/Contributions to Restricted Programs 8900 Image: Contributions to Restricted Programs 8000 Image: Contributions to Restricted Programs Restricted Programs Restricted Programs Restricted Programs Restricted Programs Sources/Contributions to Restricted Programs Sources/Contributions Sources/Contributions <td></td> <td></td> <td>¢ 112,000</td> <td>7.0770</td> <td>φ 110,100</td> <td>7.0070</td> <td>¢ 000,700</td> <td>7.0170</td> <td>¢ 101,770</td> <td>1.0070</td> <td>¢ 100,001</td> <td>1.0770</td> <td>φ 120,000</td> <td>¢ 0,020,070</td> <td>¢ 0,020,070</td> <td>Ŷ</td>			¢ 112,000	7.0770	φ 110,100	7.0070	¢ 000,700	7.0170	¢ 101,770	1.0070	¢ 100,001	1.0770	φ 120,000	¢ 0,020,070	¢ 0,020,070	Ŷ
Other Uses 7600 No	OTHER SOURCES/USES															
Other Uses 7600 Image: Sources & Uses		8900												-	-	
Net Sources & Uses \$														-	-	
% %			\$ -		\$ -		\$ -		\$ -		\$ -		\$-	\$ -	\$ -	\$
PRIOR YEAR TRANSACTIONS Beg Bal Beg Bal <t< td=""><td></td><td></td><td></td><td>%</td><td></td><td>%</td><td></td><td>%</td><td></td><td>%</td><td></td><td>%</td><td></td><td></td><td></td><td></td></t<>				%		%		%		%		%				
Accounts Receivable 9210 Image: Control of the con	PRIOR YEAR TRANSACTIONS														0	
Prepaid Expenditures 9330 Image: Constraint of the second se	Assounts Dessively	0010											(707 200)	(172,400)		
Accounts Payable 9510 (20,435) 7.31% (165) 0.06% (1.275) 0.46% 8.340 2.98% (1.088) 0.39% (125,683) (99,291) 378,908 Line of Credit Payments 9640 210,416 210,426 2 </td <td></td> <td>(727,390)</td> <td>(172,400)</td> <td>121,390</td> <td></td>													(727,390)	(172,400)	121,390	
Line of Credit Payments 9640 210,416 210,429 Image: Credit Payments CreditPaymen				7 0404	(1/5)	0.0707	(1 075)	0.4707	0.040	2 000/	(1.000)	0.000/		-	-	
Deferred Revenue 9650 Image: Marcing State			(20,435)	-7.31%			(1,275)	-0.46%	8,340	2.98%	(1,088)	-0.39%	(125,683)			
NET PRIOR YEAR TRANSACTIONS \$ 20,435 \$ (210,251) \$ 1,275 \$ (8,340) \$ 1,088 \$ (601,707) \$ (135,605) \$ 310,978 OTHER ADJUSTMENTS (LIST)					210,416	210.42%								62,496	37,504	
OTHER ADJUSTMENTS (LIST) Image: Control of the con		9650	¢ 00.425		¢ (010.051)		¢ 1.075		¢ (0.2.40)		¢ 1.000		¢ ((01.707)	- (105 (05)	-	
Image: Constraint of the second of the se	NET PRIOR YEAR TRANSACTIONS		\$ 20,435		\$ (210,251)		\$ 1,275		\$ (8,340)		\$ 1,088		\$ (601,707)	\$ (135,605)	\$ 310,978	
NET REVENUES LESS EXPENDITURES \$ 74,442 \$ 15,608 \$ 182,713 \$ 199,219 \$ 207,559 \$ 0 \$ 608,862	OTHER ADJUSTMENTS (LIST)															
NET REVENUES LESS EXPENDITURES \$ 74,442 \$ 15,608 \$ 182,713 \$ 199,219 \$ 207,559 \$ 0 \$ 608,862														-		
NET REVENUES LESS EXPENDITURES \$ 74,442 \$ 15,608 \$ 182,713 \$ 199,219 \$ 207,559 \$ 0 \$ 608,862														-		
NET REVENUES LESS EXPENDITURES \$ 74,442 \$ 15,608 \$ 182,713 \$ 199,219 \$ 207,559 \$ 0 \$ 608,862														-		
NET REVENUES LESS EXPENDITURES \$ 74,442 \$ 15,608 \$ 182,713 \$ 199,219 \$ 207,559 \$ 0 \$ 608,862														-		
	TOTAL MISC. ADJUSTMENTS		\$ -		\$ -		\$ -		\$ -		\$ -		\$ -	\$-		
	NET REVENUES LESS EXPENDITURES		\$ 74,442		\$ 15,608		\$ 182,713	[\$ 199,219		\$ 207,559		\$ 0	\$ 608,862		
ENDING CASH BALANCE \$ 337,679 \$ 353,288 \$ 536,001 \$ 735,220 \$ 942,780 \$ 942,780																
	ENDING CASH BALANCE		\$ 337,679		\$ 353,288		\$ 536,001		\$ 735,220		\$ 942,780		\$ 942,780			

LCFF Calculator Universal Assumptions Allegiance STEAM Academy Thrive - Allegiance STEAM

Summary of Funding			
	2018-19	2019-20	2020-21
Target Components:		-	
Base Grant	3,416,580	4,813,480	6,070,557
Grade Span Adjustment	175,788	292,695	346,703
Supplemental Grant	358,158	509,086	639,801
Concentration Grant	-	-	-
Add-ons	-	-	-
Total Target	3,950,526	5,615,261	7,057,061
Transition Components:			
Target	\$ 3,950,526	\$ 5,615,261	\$ 7,057,061
Funded Based on Target Formula (based on prior	FALSE	TRUE	TRUE
Floor	3,957,387	5,441,407	6,678,090
Remaining Need after Gap (informational only)	-	-	-
Current Year Gap Funding	-	-	-
Miscellaneous Adjustments	-	-	-
Economic Recovery Target	-	-	-
Additional State Aid	-	-	-
Total LCFF Entitlement	\$ 3,950,526	\$ 5,615,261	\$ 7,057,061
Components of LCFF By Object Code			
	2018-19	2019-20	2020-21
	\$ 2,943,810	\$ 4,231,027	\$ 5,358,228
8011 - Fair Share	-	-	-
8311 & 8590 - Categoricals	-	-	-
EPA (for LCFF Calculation purposes) Local Revenue Sources:	91,200	125,400	153,900
8021 to 8089 - Property Taxes			
8096 - In-Lieu of Property Taxes	- 915,516	- 1,258,834	- 1,544,933
Property Taxes net of in-lieu	-	-	-
	\$ 3,950,526	\$ 5,615,261	\$ 7,057,061
Basic Aid Status	-	-	-
	\$ -	\$ -	\$ -
	\$ -	\$ -	\$ -
	\$ 3,950,526	\$ 5,615,261	\$ 7,057,061
8012 - EPA Receipts (for budget & cashflow)	\$ 91,200	\$ 125,400	\$ 153,900

LCFF Calculator Universal Assumptions			
Allegiance STEAM Academy Thrive - Allegian	ce STEAM		
Summary of Student Population			
	2018-19	2019-20	2020-2
Unduplicated Pupil Population			
Agency Unduplicated Pupil Count	239.28	329.01	403.79
COE Unduplicated Pupil Count	-	-	-
Total Unduplicated pupil Count	239.28	329.01	403.79
Rolling %, Supplemental Grant	49.8500%	49.8500%	49.8500%
Rolling %, Concentration Grant	49.8500%	49.8500%	49.8500%
FUNDED ADA			
Adjusted Base Grant ADA	Current Year	Current Year	Current Yea
Grades TK-3	228.00	370.50	427.50
Grades 4-6	171.00	171.00	228.00
Grades 7-8	57.00	85.50	114.00
Grades 9-12	-	_	-
Total Adjusted Base Grant ADA	456.00	627.00	769.50
Necessary Small School ADA	Current year	Current year	Current yea
Grades TK-3	-	-	-
Grades 4-6	-	-	-
Grades 7-8	-	-	-
Grades 9-12	-	-	-
Total Necessary Small School ADA	-	-	-
Total Funded ADA	456.00	627.00	769.5
ACTUAL ADA (Current Year Only)			
Grades TK-3	228.00	370.50	427.50
Grades 4-6	171.00	171.00	228.00
Grades 7-8	57.00	85.50	114.00
Grades 9-12	-	-	-
Total Actual ADA	456.00	627.00	769.50
Funded Difference (Funded ADA less Actual ADA)	-	-	-
LCAP Percentage to Increase or Improve			
Services	2018-19	2019-20	2020-22
Current year estimated supplemental and concen \$ Current year Percentage to Increase or Improve S	358,158 \$ 9.97%	509,086 \$ 9.97%	639,801 9.97%



Multi-Year Budget Revised 10/20/18

sumptio		2018-19 Budget	2019-20 Forecast	2020-21 Forecast	2021-22 Forecast	2022-23 Forecast
Sumptio	LCFF COLA	3.71%	2.57%	2.67%	3.42%	3.26%
	Non-LCFF Revenue COLA	n/a	0.00%	0.00%	0.00%	0.00%
	Expense COLA	2.00%	2.00%	2.00%	2.00%	2.00%
	Enrollment	473.00	660.00	810.00	900.00	960.00
	Average Daily Attendance	449.35	627.00	769.50	855.00	912.00
venues						
State Aic	l - Revenue Limit					
8011	LCFF State Aid	\$ 2,827,470	\$ 4,123,607	\$ 5,222,676	\$ 6,055,192	\$ 6,716,224
8012	Education Protection Account	89,870	125,400	153,900	171,000	182,40
8096	In Lieu of Property Taxes	893,573	1,246,846	1,530,220	1,700,244	1,813,59
		3,810,912	5,495,853	6,906,796	7,926,436	8,712,21
Federal F	Revenue					
8181	Special Education - Entitlement	51,292	71,570	87,836	97,596	104,10
8220	Federal Child Nutrition	25,773	35,962	44,135	49,039	52,30
8290	Title I, Part A - Basic Low Income	53,009	73,966	90,776	100,862	107,58
8294	Title V, Part B - PCSG	442,838	-	-	-	
8296	Other Federal Revenue	10,000	-	-	-	
		582,911	181,498	222,747	247,497	263,99
Other Sta	ate Revenue					
8311	State Special Education	234,733	255,965	314,138	349,043	372,31
8520	Child Nutrition	2,062	2,877	3,531	3,923	4,18
8550	Mandated Cost	-	7,338	10,239	12,566	13,96
8560	State Lottery	91,667	127,908	156,978	174,420	186,04
		328,462	394,087	484,886	539,952	576,50
Other Lo	cal Revenue					
8634	Food Service Sales	1,410	1,967	2,414	2,682	2,86
8699	School Fundraising	2,500	3,488	4,281	4,757	5,07
2000						
2000		3,910	5,455	6,695	7,439	7,93
tal Rever			5,455 \$ 6,076,893	6,695 \$ 7,621,125	7,439 \$ 8,721,324	7,93 \$ 9,560,65
tal Rever		3,910				
tal Rever penses	nue	3,910				
tal Rever penses Certifica	nue ted Salaries	3,910 \$ 4,726,196	\$ 6,076,893	\$ 7,621,125	\$ 8,721,324	\$ 9,560,65
tal Rever penses Certifica 1100	ted Salaries Teachers' Salaries	3,910 \$ 4,726,196 1,293,050	\$ 6,076,893 1,783,906	\$ 7,621,125 2,427,154	\$ 8,721,324 2,810,346	\$ 9,560,65 3,014,65
tal Rever penses Certificat 1100 1200	ted Salaries Teachers' Salaries Pupil Support Salaries	3,910 \$ 4,726,196 1,293,050 42,000	\$ 6,076,893 1,783,906 43,277	\$ 7,621,125 2,427,154 44,549	\$ 8,721,324 2,810,346 45,881	\$ 9,560,65 3,014,65 47,25
tal Rever penses Certificat 1100 1200 1300	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries	3,910 \$ 4,726,196 1,293,050 42,000 230,000	\$ 6,076,893 1,783,906 43,277 236,992	\$ 7,621,125 2,427,154 44,549 333,960	\$ 8,721,324 2,810,346 45,881 343,945	\$ 9,560,65 3,014,65 47,25 354,26
tal Rever penses Certificat 1100 1200 1300	ted Salaries Teachers' Salaries Pupil Support Salaries	3,910 \$ 4,726,196 1,293,050 42,000 230,000 30,000	\$ 6,076,893 1,783,906 43,277 236,992 30,912	\$ 7,621,125 2,427,154 44,549 333,960 31,821	\$ 8,721,324 2,810,346 45,881 343,945 32,772	\$ 9,560,65 3,014,65 47,25 354,26 33,75
tal Rever penses Certifica 1100 1200 1300 1900	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries	3,910 \$ 4,726,196 1,293,050 42,000 230,000	\$ 6,076,893 1,783,906 43,277 236,992	\$ 7,621,125 2,427,154 44,549 333,960	\$ 8,721,324 2,810,346 45,881 343,945	
tal Rever penses Certificat 1100 1200 1300 1900 Classified	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries	3,910 \$ 4,726,196 1,293,050 42,000 230,000 30,000 1,595,050	\$ 6,076,893 1,783,906 43,277 236,992 30,912 2,095,086	\$ 7,621,125 2,427,154 44,549 333,960 31,821 2,837,483	\$ 8,721,324 2,810,346 45,881 343,945 32,772 3,232,945	\$ 9,560,65 3,014,65 47,25 354,26 33,75 3,449,93
tal Rever penses Certificat 1100 1200 1300 1900 Classified 2100	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries	3,910 \$ 4,726,196 1,293,050 42,000 230,000 30,000 1,595,050	\$ 6,076,893 1,783,906 43,277 236,992 30,912 2,095,086 282,625	\$ 7,621,125 2,427,154 44,549 333,960 31,821 2,837,483 341,841	\$ 8,721,324 2,810,346 45,881 343,945 32,772 3,232,945 389,160	\$ 9,560,65 3,014,65 47,25 354,26 33,75 3,449,93 419,29
tal Rever penses Certificat 1100 1200 1300 1900 Classifier 2100 2200	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries	3,910 \$ 4,726,196 1,293,050 42,000 230,000 30,000 1,595,050 206,446 133,701	\$ 6,076,893 1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132	\$ 7,621,125 2,427,154 44,549 333,960 31,821 2,837,483 341,841 222,486	\$ 8,721,324 2,810,346 45,881 343,945 32,772 3,232,945 389,160 229,138	\$ 9,560,65 3,014,65 47,25 354,26 33,75 3,449,93 419,29 236,01
tal Rever penses Certificat 1100 1200 1300 1900 Classifier 2100 2200 2300	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries	3,910 \$ 4,726,196 1,293,050 42,000 230,000 30,000 1,595,050 206,446 133,701 95,000	\$ 6,076,893 1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827	\$ 7,621,125 2,427,154 44,549 333,960 31,821 2,837,483 341,841 222,486 98,645	\$ 8,721,324 2,810,346 45,881 343,945 32,772 3,232,945 389,160 229,138 181,594	\$ 9,560,65 3,014,65 47,25 354,26 33,75 3,449,93 419,29 236,01 187,04
tal Rever penses Certificat 1100 1200 1300 1900 Classified 2100 2200 2300 2400	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries Clerical and Office Staff Salaries	3,910 \$ 4,726,196 1,293,050 42,000 230,000 30,000 1,595,050 206,446 133,701 95,000 85,000	 \$ 6,076,893 1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827 87,584 	\$ 7,621,125 2,427,154 44,549 333,960 31,821 2,837,483 341,841 222,486 98,645 104,004	\$ 8,721,324 2,810,346 45,881 343,945 32,772 3,232,945 389,160 229,138 181,594 107,114	\$ 9,560,65 3,014,65 47,25 354,26 33,75 3,449,93 419,29 236,01 187,04 110,32
tal Rever penses Certificat 1100 1200 1300 1900 Classified 2100 2200 2300 2400	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries	3,910 \$ 4,726,196 1,293,050 42,000 230,000 30,000 1,595,050 206,446 133,701 95,000 85,000 29,914	 \$ 6,076,893 1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827 87,584 31,506 	\$ 7,621,125 2,427,154 44,549 333,960 31,821 2,837,483 341,841 222,486 98,645 104,004 32,432	\$ 8,721,324 2,810,346 45,881 343,945 32,772 3,232,945 389,160 229,138 181,594 107,114 33,401	\$ 9,560,65 3,014,65 47,25 354,26 33,75 3,449,93 419,29 236,01 187,04 110,32 34,40
tal Rever penses Certifica 1100 1200 1300 1900 Classified 2100 2200 2300 2400 2900	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Other Certificated Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries Clerical and Office Staff Salaries Other Classified Salaries	3,910 \$ 4,726,196 1,293,050 42,000 230,000 30,000 1,595,050 206,446 133,701 95,000 85,000	 \$ 6,076,893 1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827 87,584 	\$ 7,621,125 2,427,154 44,549 333,960 31,821 2,837,483 341,841 222,486 98,645 104,004	\$ 8,721,324 2,810,346 45,881 343,945 32,772 3,232,945 389,160 229,138 181,594 107,114	\$ 9,560,65 3,014,65 47,25 354,26 33,75
tal Rever penses Certificat 1100 1200 1300 1900 Classifier 2100 2200 2300 2400 2900 Benefits	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries Clerical and Office Staff Salaries Other Classified Salaries	3,910 \$ 4,726,196 1,293,050 42,000 230,000 30,000 1,595,050 206,446 133,701 95,000 85,000 29,914 550,061	 \$ 6,076,893 1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827 87,584 31,506 678,674 	 \$ 7,621,125 2,427,154 44,549 333,960 31,821 2,837,483 341,841 222,486 98,645 104,004 32,432 799,408 	\$ 8,721,324 2,810,346 45,881 343,945 32,772 3,232,945 389,160 229,138 181,594 107,114 33,401 940,407	 \$ 9,560,65 3,014,65 47,25 354,26 33,75 3,449,93 419,29 236,01 187,04 110,32 34,40 987,08
tal Rever penses Certificat 1100 1200 1300 1900 Classified 2100 2200 2300 2400 2900 Benefits 3101	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries Clerical and Office Staff Salaries Other Classified Salaries	3,910 \$ 4,726,196 1,293,050 42,000 230,000 30,000 1,595,050 206,446 133,701 95,000 85,000 29,914 550,061	 \$ 6,076,893 1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827 87,584 31,506 678,674 379,839 	\$ 7,621,125 2,427,154 44,549 333,960 31,821 2,837,483 341,841 222,486 98,645 104,004 32,432 799,408 541,959	\$ 8,721,324 2,810,346 45,881 343,945 32,772 3,232,945 389,160 229,138 181,594 107,114 33,401 940,407 617,492	\$ 9,560,65 3,014,65 47,25 354,26 33,75 3,449,93 419,29 236,01 187,04 110,32 34,40 987,08 658,93
tal Rever penses Certificat 1100 1200 1300 1900 Classified 2100 2200 2300 2400 2900 Benefits 3101 3202	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries Clerical and Office Staff Salaries Other Classified Salaries	3,910 \$ 4,726,196 1,293,050 42,000 230,000 30,000 1,595,050 206,446 133,701 95,000 85,000 29,914 5550,061 259,521 100,006	 \$ 6,076,893 1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827 87,584 31,506 678,674 379,839 141,164 	\$ 7,621,125 2,427,154 44,549 333,960 31,821 2,837,483 341,841 222,486 98,645 104,004 32,432 799,408 541,959 187,861	\$ 8,721,324 2,810,346 45,881 343,945 32,772 3,232,945 389,160 229,138 181,594 107,114 33,401 940,407 617,492 220,996	\$ 9,560,65 3,014,65 47,25 354,26 33,75 3,449,93 419,29 236,01 187,04 110,32 34,40 987,08 658,93 231,96
tal Rever penses Certificat 1100 1200 1300 1900 Classifier 2100 2200 2300 2400 2900 Benefits 3101 3202 3301	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries Clerical and Office Staff Salaries Other Classified Salaries STRS PERS OASDI	3,910 \$ 4,726,196 1,293,050 42,000 230,000 30,000 1,595,050 206,446 133,701 95,000 85,000 29,914 550,061 259,521 100,006 34,722	\$ 6,076,893 1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827 87,584 31,506 678,674 379,839 141,164 42,078	\$ 7,621,125 2,427,154 44,549 333,960 31,821 2,837,483 341,841 222,486 98,645 104,004 32,432 799,408 541,959 187,861 49,563	\$ 8,721,324 2,810,346 45,881 343,945 32,772 3,232,945 389,160 229,138 181,594 107,114 33,401 940,407 617,492 220,996 58,305	\$ 9,560,65 3,014,65 47,25 354,26 33,75 3,449,93 419,29 236,01 187,04 110,32 34,40 987,08 658,93 231,96 61,19
tal Rever penses Certifica 1100 1200 1300 1900 Classified 2100 2200 2300 2400 2900 Benefits 3101 3202 3301 3311	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries Clerical and Office Staff Salaries Other Classified Salaries Other Classified Salaries STRS PERS OASDI Medicare	3,910 \$ 4,726,196 1,293,050 42,000 230,000 30,000 1,595,050 206,446 133,701 95,000 85,000 29,914 5550,061 259,521 100,006 34,722 31,243	 \$ 6,076,893 1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827 87,584 31,506 678,674 379,839 141,164 42,078 40,220 	\$ 7,621,125 2,427,154 44,549 333,960 31,821 2,837,483 341,841 222,486 98,645 104,004 32,432 799,408 541,959 187,861 49,563 52,735	\$ 8,721,324 2,810,346 45,881 343,945 32,772 3,232,945 389,160 229,138 181,594 107,114 33,401 940,407 617,492 220,996 58,305 60,514	\$ 9,560,65 3,014,65 47,25 354,26 33,75 3,449,93 419,25 236,01 187,04 110,32 34,40 987,08 658,93 231,96 61,19 64,33
tal Rever penses Certificat 1100 1200 1300 1900 Classifier 2100 2200 2300 2400 2900 Benefits 3101 3202 3301 3311 3401	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries Classified Administrators' Salaries Other Classified Salaries Other Classified Salaries STRS PERS OASDI Medicare Health and Welfare	3,910 \$ 4,726,196 1,293,050 42,000 230,000 30,000 1,595,050 206,446 133,701 95,000 85,000 29,914 550,061 259,521 100,006 34,722 31,243 114,781	\$ 6,076,893 1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827 87,584 31,506 678,674 379,839 141,164 42,078 40,220 165,894	\$ 7,621,125 2,427,154 44,549 333,960 31,821 2,837,483 341,841 222,486 98,645 104,004 32,432 799,408 541,959 187,861 49,563 52,735 215,321	\$ 8,721,324 2,810,346 45,881 343,945 32,772 3,232,945 389,160 229,138 181,594 107,114 33,401 940,407 617,492 220,996 58,305 60,514 244,700	\$ 9,560,65 3,014,65 47,25 354,26 33,75 3,449,93 419,29 236,01 187,04 110,32 34,40 987,08 658,93 231,96 61,19 64,33 259,91
tal Rever penses Certificat 1100 1200 1300 1900 Classifier 2100 2200 2300 2400 2900 Benefits 3101 3202 3301 3311 3401 3501	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Salaries Clerical and Office Staff Salaries Other Classified Salaries Other Classified Salaries STRS PERS OASDI Medicare	3,910 \$ 4,726,196 1,293,050 42,000 230,000 30,000 1,595,050 206,446 133,701 95,000 85,000 29,914 5550,061 259,521 100,006 34,722 31,243	 \$ 6,076,893 1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827 87,584 31,506 678,674 379,839 141,164 42,078 40,220 	\$ 7,621,125 2,427,154 44,549 333,960 31,821 2,837,483 341,841 222,486 98,645 104,004 32,432 799,408 541,959 187,861 49,563 52,735	\$ 8,721,324 2,810,346 45,881 343,945 32,772 3,232,945 389,160 229,138 181,594 107,114 33,401 940,407 617,492 220,996 58,305 60,514	\$ 9,560,65 3,014,65 47,25 354,26 33,75 3,449,93 419,29 236,01 187,04 110,32 34,40



Multi-Year Budget

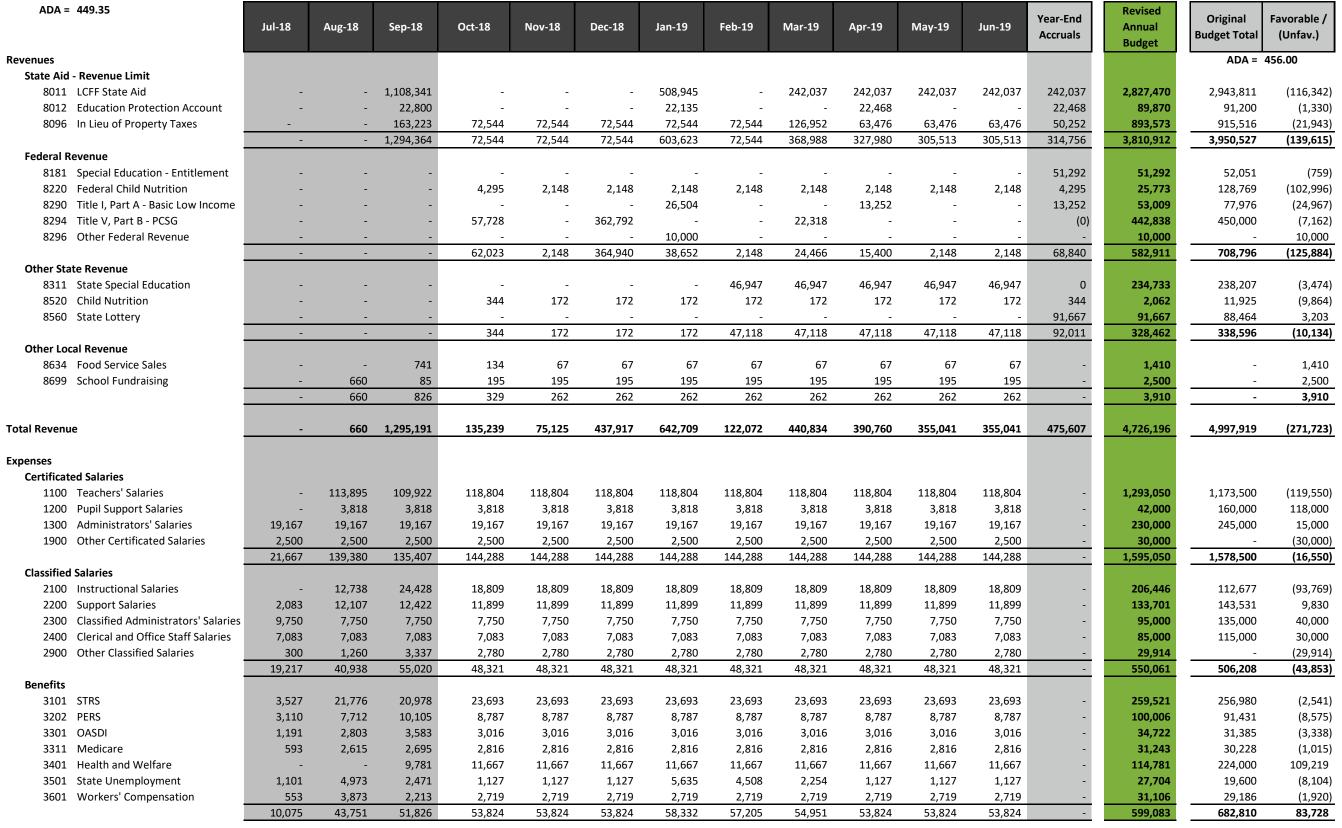
	2018-19	2019-20	2020-21	2021-22	2022-23
Books and Supplies	Budget	Forecast	Forecast	Forecast	Forecast
4100 Textbooks and Core Curricula	112,338	52,663	45,750	32,625	26,2
4200 Books and Other Materials	11,234	5,266	4,575	3,263	2,6
4302 School Supplies	78,636	111,920	4,575	158,783	172,7
4303 Special Activities/Field Trips	51,500	73,298	91,755	103,989	113,1
4304 Uniforms	2,000	2,847	3,563	4,038	4,3
4305 Software	29,417	41,868	52,411	59,399	4,5 64,6
4400 Noncapitalized Equipment	179,425	171,455	163,305	119,385	97,9
4700 Food Services	24,671	35,113	43,955	49,815	54,1
4700 1000 Services	489,220	494,428	545,417	531,298	535,9
Subagreement Services	103,220	10 1,120		551,255	
5101 Nursing	40,000	56,930	71,266	80,768	87,8
5102 Special Education	106,921	152,176	190,497	215,896	234,8
5103 Substitute Teacher	10,000	14,233	17,817	20,192	21,9
	156,921	223,339	279,579	316,857	344,7
Professional/Consulting Services					
5801 IT	50,507	51,517	64,490	73,089	79,5
5802 Audit & Taxes	11,400	11,628	11,861	12,098	12,3
5803 Legal	50,000	51,000	52,020	53,060	54,1
5804 Professional Development	75,000	106,744	133,624	151,441	164,7
5805 General Consulting	4,500	6,405	8,017	9,086	9,8
5810 Payroll Service Fee	10,692	15,217	19,049	21,589	23,4
5811 Management Fee	130,339	161,210	195,955	220,710	239,5
5812 District Oversight Fee	316,827	377,501	430,460	472,212	507,5
5813 County Fees	5,000	5,100	5,202	5,306	5,4
5814 SPED Encroachment	55,850	77,931	95,642	106,269	113,3
	710,116	864,253	1,016,322	1,124,861	1,209,9
Facilities, Repairs and Other Leases					
5602 Additional Rent	1,000	1,423	1,782	2,019	2,1
5603 Equipment Leases	16,200	23,057	28,863	32,711	35,5
5610 Repairs and Maintenance	30,556	43,489	54,440	61,699	67,1
	47,756	67,969	85,084	96,429	104,9
Operations and Housekeeping					
5201 Auto and Travel	15,000	21,349	26,725	30,288	32,9
5203 Business Meals	5,000	7,116	8,908	10,096	10,9
5300 Dues & Memberships	11,234	15,989	20,015	22,683	24,6
5400 Insurance	34,536	49,154	61,531	69,736	75,8
5501 Utilities	127,532	167,279	209,099	240,463	264,5
5502 Janitorial/Trash Removal	10,317	14,684	18,381	20,832	22,6
5510 Office Expense	29,563	42,075	52,670	59,693	64,9
5511 Postage and Shipping	10,335	14,709	18,414	20,869	22,7
5512 Printing	10,335	14,709	18,414	20,869	22,7
5513 Other taxes and fees	3,500	4,981	6,236	7,067	7,6
5514 Bank Charges	1,076	1,531	1,917	2,173	2,3
5515 Public Relations/Recruitment	5,000	5,100	5,202	5,306	5,4
5900 Communications	21,093	30,020	37,580	42,591	46,3
	284,520	388,697	485,091	552,666	603,8
Interest					
7438 Interest Expense	70,460	26,010	15,000		
	70,460	26,010	15,000		
al Expenses	\$ 4,503,186	\$ 5,674,902	\$ 7,197,510	\$ 8,095,096	\$ 8,615,5
	. ,	. , ,	. , . ,,	. ,,	. ,,.
plus (Deficit)	\$ 223,010	\$ 401,991	\$ 423,614	\$ 626,228	\$ 945,1



Multi-Year Budget Revised 10/20/18

	2018-19	2019-20	2020-21	2021-22	2022-23
	Budget	Forecast	Forecast	Forecast	Forecast
Fund Balance, Beginning of Year	\$ (62,995)	\$ 160,015	\$ 562,006	\$ 985,620	\$ 1,611,849
Fund Balance, End of Year	\$ 160,015	\$ 562,006	\$ 985,620	\$ 1,611,849	\$ 2,556,979
	3.6%	9.9%	13.7%	19.9%	29.7%
Cash Flow Adjustments					
Surplus (Deficit)	223,010	401,991	423,614	626,228	945,130
Cash Flows From Operating Activities					
Public Funding Receivables	(470,764)	(107,935)	(253,420)	(66,421)	(59,755)
Prepaid Expenses	(12,768)	-	-	-	-
Accounts Payable	80,853	28,398	29,411	8,191	8,444
Accrued Expenses	10,546	(23,566)	-	-	-
Cash Flows From Financing Activities				-	-
Proceeds from Factoring	1,364,450	421,400	215,000	-	-
Payments on Factoring	(1,317,470)	(420,700)	(425,700)	-	-
Proceeds(Payments) on Debt	250,000	(250,000)			
Total Change in Cash	127,857	49,587	(11,094)	567,998	893,819
Cash, Beginning of Year	102,104	229,961	279,548	268,454	836,452
Cash, End of Year	\$ 229,961	\$ 279,548	\$ 268,454	\$ 836,452	\$ 1,730,271

Monthly Cash Flow/Budget FY18-19





Monthly Cash Flow/Budget FY18-19

nevised 10/1	_0, _0																
ADA =	449.35	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Year-End	Revised Annual	Original	Favorable /
			Ŭ	·							·	,		Accruals	Budget	Budget Total	(Unfav.)
Books and	d Supplies																
	Textbooks and Core Materials	-	596	26,163	42,789	42,789	-	-	-	-	-	-	-	-	112,338	114,000	1,663
4200	Books and Reference Materials	-	238	1,068	9,927	-	-	-	-	-	-	-	-	-	11,234	22,800	11,566
	School Supplies	-	5,802	7,750	7,232	7,232	7,232	7,232	7,232	7,232	7,232	7,232	7,232	-	78,636	79,800	1,164
4303		-	-	1,023	5,609	5,609	5,609	5,609	5,609	5,609	5,609	5,609	5,609	-	51,500	22,800	(28,700)
4304	Uniforms		853	-	-	-	-	-	-	-	-	-	1,147	-	2,000	-	(2,000)
		2,227	1,892	4,697	8,245	1,545	1,545	1,545	1,545	1,545	1,545	1,545	1,545	-	29,417	54,720	25,303
4400		-	4,982	246	87,098	87,098	-	-	-	-	-	-	-	-	179,425	186,500	7,075
4700	Food Services	-	750	57	4,773	2,386	2,386	2,386	2,386	2,386	2,386	2,386	2,386	-	24,671	140,694	116,024
		2,227	15,114	41,005	165,672	146,658	16,771	16,771	16,771	16,771	16,771	16,771	17,918	-	489,220	621,314	132,094
-	ment Services																
	Nursing	3,333	-	2,118	3,839	3,839	3,839	3,839	3,839	3,839	3,839	3,839	3,839	-	40,000	-	(40,000)
	Special Education	-	-	-	11,880	11,880	11,880	11,880	11,880	11,880	11,880	11,880	11,880	-	106,921	62,800	(44,121)
5103	Substitute Teacher	-	-	1,680	1,900	803	803	803	803	803	803	803	803	-	10,000	-	(10,000)
		3,333	-	3,798	17,619	16,521	16,521	16,521	16,521	16,521	16,521	16,521	16,521	-	156,921	62,800	(94,121)
	nal/Consulting Services																
5801		20	467	20	10,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	-	50,507	22,800	(27,707)
		-	-	-	-	-	-	-	3,800	3,800	3,800	-	-	-	11,400	20,000	8,600
5803	-	-	-	8,625	4,597	4,597	4,597	4,597	4,597	4,597	4,597	4,597	4,597	-	50,000	50,000	-
5804	Professional Development	-	140	49	8,312	8,312	8,312	8,312	8,312	8,312	8,312	8,312	8,312	-	75,000	15,000	(60,000)
5805	General Consulting	-	-	-	500	500	500	500	500	500	500	500	500	-	4,500	5,000	500
5810	Payroll Service Fee	312	143	486	1,083	1,083	1,083	1,083	1,083	1,083	1,083	1,083	1,083	-	10,692	13,000	2,308
5811	Management Fee	18,742	260	11,516	11,371	11,371	11,371	11,371	11,371	11,371	11,371	11,371	8,853	-	130,339	136,453	6,114
5812	District Oversight Fee	-	-	-	38,831	-	-	107,779	-	-	81,980	-	-	88,238	316,827	321,016	4,188
5813	County Fees	-	-	-	1,250	-	-	1,250	-	-	1,250	-	-	1,250	5,000	5,000	-
5814	SPED Encroachment	-	-	-	-	-	-	-	11,170	11,170	11,170	11,170	11,170	-	55,850	56,677	827
		19,074	1,010	20,696	75,945	30,864	30,864	139,893	45,834	45,834	129,064	42,034	39,516	89,488	710,116	644,946	(65,170)
Facilities,	Repairs and Other Leases																
5602	Additional Rent	290	-	-	-	-	-	-	-	-	-	-	710	-	1,000	-	(1,000)
5603	Equipment Leases	-	-	-	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	-	16,200	21,600	5,400
5610	Repairs and Maintenance	-	1,401	-	1,528	1,528	1,528	3,056	3,056	3,056	3,056	3,056	9,294	-	30,556	34,200	3,644
		290	1,401	-	3,328	3,328	3,328	4,856	4,856	4,856	4,856	4,856	11,804	-	47,756	55,800	8,044
Operation	ns and Housekeeping																
5201	Auto and Travel	-	12	-	1,665	1,665	1,665	1,665	1,665	1,665	1,665	1,665	1,665	-	15,000	5,000	(10,000)
5203	Business Meals	-	13	-	554	554	554	554	554	554	554	554	554	-	5,000	5,000	-
5300	Dues & Memberships	-	-	1,419	1,091	1,091	1,091	1,091	1,091	1,091	1,091	1,091	1,091	-	11,234	11,400	166
5400	Insurance	720	5,037	2,878	2,878	2,878	2,878	2,878	2,878	2,878	2,878	2,878	2,878	-	34,536	30,000	(4,536)
5501	Utilities	-	-	-	36,555	9,070	9,070	9,070	9,070	9,070	9,070	18,278	18,278	-	127,532	167,352	39,820
5502	Janitorial/Trash Removal	-	-	4,667	1,156	562	562	562	562	562	562	562	562	-	10,317	6,840	(3,477)
	Office Expense	340	5,358	3,007	2,317	2,317	2,317	2,317	2,317	2,317	2,317	2,317	2,317	-	29,563	30,000	437
	Postage and Shipping	-	74	-	1,140	1,140	1,140	1,140	1,140	1,140	1,140	1,140	1,140	-	10,335	14,000	3,665
	Printing	-	-	512	1,091	1,091	1,091	1,091	1,091	1,091	1,091	1,091	1,091	-	10,335	14,000	3,665
	Other taxes and fees	-	383	23	344	344	344	344	344	344	344	344	344	-	3,500	3,500	-
	Bank Charges	15	93	69	100	100	100	100	100	100	100	100	100	-	1,076	2,000	924
	Public Relations/Recruitment	-	-	-	556	556	556	556	556	556	556	556	556	-	5,000	15,000	10,000
	Communications	_	294	578	2,247	2,247	2,247	2,247	2,247	2,247	2,247	2,247	2,247	_	21,093	30,000	8,907
5500		1,075	11,263	13,154	51,694	23,615	23,615	23,615	23,615	23,615	23,615	32,822	32,822	-	284,520	334,092	49,572
Interest		1,075	11,200	13,134	51,054	23,013	23,013	23,015	23,013	23,013	23,013	52,022	52,022		204,520	334,032	43,372
	Interest Expense	19,168	6,843	14,450	_	10,000	10,000	_	_	_	-	10,000	_	-	70,460	85,163	14,703
/450		19,168	6,843	14,450	_	10,000	10,000		-	-		10,000	-		70,460	85,163	14,703
		15,100	0,045	14,450		10,000	10,000					10,000			70,400		14,705
Total Expense	es	96,126	259,700	335,355	560,690	477,419	347,532	452,597	357,411	355,157	437,259	369,437	365,015	89,488	4,503,186	4,571,633	68,447
Monthly Sur	olus (Deficit)	(96,126)	(259,040)	959,836	(425,451)	(402,294)	90,385	190,112	(235,339)	85,678	(46,499)	(14,397)	(9,974)	386,119	223,010	426,286	(203,276)
															5.0%		





ADA = 449.35	Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Year-End Accruals	Revised Annual Budget	Original Budget Total	Favorable / (Unfav.)	
Cash Flow Adjustments				_											·		•
Monthly Surplus (Deficit)	(96,126)	(259,040)	959,836	(425,451)	(402,294)	90,385	190,112	(235,339)	85,678	(46,499)	(14,397)	(9,974)	386,119	223,010			
Cash flows from operating activities																	
Depreciation/Amortization	-	-	-	-	-	-	-	-	-	-	-	-	-	-			
Public Funding Receivables	-	-	(186,023)	123,656	2,320	(297,902)	-	362,792	(22,318)	-	-	22,318	(475,607)	(470,764)			
Prepaid Expenses	-	4,030	(40,882)	2,676	2,676	2,676	2,676	2,676	2,676	2,676	2,676	2,676	-	(12,768)			
Accounts Payable	3,683	(14,683)	2,365	-	-	-	-	-	-	-	-	-	89,488	80,853			
Accrued Expenses	11,502	57,226	46,199	(104,380)	-	-	-	-	-	-	-	-	-	10,546			
Cash flows from financing activities																	
Proceeds from Factoring	350,000	200,000	214,450	-	200,000	200,000	-	-	-	-	200,000	-	-	1,364,450			
Payments on Factoring	19,168	6,843	(739,031)	-	10,000	10,000	(214,450)	-	-	-	(200,000)	(210,000)	-	(1,317,470)			
CSFA Proceeds(Payments) on Debt	-	-	100,000	-	50,000	-	-	50,000	-	50,000	-	-	-	250,000			
Total Change in Cash	288,227	(5,625)	356,913	(403,499)	(137,298)	5,159	(21,661)	180,129	66,036	6,177	(11,721)	(194,980)					
Cash, Beginning of Month	102,104	390,331	384,707	741,619	338,121	200,823	205,982	184,321	364,450	430,485	436,662	424,941					
Cash, End of Month	390,331	384,707	741,619	338,121	200,823	205,982	184,321	364,450	430,485	436,662	424,941	229,961					



Monthly Cash Flow/Forecast FY19-20

Revised 10	/20/18																
ADA :	= 627.00	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Year-End	Annual	Prior Year	Favorable /
		Jul-19	Aug-19	26b-13	001-19	NOA-12	Dec-19	Jan-20	reb-20	Iviar-20	Apr-20	iviay-20	Jun-20	Accruals	Forecast	Forecast	(Unfav.)
Revenues	-															ADA =	449.35
State Ai	d - Revenue Limit																
8011	LCFF State Aid	-	147,763	147,763	697,823	265,973	265,973	476,062	265,973	371,256	371,256	371,256	371,256	371,256	4,123,607	2,827,470	1,296,137
8012	Education Protection Account	-	-	-	22,468	-	-	22,468	-	-	49,115	-	-	31,350	125,400	89,870	35,530
8096	In Lieu of Property Taxes	53,614	107,229	163,337	99,748	99,748	99,748	99,748	174,558	87,279	87,279	87,279	87,279	-	1,246,846	893,573	353,273
		53,614	254,991	311,099	820,038	365,720	365,720	598,277	440,531	458,535	507,650	458,535	458,535	402,606	5,495,853	3,810,912	1,684,940
Federal	 Revenue	,			·			,		· ·		,	,				<u> </u>
8181	Special Education - Entitlement	-	-	-	-	-	-	-	-	-	-	-	-	71,570	71,570	51,292	20,278
8220	Federal Child Nutrition	-	-	1,798	1,798	3,596	3,596	3,596	3,596	3,596	3,596	3,596	3,596	3,596	35,962	25,773	10,189
8290		-	-	18,491	-	-	18,491	_	-	18,491	-		-	18,491	73,966	53,009	20,957
	Title V, Part B - PCSG	-	-	-, -	-	-	-, -	-	-	-, -	-	-	-		-	442,838	(442,838)
	Other Federal Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	_	10,000	(10,000)
0100		-	-	20,290	1,798	3,596	22,088	3,596	3,596	22,088	3,596	3,596	3,596	93,658	181,498	582,911	(401,414)
Other St	ate Revenue			20)200	2,700	0,000	22,000	0,000	0,000	22,000	0,000	0,000	0,000	00,000			(102)121)
	State Special Education	-	12,798	12,798	23,037	23,037	23,037	23,037	23,037	23,037	23,037	23,037	23,037	23,037	255,965	234,733	21,231
	Child Nutrition	-	-	144	144	288	288	288	288	288	288	288	288	288	2,877	2,062	815
	Mandated Cost	-	-			-	7,338	-	-	-	-	-	-		7,338	_,002	7,338
	State Lottery	-	-	-	_	-	-	31,977	-	-	31,977	-	_	63,954	127,908	91,667	36,241
0000	-	-	12,798	12,942	23,181	23,325	30,662	55,302	23,325	23,325	55,302	23,325	23,325	87,279	394,087	328,462	65,625
Other Lo			22,700)0	20,202	20,020	00,002	00,001	20,020	20)020	00,002	20)020	20,020	07)270			00,020
	Food Service Sales	-	-	1,035	186	93	93	93	93	93	93	93	93	-	1,967	1,410	557
	School Fundraising	-	174	174	453	384	384	384	384	384	384	384	-	_	3,488	2,500	988
		-	174	1,209	640	477	477	477	477	477	477	477	93	-	5,455	3,910	1,546
	—			,													,
Total Reven	ue _	53,614	267,964	345,540	845,657	393,118	418,947	657,652	467,929	504,424	567,025	485,933	485,549	583,542	6,076,893	4,726,196	1,350,697
Total Reven	ue _	53,614	267,964	345,540	845,657	393,118	418,947	657,652	467,929	504,424	567,025	485,933	485,549	583,542	6,076,893	4,726,196	1,350,697
Expenses	-	53,614	267,964	345,540	845,657	393,118	418,947	657,652	467,929	504,424	567,025	485,933	485,549	583,542	6,076,893	4,726,196	1,350,697
Expenses Certifica	- ted Salaries	53,614	267,964	345,540	845,657	393,118	418,947	657,652	467,929	504,424	567,025	485,933	485,549	583,542	6,076,893	4,726,196	1,350,697
Expenses Certifica 1100	- ted Salaries Teachers' Salaries	53,614	157,131	345,540 151,649	845,657 163,903	393,118 163,903	163,903	657,652 163,903	467,929 163,903	504,424 163,903	567,025 163,903	485,933 163,903	485,549 163,903	-	6,076,893 1,783,906	4,726,196 1,293,050	(490,856)
Expenses Certifica 1100	- ted Salaries	53,614 - -						· · ·					·	583,542 - -			
Expenses Certifica 1100	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries	53,614 - - 19,749	157,131	151,649 3,934 19,749	163,903 3,934 19,749	583,542 - - -	1,783,906	1,293,050 42,000 230,000	(490,856) (1,277) (6,992)								
Expenses Certifica 1100 1200	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries	- - 19,749 -	157,131 3,934 19,749	151,649 3,934 19,749 3,091	163,903 3,934 19,749 3,091	583,542 - - -	1,783,906 43,277 236,992 30,912	1,293,050 42,000 230,000 30,000	(490,856) (1,277) (6,992) (912)								
Expenses Certifica 1100 1200 1300 1900	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries	-	157,131 3,934	151,649 3,934 19,749	163,903 3,934 19,749	583,542 - - - -	1,783,906 43,277 236,992	1,293,050 42,000 230,000	(490,856) (1,277) (6,992)								
Expenses Certifica 1100 1200 1300 1900 Classifie	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries	- - 19,749 -	157,131 3,934 19,749 - 180,815	151,649 3,934 19,749 3,091 178,424	163,903 3,934 19,749 3,091 190,678	583,542 - - - - -	1,783,906 43,277 236,992 30,912 2,095,086	1,293,050 42,000 230,000 30,000 1,595,050	(490,856) (1,277) (6,992) (912) (500,036)								
Expenses Certifica 1100 1200 1300 1900 Classifie 2100	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries	- 19,749 - 19,749	157,131 3,934 19,749 	151,649 3,934 19,749 3,091 178,424 33,442	163,903 3,934 19,749 3,091 190,678 25,749	583,542 - - - - - -	1,783,906 43,277 236,992 30,912 2,095,086 282,625	1,293,050 42,000 230,000 30,000 1,595,050 206,446	(490,856) (1,277) (6,992) (912) (500,036) (76,179)								
Expenses Certifica 1100 1200 1300 1900 Classifie 2100 2200	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries	- 19,749 - 19,749 - 2,822	157,131 3,934 19,749 180,815 17,438 16,402	151,649 3,934 19,749 3,091 178,424 33,442 16,828	163,903 3,934 19,749 3,091 190,678 25,749 16,120	583,542 - - - - - - - -	1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132	1,293,050 42,000 230,000 30,000 1,595,050 206,446 133,701	(490,856) (1,277) (6,992) (912) (500,036) (76,179) (47,430)								
Expenses Certifica 1100 1200 1300 1900 Classifie 2100 2200 2300	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators'	- 19,749 - 19,749 - 2,822 9,835	157,131 3,934 19,749 	151,649 3,934 19,749 3,091 178,424 33,442 16,828 7,817	163,903 3,934 19,749 3,091 190,678 25,749 16,120 7,817	583,542 - - - - - - - - -	1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827	1,293,050 42,000 230,000 30,000 1,595,050 206,446 133,701 95,000	(490,856) (1,277) (6,992) (912) (500,036) (76,179) (47,430) (827)								
Expenses Certifica 1100 1200 1300 1900 Classifie 2100 2200 2300 2400	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries	- 19,749 - 19,749 - 2,822 9,835 7,299	157,131 3,934 19,749 - - 180,815 17,438 16,402 7,817 7,299	151,649 3,934 19,749 3,091 178,424 33,442 16,828 7,817 7,299	163,903 3,934 19,749 3,091 190,678 25,749 16,120 7,817 7,299	583,542 - - - - - - - - - - - - -	1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132	1,293,050 42,000 230,000 3 0,000 1,595,050 206,446 133,701 95,000 85,000	(490,856) (1,277) (6,992) (912) (500,036) (76,179) (47,430) (827) (2,584)								
Expenses Certifica 1100 1200 1300 1900 Classifie 2100 2200 2300 2400	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators'	- 19,749 - 19,749 - 2,822 9,835 7,299 316	157,131 3,934 19,749 - 180,815 17,438 16,402 7,817 7,299 1,327	151,649 3,934 19,749 3,091 178,424 33,442 16,828 7,817 7,299 3,515	163,903 3,934 19,749 3,091 190,678 25,749 16,120 7,817 7,299 2,928	583,542 - - - - - - - - - - - - - - - - -	1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827	1,293,050 42,000 230,000 30,000 1,595,050 206,446 133,701 95,000	(490,856) (1,277) (6,992) (912) (500,036) (76,179) (47,430) (827) (2,584) (1,592)								
Expenses Certifica 1100 1200 1300 1900 Classifie 2100 2200 2300 2400 2900	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries	- 19,749 - 19,749 - 2,822 9,835 7,299	157,131 3,934 19,749 - - 180,815 17,438 16,402 7,817 7,299	151,649 3,934 19,749 3,091 178,424 33,442 16,828 7,817 7,299	163,903 3,934 19,749 3,091 190,678 25,749 16,120 7,817 7,299		1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827 87,584	1,293,050 42,000 230,000 3 0,000 1,595,050 206,446 133,701 95,000 85,000	(490,856) (1,277) (6,992) (912) (500,036) (76,179) (47,430) (827) (2,584)								
Expenses Certifica 1100 1200 1300 1900 Classifie 2100 2200 2300 2400 2900 Benefits	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries	- 19,749 - 19,749 - 2,822 9,835 7,299 316 20,272	157,131 3,934 19,749 180,815 17,438 16,402 7,817 7,299 1,327 50,284	151,649 3,934 19,749 3,091 178,424 33,442 16,828 7,817 7,299 3,515 68,901	163,903 3,934 19,749 3,091 190,678 25,749 16,120 7,817 7,299 2,928 59,913		1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827 87,584 31,506 678,674	1,293,050 42,000 230,000 1,595,050 206,446 133,701 95,000 85,000 29,914 550,061	(490,856) (1,277) (6,992) (912) (500,036) (76,179) (47,430) (827) (2,584) (1,592) (128,613)								
Expenses Certifica 1100 1200 1300 1900 Classifie 2100 2200 2300 2400 2900 Benefits 3101	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries	- 19,749 - 19,749 - 2,822 9,835 7,299 316 20,272 5,163	157,131 3,934 19,749 - - 180,815 17,438 16,402 7,817 7,299 1,327 50,284 31,871	151,649 3,934 19,749 3,091 178,424 33,442 16,828 7,817 7,299 3,515 68,901 30,704	163,903 3,934 19,749 3,091 190,678 25,749 16,120 7,817 7,299 2,928 59,913 34,678		1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827 87,584 31,506 678,674 379,839	1,293,050 42,000 230,000 1,595,050 206,446 133,701 95,000 85,000 29,914 550,061	(490,856) (1,277) (6,992) (912) (500,036) (76,179) (47,430) (827) (2,584) (1,592) (128,613) (120,319)								
Expenses Certifica 1100 1200 1300 1900 Classifie 2100 2200 2300 2400 2900 Benefits 3101 3202	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries STRS PERS	- 19,749 - 19,749 - 2,822 9,835 7,299 316 20,272 5,163 4,390	157,131 3,934 19,749 - - 180,815 17,438 16,402 7,817 7,299 1,327 50,284 31,871 10,885	151,649 3,934 19,749 3,091 178,424 33,442 16,828 7,817 7,299 3,515 68,901 30,704 14,264	163,903 3,934 19,749 3,091 190,678 25,749 16,120 7,817 7,299 2,928 59,913 34,678 12,403		1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827 87,584 31,506 678,674 379,839 141,164	1,293,050 42,000 230,000 1,595,050 206,446 133,701 95,000 85,000 29,914 550,061 259,521 100,006	(490,856) (1,277) (6,992) (912) (500,036) (76,179) (47,430) (827) (2,584) (1,592) (128,613) (120,319) (41,158)								
Expenses Certifica 1100 1200 1300 1900 Classifie 2100 2200 2300 2400 2900 Benefits 3101 3202 3301	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries Other Classified Salaries STRS PERS OASDI	- 19,749 - 19,749 - 2,822 9,835 7,299 316 20,272 5,163 4,390 1,444	157,131 3,934 19,749 - - 180,815 17,438 16,402 7,817 7,299 1,327 50,284 31,871	151,649 3,934 19,749 3,091 178,424 33,442 16,828 7,817 7,299 3,515 68,901 30,704	163,903 3,934 19,749 3,091 190,678 25,749 16,120 7,817 7,299 2,928 59,913 34,678	163,903 3,934 19,749 3,091 190,678 25,749 16,120 7,817 7,299 2,928 59,913 34,678 12,403 3,655	163,903 3,934 19,749 3,091 190,678 25,749 16,120 7,817 7,299 2,928 59,913 34,678		1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827 87,584 31,506 678,674 379,839	1,293,050 42,000 230,000 1,595,050 206,446 133,701 95,000 85,000 29,914 550,061	(490,856) (1,277) (6,992) (912) (500,036) (76,179) (47,430) (827) (2,584) (1,592) (128,613) (120,319) (41,158) (7,355)						
Expenses Certifica 1100 1200 1300 1900 Classifie 2100 2200 2300 2400 2900 Benefits 3101 3202 3301	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries STRS PERS	- 19,749 - 19,749 - 2,822 9,835 7,299 316 20,272 5,163 4,390	157,131 3,934 19,749 - - 180,815 17,438 16,402 7,817 7,299 1,327 50,284 31,871 10,885	151,649 3,934 19,749 3,091 178,424 33,442 16,828 7,817 7,299 3,515 68,901 30,704 14,264	163,903 3,934 19,749 3,091 190,678 25,749 16,120 7,817 7,299 2,928 59,913 34,678 12,403		1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827 87,584 31,506 678,674 379,839 141,164	1,293,050 42,000 230,000 1,595,050 206,446 133,701 95,000 85,000 29,914 550,061 259,521 100,006	(490,856) (1,277) (6,992) (912) (500,036) (76,179) (47,430) (827) (2,584) (1,592) (128,613) (120,319) (41,158)								
Expenses Certifica 1100 1200 1300 1900 Classifie 2100 2300 2400 2900 Benefits 3101 3202 3301 3311	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries Other Classified Salaries STRS PERS OASDI	- 19,749 - 19,749 - 2,822 9,835 7,299 316 20,272 5,163 4,390 1,444	157,131 3,934 19,749 - - 180,815 17,438 16,402 7,817 7,299 1,327 50,284 31,871 10,885 3,397	151,649 3,934 19,749 3,091 178,424 33,442 16,828 7,817 7,299 3,515 68,901 30,704 14,264 4,342	163,903 3,934 19,749 3,091 190,678 25,749 16,120 7,817 7,299 2,928 59,913 34,678 12,403 3,655		1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827 87,584 31,506 678,674 379,839 141,164 42,078	1,293,050 42,000 230,000 1,595,050 206,446 133,701 95,000 85,000 29,914 550,061 259,521 100,006 34,722	(490,856) (1,277) (6,992) (912) (500,036) (76,179) (47,430) (827) (2,584) (1,592) (128,613) (120,319) (41,158) (7,355)								
Expenses Certifica 1100 1200 1300 900 Classifie 2100 2200 2300 2400 2900 Benefits 3101 3202 3301 3311 3401	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries d Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries Other Classified Salaries STRS PERS OASDI Medicare	- 19,749 - 19,749 - 2,822 9,835 7,299 316 20,272 5,163 4,390 1,444	157,131 3,934 19,749 	151,649 3,934 19,749 3,091 178,424 33,442 16,828 7,817 7,299 3,515 68,901 30,704 14,264 4,342 3,469	163,903 3,934 19,749 3,091 190,678 25,749 16,120 7,817 7,299 2,928 59,913 34,678 12,403 3,655 3,625		1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827 87,584 31,506 678,674 379,839 141,164 42,078 40,220	1,293,050 42,000 230,000 1,595,050 206,446 133,701 95,000 85,000 29,914 550,061 259,521 100,006 34,722 31,243	(490,856) (1,277) (6,992) (912) (500,036) (76,179) (47,430) (827) (2,584) (1,592) (128,613) (120,319) (41,158) (7,355) (8,976)								
Expenses Certifica 1100 1200 1300 1900 Classifie 2100 2200 2300 2400 2900 Benefits 3101 3202 3301 3311 3401 3501	ted Salaries Teachers' Salaries Pupil Support Salaries Administrators' Salaries Other Certificated Salaries Instructional Salaries Support Salaries Classified Administrators' Clerical and Office Staff Salaries Other Classified Salaries STRS PERS OASDI Medicare Health and Welfare	- 19,749 - 19,749 - 2,822 9,835 7,299 316 20,272 5,163 4,390 1,444 763 -	157,131 3,934 19,749 	151,649 3,934 19,749 3,091 178,424 33,442 16,828 7,817 7,299 3,515 68,901 30,704 14,264 4,342 3,469 14,136	163,903 3,934 19,749 3,091 190,678 25,749 16,120 7,817 7,299 2,928 59,913 34,678 12,403 3,655 3,625 16,862		1,783,906 43,277 236,992 30,912 2,095,086 282,625 181,132 95,827 87,584 31,506 678,674 379,839 141,164 42,078 40,220 165,894	1,293,050 42,000 230,000 30,000 1,595,050 206,446 133,701 95,000 85,000 29,914 550,061 259,521 100,006 34,722 31,243 114,781	(490,856) (1,277) (6,992) (912) (500,036) (76,179) (47,430) (827) (2,584) (1,592) (128,613) (120,319) (41,158) (7,355) (8,976) (51,114)								



Monthly Cash Flow/Forecast FY19-20

Revised 10/20/18																
ADA = 627.00	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Year-End Accruals	Annual Forecast	Prior Year Forecast	Favorable / (Unfav.)
Books and Supplies																
4100 Textbooks and Core Curricula N	1a [.] -	279	12,265	20,059	20,059	-	-	-	-	-	_	-	_	52,663	112,338	59,675
4200 Books and Other Reference Ma		112	501	4,654	20,000	_	_	_	_	_	_	_		5,266	11,234	5,968
4302 School Supplies	-	8,258	11,030	4,034	- 10,292	10 202	- 10,292	- 10,292	10,292	- 10,292	- 10,292	10 202	-	111,920	78,636	(33,283)
	-	0,250		10,292	10,292	10,292	10,292					10,292	-			
4303 Special Activities/Field Trips	-	-	-	-	-	-	-	24,433	24,433	24,433	-	-	-	73,298	51,500	(21,798)
4304 Uniforms	-	1,214	-	-	-	-	-	-	-	-	-	1,632	-	2,847	2,000	(847)
4305 Software	3,170	2,693	6,684	11,734	2,198	2,198	2,198	2,198	2,198	2,198	2,198	2,198	-	41,868	29,417	(12,451)
4400 Noncapitalized Equipment	-	4,761	236	83,229	83,229	-	-	-	-	-	-	-	-	171,455	179,425	7,970
4700 Food Services	-	1,067	81	6,793	3,396	3,396	3,396	3,396	3,396	3,396	3,396	3,396	-	35,113	24,671	(10,442)
	3,170	18,384	30,797	136,761	119,175	15,887	15,887	40,320	40,320	40,320	15,887	17,519	-	494,428	489,220	(5,208)
Subagreement Services																
5101 Nursing	4,744	-	3,015	5,463	5,463	5,463	5,463	5,463	5,463	5,463	5,463	5,463	-	56,930	40,000	(16,930)
5102 Special Education	-	-	-	16,908	16,908	16,908	16,908	16,908	16,908	16,908	16,908	16,908	-	152,176	106,921	(45,255)
5103 Substitute Teacher	-	-	2,391	2,704	1,142	1,142	1,142	1,142	1,142	1,142	1,142	1,142	-	14,233	10,000	(4,233)
	4,744	_	5,406	25,076	23,514	23,514	23,514	23,514	23,514	23,514	23,514	23,514	-	223,339	156,921	(66,418)
Professional/Consulting Services			-,													(00, 120)
5801 IT	20	477	20	10,200	5,100	5,100	5,100	5,100	5,100	5,100	5,100	5,100		51,517	50,507	(1,010)
5802 Audit & Taxes	20	4//	- 20	- 10,200	5,100	5,100	- 5,100	3,876	3,876	3,876	- 5,100	5,100		11,628	11,400	(1,010) (228)
	-											4 6 8 0	-			
5803 Legal	-	-	8,798	4,689	4,689	4,689	4,689	4,689	4,689	4,689	4,689	4,689	-	51,000	50,000	(1,000)
5804 Professional Development	-	199	69	11,831	11,831	11,831	11,831	11,831	11,831	11,831	11,831	11,831	-	106,744	75,000	(31,744)
5805 General Consulting	-	-	-	712	712	712	712	712	712	712	712	712	-	6,405	4,500	(1,905)
5810 Payroll Service Fee	444	204	692	1,542	1,542	1,542	1,542	1,542	1,542	1,542	1,542	1,542	-	15,217	10,692	(4,525)
5811 Management Fee	23,181	322	14,244	14,064	14,064	14,064	14,064	14,064	14,064	14,064	14,064	10,950	-	161,210	130,339	(30,871)
5812 District Oversight Fee	-	-	-	71,747	-	-	99,701	-	-	98,077	-	-	107,976	377,501	316,827	(60,673)
5813 County Fees	-	-	-	1,275	-	-	1,275	-	-	1,275	-	-	1,275	5,100	5,000	(100)
5814 SPED Encroachment	2,793	2,793	5,027	5,027	5,027	5,027	5,027	9,443	9,443	9,443	9,443	9,443	0	77,931	55,850	(22,080)
	26,438	3,994	28,850	121,086	42,964	42,964	143,940	51,256	51,256	150,608	47,380	44,266	109,251	864,253	710,116	(154,137)
Facilities, Repairs and Other Leases		,	,	,	,	,	,	,	,	,	,	,	,	·		
5602 Additional Rent	413	-	-	-	-	-	-	-	-	-	-	1,011	-	1,423	1,000	(423)
5603 Equipment Leases	-	_	_	2,562	2,562	2,562	2,562	2,562	2,562	2,562	2,562	2,562	_	23,057	16,200	(6,857)
5610 Repairs and Maintenance	-	1,993	-	2,174	2,174	2,174	4,349	4,349	4,349	4,349	4,349	13,228	_	43,489	30,556	(12,933)
Solo Repairs and Maintenance	413	1,993	_	4,736	4,736	4,736	6,911	6,911	6,911	6,911	6,911	16,800	-	67,969	47,756	(20,213)
Operations and Housekeeping	415	1,995	-	4,730	4,730	4,730	0,911	0,911	0,911	0,911	0,911	10,800	-	07,909	47,750	(20,213)
		17		2 270	2 2 7 0	2 2 7 0	2 2 7 0	2 2 7 0	2 270	2 2 7 0	2 2 7 0	2 2 7 0		21.240	15 000	(6.240)
5201 Auto and Travel	-	17	-	2,370	2,370	2,370	2,370	2,370	2,370	2,370	2,370	2,370	-	21,349	15,000	(6,349)
5203 Business Meals	-	19	-	789	789	789	789	789	789	789	789	789	-	7,116	5,000	(2,116)
5300 Dues & Memberships	-	-	2,020	1,552	1,552	1,552	1,552	1,552	1,552	1,552	1,552	1,552	-	15,989	11,234	(4,755)
5400 Insurance	1,024	7,168	4,096	4,096	4,096	4,096	4,096	4,096	4,096	4,096	4,096	4,096	-	49,154	34,536	(14,618)
5501 Utilities	-	-	-	47,948	11,897	11,897	11,897	11,897	11,897	11,897	23,974	23,974	-	167,279	127,532	(39,747)
5502 Janitorial/Trash Removal	-	-	6,643	1,645	799	799	799	799	799	799	799	799	-	14,684	10,317	(4,367)
5510 Office Expense	484	7,626	4,280	3,298	3,298	3,298	3,298	3,298	3,298	3,298	3,298	3,298	-	42,075	29,563	(12,513)
5511 Postage and Shipping	-	105	-	1,623	1,623	1,623	1,623	1,623	1,623	1,623	1,623	1,623	-	14,709	10,335	(4,374)
5512 Printing	-	-	728	1,553	1,553	1,553	1,553	1,553	1,553	1,553	1,553	1,553	-	14,709	10,335	(4,374)
5513 Other taxes and fees	-	545	33	489	489	489	489	489	489	489	489	489	-	4,981	3,500	(1,481)
5514 Bank Charges	21	132	97	142	489	485	485	485 142	142	485	142	485 142		1,531	1,076	(1,481) (455)
-			-		567		567		567		567	567				
5515 Public Relations/Recruitment	-	-	-	567		567		567		567			-	5,100	5,000	(100)
5900 Communications	-	418	823	3,198	3,198	3,198	3,198	3,198	3,198	3,198	3,198	3,198	-	30,020	21,093	(8,928)
	1,529	16,030	18,721	69,271	32,374	32,374	32,374	32,374	32,374	32,374	44,451	44,451	-	388,697	284,520	(104,177)
Interest																
7438 Interest Expense	-	-	2,500	200	11,472	200	200	-	165	-	11,272	-	-	26,010	70,460	44,451
	-	-	2,500	200	11,472	200	200	-	165	-	11,272	-	-	26,010	70,460	44,451
Total Expenses	89,895	330,956	405,811	683,494	560,599	446,038	553,813	484,206	482,058	580,089	475,778	472,914	109,251	5,674,902	4,503,186	(1,171,716)
Monthly Surplus (Deficit)	(36,280)	(62,992)	(60,271)	162,163	(167,481)	(27,091)	103,839	(16,277)	22,366	(13,064)	10,154	12,635	474,291	401,991	223,010	178,981
	(30,200)	(02,332)	(00,271)	102,103	(107,401)	(27,091)	100,000	(10,277)	22,300	(13,004)	10,134	12,033	-1-,251	7.08%	223,010	170,001
														7.00%		



Monthly Cash Flow/Forecast FY19-20 Revised 10/20/18

ADA = 627.00	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Year-End Accruals
Cash Flow Adjustments													
Monthly Surplus (Deficit)	(36,280)	(62,992)	(60,271)	162,163	(167,481)	(27,091)	103,839	(16,277)	22,366	(13,064)	10,154	12,635	474,291
Cash flows from operating activities													
Public Funding Receivables	319,395	-	-	-	-	91,667	64,544	-	-	-	-	-	(583,542)
Accounts Payable	(80,853)	-	-	-	-	-	-	-	-	-	-	-	109,251
Accrued Expenses	(23,566)	-	-	-	-	-	-	-	-	-	-	-	-
Cash flows from financing activities													
Proceeds from Factoring	-	-	-	-	210,700	-	-	-	-	-	210,700	-	-
Payments on Factoring	-	-	(210,000)	-	-	-	(210,700)	-	-	-	-	-	-
CSFA Proceeds(Payments) on Debt	-	-	(41,667)	(41,667)	(41,667)	(41,667)	(41,667)	-	(41,667)	-	-	-	-
Total Change in Cash	178,695	(62,992)	(311,938)	120,496	1,552	22,910	(83,983)	(16,277)	(19,301)	(13,064)	220,854	12,635	
Cash, Beginning of Month	229,961	408,656	345,664	33,726	154,223	155,775	178,685	94,701	78,424	59,123	46,059	266,913	
Cash, End of Month	408,656	345,664	33,726	154,223	155,775	178,685	94,701	78,424	59,123	46,059	266,913	279,548	



Annual Forecast	Prior Year Forecast	Favorable / (Unfav.)
401,991		
(107,935)		
28,398		
(23,566)		
421,400		
(420.700)		

(250,000)

Monthly Cash Flow/Forecast FY20-21

ADA =	769.50	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Year-End Accruals	Annual Forecast	Prior Year Forecast	Favorable / (Unfav.)
Revenues	1															ADA =	
	- Revenue Limit															ADA -	027.00
	LCFF State Aid	_	212,776	212,776	382,996	382,996	382,996	382,996	382,996	576,429	576,429	576,429	576,429	576,429	5,222,676	4,123,607	1,099,069
	Education Protection Account		- 212,770	212,770	31,350		302,990	31,350	- 302,990	570,425	52,725	570,425	570,425	38,475	153,900	4,123,007	28,500
	In Lieu of Property Taxes	91,813	183,626	122,418	122,418	122,418	122,418	122,418	214,231	107,115	107,115	107,115	107,115		1,530,220	1,246,846	283,374
8090		91,813	396,402	335,193	536,764	505,414	505,414	536,764	597,227	683,544	736,269	683,544	683,544	614,904	6,906,796	5,495,853	1,410,944
Federal R	- evenue	01)010	000,102	000,200	000,701	000)121	000)121	000,701	007)227	000,011	100)200	000,011	000,011	021,001	0,000,000		_,,.
	Special Education - Entitlement	-	-	-	-	-	-	-	-	-	-	-	-	87,836	87,836	71,570	16,266
	Federal Child Nutrition	-	-	2,207	2,207	4,414	4,414	4,414	4,414	4,414	4,414	4,414	4,414	4,414	44,135	35,962	8,173
8290	Title I, Part A - Basic Low Income	-	-	22,694	-	-	22,694	, -	-	22,694	, -	-	-	22,694	90,776	73,966	16,810
		-	-	24,901	2,207	4,414	27,108	4,414	4,414	27,108	4,414	4,414	4,414	114,944	222,747	181,498	41,250
Other Sta	te Revenue				,		·	,			,	,	· ·	· · · ·		· · · ·	<u> </u>
8311	State Special Education	-	15,707	15,707	28,272	28,272	28,272	28,272	28,272	28,272	28,272	28,272	28,272	28,272	314,138	255,965	58,174
8520	Child Nutrition	-	-	177	177	353	353	353	353	353	353	353	353	353	3,531	2,877	654
8550	Mandated Cost	-	-	-	-	-	10,239	-	-	-	-	-	-	-	10,239	7,338	2,901
8560	State Lottery	-	-	-	-	-	-	39,245	-	-	39,245	-	-	78,489	156,978	127,908	29,070
	· -	-	15,707	15,883	28,449	28,626	38,864	67,870	28,626	28,626	67,870	28,626	28,626	107,115	484,886	394,087	90,799
Other Loo	- cal Revenue																
8634	Food Service Sales	-	-	1,270	229	114	114	114	114	114	114	114	114	-	2,414	1,967	447
8699	School Fundraising	-	214	214	557	471	471	471	471	471	471	471	-	-	4,281	3,488	793
	-	-	214	1,484	785	585	585	585	585	585	585	585	114	-	6,695	5,455	1,240
	-																
Total Revenu	le	91,813	412,323	377,461	568,205	539,038	571,971	609,633	630,851	739,863	809,138	717,169	716,698	836,962	7,621,125	6,076,893	1,544,231
Expenses																	
Certificat	ed Salaries																
1100	Teachers' Salaries	-	213,791	206,332	223,004	223,004	223,004	223,004	223,004	223,004	223,004	223,004	223,004	-	2,427,154	1,783,906	(643,248)
1200	Pupil Support Salaries	-	4,050	4,050	4,050	4,050	4,050	4,050	4,050	4,050	4,050	4,050	4,050	-	44,549	43,277	(1,272)
1300	Administrators' Salaries	27,830	27,830	27,830	27,830	27,830	27,830	27,830	27,830	27,830	27 <i>,</i> 830	27,830	27,830	-	333,960	236,992	(96,968)
1900	Other Certificated Salaries	-	-	3,182	3,182	3,182	3,182	3,182	3,182	3,182	3,182	3,182	3,182	-	31,821	30,912	(909)
	-	27,830	245,670	241,394	258,066	258,066	258,066	258,066	258,066	258,066	258,066	258,066	258,066	-	2,837,483	2,095,086	(742,397)
Classified																	
	Instructional Salaries	-	31,076	31,076	31,076	31,076	31,076	31,076	31,076	31,076	31,076	31,076	31,076	-	341,841	282,625	(59,216)
	Support Salaries	3,467	20,147	20,670	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800	19,800	-	222,486	181,132	(41,354)
	Classified Administrators' Salaries	10,124	8,047	8,047	8,047	8,047	8,047	8,047	8,047	8,047	8,047	8,047	8,047	-	98,645	95,827	(2,817)
	Clerical and Office Staff Salaries	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	8,667	-	104,004	87,584	(16,420)
2900	Other Classified Salaries	325	1,366	3,618	3,014	3,014	3,014	3,014	3,014	3,014	3,014	3,014	3,014	-	32,432	31,506	(926)
	-	22,583	69,304	72,079	70,605	70,605	70,605	70,605	70,605	70,605	70,605	70,605	70,605	-	799,408	678,674	(120,734)
Benefits																	
	STRS	7,366	45,474	43,809	49,479	49,479	49,479	49,479	49,479	49,479	49,479	49,479	49,479	-	541,959	379,839	(162,120)
	PERS	5,842	14,486	18,982	16,506	16,506	16,506	16,506	16,506	16,506	16,506	16,506	16,506	-	187,861	141,164	(46,697)
	OASDI	1,701	4,001	5,114	4,305	4,305	4,305	4,305	4,305	4,305	4,305	4,305	4,305	-	49,563	42,078	(7,486)
	Medicare	1,001	4,413	4,549	4,752	4,752	4,752	4,752	4,752	4,752	4,752	4,752	4,752	-	52,735	40,220	(12,515)
	Health and Welfare	-	-	18,348	21,886	21,886	21,886	21,886	21,886	21,886	21,886	21,886	21,886	-	215,321	165,894	(49,426)
	State Unemployment	1,421	6,421	3,191	1,455	1,455	1,455	7,276	5,820	2,910	1,455	1,455	1,455	-	35,770	28,420	(7,350)
3601	Workers' Compensation	906	6,339	3,622	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	4,450	-	50,916	38,833	(12,084)
	-	18,236	81,135	97,615	102,833	102,833	102,833	108,654	107,198	104,288	102,833	102,833	102,833	-	1,134,126	836,448	(297,678)



Monthly Cash Flow/Forecast FY20-21

ADA - 760 50																
ADA = 769.50	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Year-End Accruals	Annual Forecast	Prior Year Forecast	Favorable / (Unfav.)
Books and Supplies																
4100 Textbooks and Core Curricula Mat	-	243	10,655	17,426	17,426	-	-	-	-	-	-	-	-	45,750	52,663	6,912
4200 Books and Other Reference Mater	-	97	435	4,043	-	-	-	-	-	-	-	-	-	4,575	5,266	691
4302 School Supplies	-	10,337	13,808	12,884	12,884	12,884	12,884	12,884	12,884	12,884	12,884	12,884	-	140,103	111,920	(28,183)
4303 Special Activities/Field Trips	-	-	-	-	-	-	-	30,585	30,585	30,585	-	-	-	91,755	73,298	(18,458)
4304 Uniforms	-	1,520	-	-	-	-	-	-	-	-	-	2,043	-	3,563	2,847	(717)
4305 Software	3,968	3,371	8,368	14,689	2,752	2,752	2,752	2,752	2,752	2,752	2,752	2,752	-	52,411	41,868	(10,543)
4400 Noncapitalized Equipment	-	4,535	224	79,273	79,273	-	-	-	-	-	-	-	-	163,305	171,455	8,150
4700 Food Services	-	1,336	102	8,503	4,252	4,252	4,252	4,252	4,252	4,252	4,252	4,252	-	43,955	35,113	(8,842)
	3,968	21,439	33,592	136,818	116,587	19,888	19,888	50,473	50,473	50,473	19,888	21,931	-	545,417	494,428	(50,989)
- Subagreement Services	- /	,	,	,	-,	-,	- /	, -	, -	/ -	- /	/				(
5101 Nursing	5,939	-	3,774	6,839	6,839	6,839	6,839	6,839	6,839	6,839	6,839	6,839	-	71,266	56,930	(14,336)
5102 Special Education	-,	-	-	21,166	21,166	21,166	21,166	21,166	21,166	21,166	21,166	21,166	-	190,497	152,176	(38,321)
5103 Substitute Teacher	-	-	2,993	3,385	1,430	1,430	1,430	1,430	1,430	1,430	1,430	1,430	-	17,817	14,233	(3,584)
	5,939	-	6,767	31,391	29,435	29,435	29,435	29,435	29,435	29,435	29,435	29,435	-	279,579	223,339	(56,241)
Professional/Consulting Services	3,333		0,707	51,001	23,133	23,103	20,100	23,103	23,103	20,100	23,133	23,103		275,575		(00)212)
5801 IT	26	597	26	12,769	6,384	6,384	6,384	6,384	6,384	6,384	6,384	6,384	_	64,490	51,517	(12,973)
5802 Audit & Taxes	- 20	-	-	-		- 0,50	- 0,50	3,954	3,954	3,954	- 0,50	- 0,504	_	11,861	11,628	(12,573)
5803 Legal	_	-	8,974	4,783	4,783	4,783	4,783	4,783	4,783	4,783	4,783	4,783	_	52,020	51,000	(1,020)
5804 Professional Development	_	249	87	14,810	14,810	14,810	14,810	14,810	14,810	14,810	14,810	14,810		133,624	106,744	(26,880)
5805 General Consulting	_	-		891	891	891	891	891	891	891	891	891		8,017	6,405	(1,613)
5810 Payroll Service Fee	556	255	866	1,930	1,930	1,930	1,930	1,930	1,930	1,930	1,930	1,930	_	19,049	15,217	(3,832)
	28,177	255 391			1,950	1,950	1,930	1,950		1,950	1,950	13,310	-			
6	20,177		17,313	17,095	17,095	17,095			17,095			15,510	127 262	195,955	161,210	(34,745)
5812 District Oversight Fee	-	-	-	80,516	-	-	102,242	-	-	110,340	-	-	137,362	430,460	377,501	(52,960)
5813 County Fees	-	-	-	1,301	-	-	1,301	-	-	1,301	-	-	1,301	5,202	5,100	(102)
5814 SPED Encroachment	3,897 32,656	3,897 5,389	7,014 34,280	7,014 141,108	7,014 52,907	7,014 52,907	7,014 156,449	10,556 60,403	10,556 60,403	10,556 172,044	10,556 56,449	10,556 52,664	- 138,662	95,642 1,016,322	77,931 864,253	(17,712) (152,069)
Facilities, Repairs and Other Leases	02,000	0,000	0.)200	1.1,100	02,007	01,007	200)110	00,100	00,100	272)011	00,110	02,000	100,002	_,		(,
5602 Additional Rent	517	-	-	-	-	-	-	-	-	-	-	1,265	-	1,782	1,423	(358)
5603 Equipment Leases	-	-	-	3,207	3,207	3,207	3,207	3,207	3,207	3,207	3,207	3,207	-	28,863	23,057	(5,806)
5610 Repairs and Maintenance	-	2,495	-	2,722	2,722	2,722	5,444	5,444	5,444	5,444	5,444	16,559	-	54,440	43,489	(10,951)
	517	2,495	-	5,929	5,929	5,929	8,651	8,651	8,651	8,651	8,651	21,031	-	85,084	67,969	(17,116)
Operations and Housekeeping					-	-			-							
5201 Auto and Travel	-	21	-	2,967	2,967	2,967	2,967	2,967	2,967	2,967	2,967	2,967	-	26,725	21,349	(5,376)
5203 Business Meals	-	23	-	987	987	987	987	987	987	987	987	987	-	8,908	7,116	(1,792)
5300 Dues & Memberships	-	-	2,528	1,943	1,943	1,943	1,943	1,943	1,943	1,943	1,943	1,943	-	20,015	15,989	(4,026)
5400 Insurance	1,282	8,973	5,128	5,128	5,128	5,128	5,128	5,128	5,128	5,128	5,128	5,128	-	61,531	49,154	(12,378)
5501 Utilities	-	, _	, _	59,936	, 14,871	14,871	14,871	14,871	14,871	14,871	29,968	29,968	-	209,099	167,279	(41,820)
5502 Janitorial/Trash Removal	-	-	8,316	2,059	1,001	1,001	1,001	1,001	1,001	1,001	1,001	1,001	-	18,381	14,684	(3,698)
5510 Office Expense	606	9,547	5,358	4,129	4,129	4,129	4,129	4,129	4,129	4,129	4,129	4,129	-	52,670	42,075	(10,595)
5511 Postage and Shipping	-	131		2,031	2,031	2,031	2,031	2,031	2,031	2,031	2,031	2,031	-	18,414	14,709	(3,704)
5512 Printing	-		912	1,945	1,945	1,945	1,945	1,945	1,945	1,945	1,945	1,945	_	18,414	14,709	(3,704)
5513 Other taxes and fees	-	682	41	612	612	612	612	612	612	612	612	612	_	6,236	4,981	(1,254)
5514 Bank Charges	27	165	122	178	178	178	178	178	178	178	178	178	_	1,917	1,531	(386)
5515 Public Relations/Recruitment	-	-	-	578	578	578	578	578	578	578	578	578		5,202	5,100	(102)
5900 Communications	_	523	1,031	4,003	4,003	4,003	4,003	4,003	4,003	4,003	4,003	4,003		37,580	30,020	(7,560)
	1,914	20,066	23,435	86,496	40,373	40,373	40,373	40,373	40,373	40,373	55,470	55,470		485,091	<u>388,697</u>	(96,394)
Interest	1,914	20,000	23,433	00,490	40,373	40,373	40,373	40,373	40,373	40,373	55,470	55,470	-	485,051	300,037	(30,354)
7438 Interest Expense			_	15,000	_				_					15,000	26,010	11,010
			-	15,000				-				-	-	15,000	26,010	11,010 11,010
-				15,000										15,000	20,010	11,010
Total Expenses	113,643	445,499	509,161	848,246	676,735	580,036	692,121	625,204	622,294	732,479	601,397	612,035	138,662	7,197,510	5,674,902	(1,522,608)
Monthly Surplus (Deficit)	(21,829)	(33,176)	(131,700)	(280,041)	(137,696)	(8,065)	(82,488)	5,647	117,569	76,659	115,772	104,663	698,299	423,614	401,991	21,623
· · · · · · · · · ·	, ,>]	<u></u>		<u>,,</u>	, - , 1	<u> </u>	<u>, , , , , , , , , , , , , , , , , , , </u>	-,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	.,	_,	. ,		5.9%		,



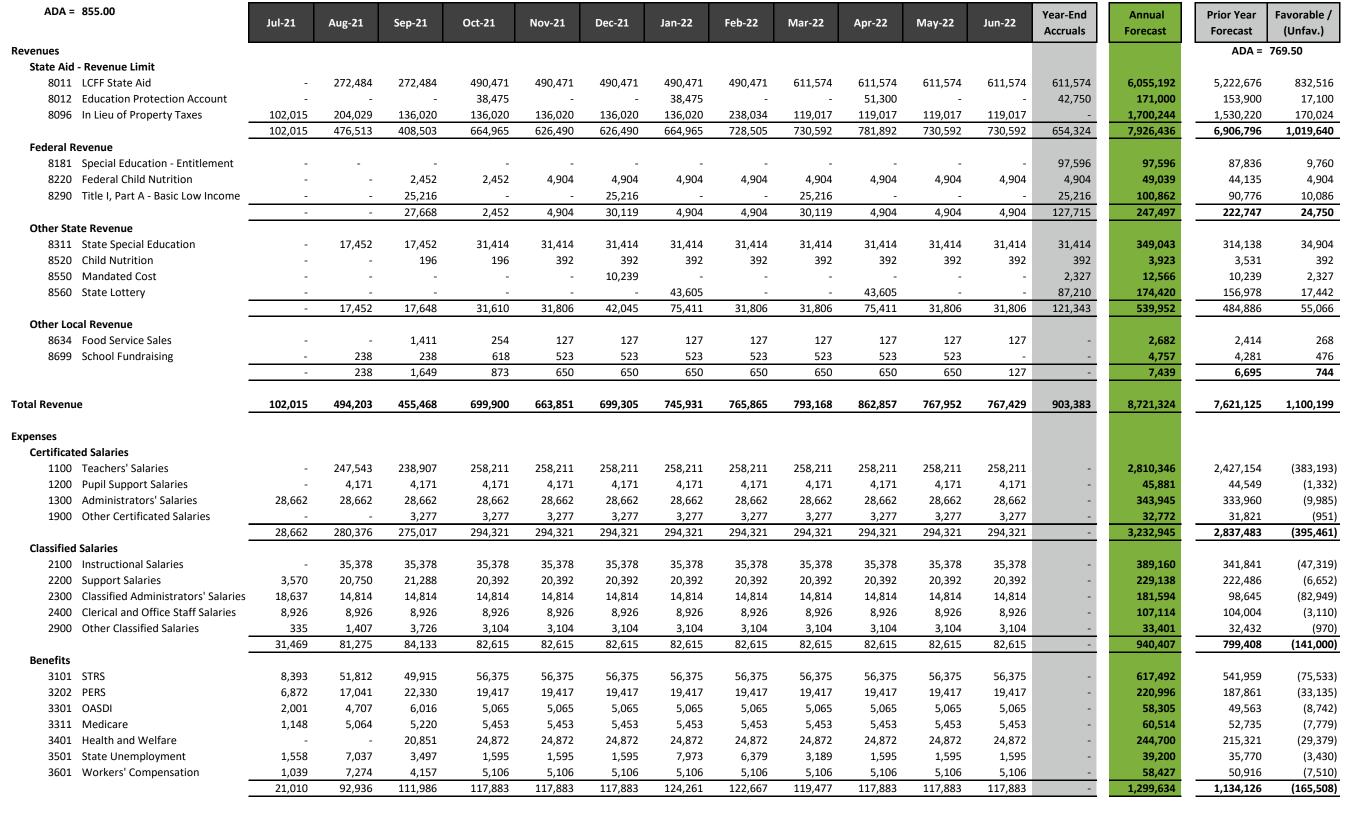
Monthly Cash Flow/Forecast FY20-21

Revised 10/20/18

ADA = 769.50	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Year-End Accruals	Annual Forecast	Prior Year Forecast	Favorable / (Unfav.)
Cash Flow Adjustments																
Monthly Surplus (Deficit)	(21,829)	(33,176)	(131,700)	(280,041)	(137,696)	(8,065)	(82,488)	5,647	117,569	76,659	115,772	104,663	698,299	423,614		
Cash flows from operating activities																
Public Funding Receivables	406,490	-	63,954	-	-	-	113,098	-	-	-	-	-	(836,962)	(253,420)		
Accounts Payable	(109,251)	-	-	-	-	-	-	-	-	-	-	-	138,662	29,411		
Cash flows from financing activities																
Proceeds from Factoring	-	-		215,000	-	-	-	-	-	-	-	-	-	215,000		
Payments on Factoring	-	-	(210,700)	-	-	-	-	-	-	(215,000)	-	-	-	(425,700)		
Total Change in Cash	275,409	(33,176)	(278,446)	(65,041)	(137,696)	(8,065)	30,611	5,647	117,569	(138,341)	115,772	104,663				
Cash, Beginning of Month	279,548	554,957	521,781	243,336	178,295	40,598	32,534	63,144	68,792	186,360	48,019	163,791				
	2, 3, 3 40	55 7,557	321,701	2.3,330	1, 0,200	10,000	52,554	00,144	00,752	100,000	10,010	100,701				
Cash, End of Month	554,957	521,781	243,336	178,295	40,598	32,534	63,144	68,792	186,360	48,019	163,791	268,454				

CHARTER IMPACT







Monthly Cash Flow/Forecast FY21-22

ADA = 855.00													Year-End	Annual	Prior Year	Favorable /
	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Accruals	Forecast	Forecast	(Unfav.)
Books and Supplies																
4100 Textbooks and Core Curricula Mat	-	173	7,598	12,427	12,427	-	-	-	-	-	-	-	-	32,625	45,750	13,125
4200 Books and Other Reference Mater	-	69	310	2,883	-	-	-	-	-	-	-	-	-	3,263	4,575	1,313
4302 School Supplies	-	11,715	15,649	14,602	14,602	14,602	14,602	14,602	14,602	14,602	14,602	14,602	-	158,783	140,103	(18,680)
4303 Special Activities/Field Trips	-	-	-	-	-	-	-	34,663	34,663	34,663	-	-	-	103,989	91,755	(12,234)
4304 Uniforms	-	1,723	-	-	-	-	-	-	-	-	-	2,316	-	4,038	3,563	(475)
4305 Software	4,497	3,821	9,483	16,647	3,119	3,119	3,119	3,119	3,119	3,119	3,119	3,119	-	59,399	52,411	(6,988)
4400 Noncapitalized Equipment	-	3,315	164	57,953	57,953	-	-	-	-	-	-	-	-	119,385	163,305	43,920
4700 Food Services	-	1,514	115	9,637	4,819	4,819	4,819	4,819	4,819	4,819	4,819	4,819	-	49,815	43,955	(5,861)
Subagraament Samiaaa	4,497	22,330	33,320	114,149	92,919	22,539	22,539	57,203	57,203	57,203	22,539	24,855	-	531,298	545,417	14,119
Subagreement Services	6 721		4 277	7 751	7 751	7 751	7 751	7 751	7 751	7 751	7 751	7 751		90 769	71 266	(0 502)
5101 Nursing	6,731	-	4,277	7,751	7,751	7,751	7,751	7,751	7,751	7,751	7,751	7,751	-	80,768	71,266	(9,502)
5102 Special Education	-	-	-	23,988	23,988	23,988	23,988	23,988	23,988	23,988	23,988	23,988	-	215,896	190,497	(25,400)
5103 Substitute Teacher	6,731	-	3,392 7,669	3,837 35,576	1,620 33,360	-	20,192 316,857	17,817 279,579	(2,376) (37,277)							
Professional/Consulting Services	0,751		7,009	33,370	33,300	55,500	33,300	55,500	33,300	33,300	55,500	33,300	-	510,857	275,575	(37,277)
5801 IT	29	676	29	14,471	7,236	7,236	7,236	7,236	7,236	7,236	7,236	7,236	-	73,089	64,490	(8,599)
5802 Audit & Taxes		-	-	,	-			4,033	4,033	4,033			_	12,098	11,861	(237)
5803 Legal	-	-	9,153	4,879	4,879	4,879	4,879	4,879	4,879	4,879	4,879	4,879	-	53,060	52,020	(1,040)
5804 Professional Development	-	283	98	16,784	16,784	16,784	16,784	16,784	16,784	16,784	16,784	16,784	-	151,441	133,624	(17,817)
5805 General Consulting	-		-	1,010	1,010	1,010	1,010	1,010	1,010	1,010	1,010	1,010	-	9,086	8,017	(1,069)
5810 Payroll Service Fee	630	289	982	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	2,187	-	21,589	19,049	(2,540)
5811 Management Fee	31,737	440	19,501	19,255	19,255	19,255	19,255	19,255	19,255	19,255	19,255	14,992	_	220,710	195,955	(24,754)
5812 District Oversight Fee	-	-		88,216			116,143			122,327			145,527	472,212	430,460	(41,752)
5813 County Fees	-	-	-	1,327	-	-	1,327	-	-	1,327	-	-	1,327	5,306	5,202	(104)
5814 SPED Encroachment	4,782	4,782	8,608	8,608	8,608	8,608	8,608	10,733	10,733	10,733	10,733	10,733	(0)	106,269	95,642	(10,627)
	37,178	6,470	38,371	156,736	59,958	59,958	177,428	66,116	66,116	189,770	62,084	57,821	146,853	1,124,861	1,016,322	(108,539)
Facilities, Repairs and Other Leases	,	·	,	•			,	·		,	· ·					
5602 Additional Rent	586	-	-	-	-	-	-	-	-	-	-	1,434	-	2,019	1,782	(238)
5603 Equipment Leases	-	-	-	3,635	3,635	3,635	3,635	3,635	3,635	3,635	3,635	3,635	-	32,711	28,863	(3,848)
5610 Repairs and Maintenance	-	2,828	-	3,085	3,085	3,085	6,170	6,170	6,170	6,170	6,170	18,766	-	61,699	54,440	(7,259)
	586	2,828	-	6,720	6,720	6,720	9,804	9,804	9,804	9,804	9,804	23,835	-	96,429	85,084	(11,345)
Operations and Housekeeping																
5201 Auto and Travel	-	24	-	3,363	3,363	3,363	3,363	3,363	3,363	3,363	3,363	3,363	-	30,288	26,725	(3,563)
5203 Business Meals	-	27	-	1,119	1,119	1,119	1,119	1,119	1,119	1,119	1,119	1,119	-	10,096	8,908	(1,188)
5300 Dues & Memberships	-	-	2,865	2,202	2,202	2,202	2,202	2,202	2,202	2,202	2,202	2,202	-	22,683	20,015	(2,669)
5400 Insurance	1,453	10,170	5,811	5,811	5,811	5,811	5,811	5,811	5,811	5,811	5,811	5,811	-	69,736	61,531	(8,204)
5501 Utilities	-	-	-	68,926	17,102	17,102	17,102	17,102	17,102	17,102	34,463	34,463	-	240,463	209,099	(31,365)
5502 Janitorial/Trash Removal	-	-	9,425	2,334	1,134	1,134	1,134	1,134	1,134	1,134	1,134	1,134	-	20,832	18,381	(2,451)
5510 Office Expense	686	10,820	6,072	4,679	4,679	4,679	4,679	4,679	4,679	4,679	4,679	4,679	-	59,693	52,670	(7,023)
5511 Postage and Shipping	-	149	-	2,302	2,302	2,302	2,302	2,302	2,302	2,302	2,302	2,302	-	20,869	18,414	(2,455)
5512 Printing	-	-	1,033	2,204	2,204	2,204	2,204	2,204	2,204	2,204	2,204	2,204	-	20,869	18,414	(2,455)
5513 Other taxes and fees	-	773	46	694	694	694	694	694	694	694	694	694	-	7,067	6,236	(831)
5514 Bank Charges	30	187	138	202	202	202	202	202	202	202	202	202	-	2,173	1,917	(256)
5515 Public Relations/Recruitment	-	-	-	590	590	590	590	590	590	590	590	590	-	5,306	5,202	(104)
5900 Communications	-	593	1,168	4,537	4,537	4,537	4,537	4,537	4,537	4,537	4,537	4,537	-	42,591	37,580	(5,011)
	2,170	22,742	26,560	98,963	45,939	45,939	45,939	45,939	45,939	45,939	63,300	63,300	-	552,666	485,091	(67,574)
Interest																
7438 Interest Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-	15,000	15,000
	-	-	-	-	-	-	-	-	-	-	-	-	-	-	15,000	15,000
Total Expenses	132,303	508,958	577,055	906,962	733,714	663,335	790,268	712,025	708,835	830,894	685,906	697,989	146,853	8,095,096	7,197,510	(897,585)
Monthly Surplus (Deficit)	(30,288)	(14,755)	(121,588)	(207,063)	(69,864)	35,971	(44,337)	53,841	84,332	31,963	82,046	69,440	756,529	626,228	423,614	202,614
· · · · ·		1		· · · · · · · · · · · · · · · · · · ·					• • •	,				7.7%		





Revised 10/20/18

ADA = 855.00	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Year-End Accruals	Annual Forecast	Prior Year Forecast	Favorable / (Unfav.)
Cash Flow Adjustments																•
Monthly Surplus (Deficit)	(30,288)	(14,755)	(121,588)	(207,063)	(69,864)	35,971	(44,337)	53,841	84,332	31,963	82,046	69,440	756,529	626,228		
Cash flows from operating activities																
Public Funding Receivables	619,670	-	78,489	-	-	-	138,803	-	-	-	-	-	(903,383)	(66,421)		
Accounts Payable	(138,662)	-	-	-	-	-	-	-	-	-	-	-	146,853	8,191		
Cash flows from financing activities																
Proceeds from Factoring	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Payments on Factoring	-	-	-	-	-	-	-	-	-	-	-	-	-	-		
Total Change in Cash	450,720	(14,755)	(43,099)	(207,063)	(69,864)	35,971	94,465	53,841	84,332	31,963	82,046	69,440				
Cash, Beginning of Month	268,454	719,174	704,419	661,320	454,258	384,394	420,365	514,830	568,671	653,003	684,966	767,012				
Cash, End of Month	719,174	704,419	661,320	454,258	384,394	420,365	514,830	568,671	653,003	684,966	767,012	836,452				

IMPACT

Monthly Cash Flow/Forecast FY22-23

Revised 10/20/18																
ADA = 912.00	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Year-End Accruals	Annual Forecast	Prior Year Forecast	Favorable / (Unfav.)
Revenues															ADA = 8	
State Aid - Revenue Limit																
8011 LCFF State Aid	-	314,823	314,823	566,681	566,681	566,681	566,681	566,681	650,634	650,634	650,634	650,634	650,634	6,716,224	6,055,192	661,032
8012 Education Protection Account	-	-	- ,	42,750	-	-	42,750	-	-	51,300	-	-	45,600	182,400	171,000	11,400
8096 In Lieu of Property Taxes	108,816	217,631	145,088	145,088	145,088	145,088	145,088	253,903	126,952	126,952	126,952	126,952	-	1,813,594	1,700,244	113,350
	108,816	532,454	459,911	754,519	711,769	711,769	754,519	820,585	777,586	828,886	777,586	777,586	696,234	8,712,219	7,926,436	785,782
- Federal Revenue		,	,		,	,			,		,	,			.,,	
8181 Special Education - Entitlement	-	-	-	-	-	-	-	-	-	-	-	-	104,102	104,102	97,596	6,506
8220 Federal Child Nutrition	-	-	2,615	2,615	5,231	5,231	5,231	5,231	5,231	5,231	5,231	5,231	5,231	52,308	49,039	3,269
8290 Title I, Part A - Basic Low Income	-	-	26,897	_,		26,897			26,897			-	26,897	107,587	100,862	6,724
· · · · · · · · · · · · · · · · ·	_	_	29,512	2,615	5,231	32,127	5,231	5,231	32,127	5,231	5,231	5,231	136,229	263,997	247,497	16,500
- Other State Revenue			- / -	,	-, -	- /	-, -	-, -	- /	-, -	-, -	-, -	, -			-,
8311 State Special Education	-	18,616	18,616	33,508	33,508	33,508	33,508	33,508	33,508	33,508	33,508	33,508	33,508	372,312	349,043	23,270
8520 Child Nutrition	-	-	209	209	418	418	418	418	418	418	418	418	418	4,185	3,923	262
8550 Mandated Cost	-	-	-	-	-	10,239	-	-	-	-	-	-	3,723	13,962	12,566	1,396
8560 State Lottery	-	-	-	-	-	, _	46,512	-	-	46,512	-	-	93,024	186,048	174,420	11,628
,	-	18,616	18,825	33,717	33,927	44,165	80,439	33,927	33,927	80,439	33,927	33,927	130,674	576,507	539,952	36,555
- Other Local Revenue		·	·	·	·		·			,	·				· · · · · ·	<u> </u>
8634 Food Service Sales	-	-	1,505	271	136	136	136	136	136	136	136	136	-	2,861	2,682	179
8699 School Fundraising	-	254	254	660	558	558	558	558	558	558	558	-	-	5,074	4,757	317
<u> </u>	-	254	1,758	931	694	694	694	694	694	694	694	136	-	7,935	7,439	496
-			·													
Total Revenue	108,816	551,324	510,006	791,783	751,620	788,756	840,882	860,436	844,334	915,249	817,437	816,879	963,137	9,560,657	8,721,324	839,333
Expenses																
Certificated Salaries																
1100 Teachers' Salaries	-	265,539	256,275	276,982	276,982	276,982	276,982	276,982	276,982	276,982	276,982	276,982	-	3,014,657	2,810,346	(204,310)
1200 Pupil Support Salaries	-	4,296	4,296	4,296	4,296	4,296	4,296	4,296	4,296	4,296	4,296	4,296	-	47,258	45,881	(1,376)
1300 Administrators' Salaries	29,522	29,522	29,522	29,522	29,522	29,522	29,522	29,522	29,522	29,522	29,522	29,522	-	354,263	343,945	(10,318)
1900 Other Certificated Salaries			3,376	3,376	3,376	3,376	3,376	3,376	3,376	3,376	3,376	3,376	-	33,755	32,772	(983)
	29,522	299,358	293,469	314,176	314,176	314,176	314,176	314,176	314,176	314,176	314,176	314,176	-	3,449,933	3,232,945	(216,988)
- Classified Salaries				0 = 1,210	0, 0		0,0	0, 0								(,
2100 Instructional Salaries	-	38,118	38,118	38,118	38,118	38,118	38,118	38,118	38,118	38,118	38,118	38,118	-	419,295	389,160	(30,135)
2200 Support Salaries	3,678	21,372	21,927	21,004	21,004	21,004	21,004	21,004	21,004	21,004	21,004	21,004	-	236,012	229,138	(6,874)
2300 Classified Administrators'	19,196	15,259	15,259	15,259	15,259	15,259	15,259	15,259	15,259	15,259	15,259	15,259	-	187,042	181,594	(5,448)
2400 Clerical and Office Staff Salaries	9,194	9,194	9,194	9,194	9,194	9,194	9,194	9,194	9,194	9,194	9,194	9,194	-	110,327	107,114	(3,213)
2900 Other Classified Salaries	345	1,449	3,838	3,197	3,197	3,197	3,197	3,197	3,197	3,197	3,197	3,197	-	34,404	33,401	(1,002)
	32,413	85,391	88,335	86,771	86,771	86,771	86,771	86,771	86,771	86,771	86,771	86,771	-	987,080	940,407	(46,672)
Benefits	,															(10/01 =/
3101 STRS	8,956	55,290	53,265	60,158	60,158	60,158	60,158	60,158	60,158	60,158	60,158	60,158	-	658,937	617,492	(41,445)
3202 PERS	7,213	17,887	23,438	20,381	20,381	20,381	20,381	20,381	20,381	20,381	20,381	20,381	_	231,964	220,996	(10,968)
3301 OASDI	2,100	4,941	6,315	5,316	5,316	5,316	5,316	5,316	5,316	5,316	5,316	5,316	_	61,199	58,305	(2,894)
3311 Medicare	1,221	5,384	5,550	5,798	5,798	5,798	5,798	5,798	5,798	5,798	5,798	5,798	-	64,337	60,514	(3,823)
3401 Health and Welfare			22,148	26,419	26,419	26,419	26,419	26,419	26,419	26,419	26,419	26,419	_	259,917	244,700	(15,217)
3501 State Unemployment	1,616	7,301	3,628	1,654	1,654	1,654	8,272	6,618	3,309	1,654	1,654	1,654	_	40,670	39,200	(1,470)
3601 Workers' Compensation	1,105	7,734	4,419	5,429	5,429	5,429	5,429	5,429	5,429	5,429	5,429	5,429	_	62,118	58,427	(3,691)
	22,211	98,536	118,763	125,155	125,155	125,155	131,773	130,119	126,810	125,155	125,155	125,155	-	1,379,142	1,299,634	(79,508)
-		20,000	220,700			,	,,,,		0,010	,	,	,			_,,00,7	(10)000/



Monthly Cash Flow/Forecast FY22-23

Revised 10/20/18																
ADA = 912.00	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Year-End Accruals	Annual Forecast	Prior Year Forecast	Favorable / (Unfav.)
Books and Supplies																
4100 Textbooks and Core Curricula Ma	-	139	6,114	9,999	9,999	-	-	-	-	-	-	-	-	26,250	32,625	6,375
4200 Books and Other Reference Mate	-	56	250	2,320	-	-	-	-	-	-	-	-	-	2,625	3,263	638
4302 School Supplies	_	12,746	17,026	15,887	15,887	15,887	15,887	15,887	15,887	15,887	15,887	15,887	_	172,756	158,783	(13,973
4303 Special Activities/Field Trips	_							37,713	37,713	37,713			_	113,140	103,989	(9,151
4304 Uniforms		1 07/						57,715	57,715	57,715		2 5 2 0	_	4,394	4,038	(355
	4 000	1,874	-	-	-	-	-	2 202	-	-	-	2,520	-			
4305 Software	4,893	4,157	10,318	18,112	3,393	3,393	3,393	3,393	3,393	3,393	3,393	3,393	-	64,626	59,399	(5,227
4400 Noncapitalized Equipment	-	2,719	135	47,528	47,528	-	-	-	-	-	-	-	-	97,910	119,385	21,475
4700 Food Services	-	1,648	125	10,485	5,243	5,243	5,243	5,243	5,243	5,243	5,243	5,243	-	54,199	49,815	(4,384
_	4,893	23,339	33,967	104,331	82,050	24,523	24,523	62,236	62,236	62,236	24,523	27,043	-	535,901	531,298	(4,603
Subagreement Services																
5101 Nursing	7,323	-	4,654	8,433	8,433	8,433	8,433	8,433	8,433	8,433	8,433	8,433	-	87,876	80,768	(7,108
5102 Special Education	_	-	-	26,099	26,099	26,099	26,099	26,099	26,099	26,099	26,099	26,099	-	234,895	215,896	(18,999
5103 Substitute Teacher	_	-	3,691	4,174	1,763	1,763	1,763	1,763	1,763	1,763	1,763	1,763	_	21,969	20,192	(1,77)
	7,323	_	8,344	38,707	36,296	36,296	36,296	36,296	36,296	36,296	36,296	36,296		344,740	316,857	(27,883
	7,323	-	0,544	38,707	30,290	30,290	30,290	30,290	30,290	30,290	30,290	30,290	-	544,740	510,857	(27,883
Professional/Consulting Services			~ ~	46 - 44	7 070	7	7 070	7 070	7 670	7	7 070	7			70 000	10
5801 IT	31	736	31	15,744	7,872	7,872	7,872	7,872	7,872	7,872	7,872	7,872	-	79,521	73,089	(6,432
5802 Audit & Taxes	-	-	-	-	-	-	-	4,113	4,113	4,113	-	-	-	12,340	12,098	(242
5803 Legal	-	-	9,336	4,976	4,976	4,976	4,976	4,976	4,976	4,976	4,976	4,976	-	54,122	53,060	(1,063
5804 Professional Development	-	308	107	18,261	18,261	18,261	18,261	18,261	18,261	18,261	18,261	18,261	-	164,768	151,441	(13,327
5805 General Consulting	-	-	-	1,098	1,098	1,098	1,098	1,098	1,098	1,098	1,098	1,098	-	9,886	9,086	(800
5810 Payroll Service Fee	686	315	1,068	2,380	2,380	2,380	2,380	2,380	2,380	2,380	2,380	2,380	-	23,489	21,589	(1,900
5811 Management Fee	34,452	478	21,169	20,903	20,903	20,903	20,903	20,903	20,903	20,903	20,903	16,275	_	239,595	220,710	(18,88
5812 District Oversight Fee	34,432	470	21,105	94,570		20,505	126,877	20,505	20,505	132,116	- 20,505	10,275	153,944	507,507	472,212	(35,294
-	-	-	-			-		-	-		-					
5813 County Fees	-		-	1,353	-		1,353	-	-	1,353	-	-	1,353	5,412	5,306	(106
5814 SPED Encroachment	5,313	5,313	9,564	9,564	9,564	9,564	9,564	10,981	10,981	10,981	10,981	10,981	-	113,354	106,269	(7,085
-	40,483	7,149	41,276	168,851	65,055	65,055	193,285	70,585	70,585	204,054	66,472	61,844	155,297	1,209,992	1,124,861	(85,131
Facilities, Repairs and Other Leases																
5602 Additional Rent	637	-	-	-	-	-	-	-	-	-	-	1,560	-	2,197	2,019	(178
5603 Equipment Leases	-	-	-	3,954	3,954	3,954	3,954	3,954	3,954	3,954	3,954	3,954	-	35,590	32,711	(2,879
5610 Repairs and Maintenance	-	3,077	-	3,356	3,356	3,356	6,713	6,713	6,713	6,713	6,713	20,418	-	67,128	61,699	(5,429
· -	637	3,077	-	7,311	7,311	7,311	10,667	10,667	10,667	10,667	10,667	25,932	_	104,915	96,429	(8,486
Operations and Housekeeping	007	3,677		7,011	7,011	7,011	10,007	10,007	10,007	10,007	10,007	23,552		10 .,5 10	50,125	(0)100
5201 Auto and Travel		26		3,659	2 650	3,659	3,659	2 650	2 650	2 650	2 650	2 650		22.054	20.200	12 665
	-	26	-		3,659			3,659	3,659	3,659	3,659	3,659	-	32,954	30,288	(2,665
5203 Business Meals	-	29	-	1,217	1,217	1,217	1,217	1,217	1,217	1,217	1,217	1,217	-	10,985	10,096	(888)
5300 Dues & Memberships	-	-	3,117	2,396	2,396	2,396	2,396	2,396	2,396	2,396	2,396	2,396	-	24,679	22,683	(1,996
5400 Insurance	1,581	11,065	6,323	6,323	6,323	6,323	6,323	6,323	6,323	6,323	6,323	6,323	-	75,872	69 <i>,</i> 736	(6,137
5501 Utilities	-	-	-	75,819	18,812	18,812	18,812	18,812	18,812	18,812	37,909	37,909	-	264,510	240,463	(24,046
5502 Janitorial/Trash Removal	-	-	10,254	2,539	1,234	1,234	1,234	1,234	1,234	1,234	1,234	1,234	-	22,665	20,832	(1,833
5510 Office Expense	747	11,772	6,607	5,091	5,091	5,091	5,091	5,091	5,091	5,091	5,091	5,091	-	64,946	59,693	(5,253
5511 Postage and Shipping	_	162		2,505	2,505	2,505	2,505	2,505	2,505	2,505	2,505	2,505	_	22,705	20,869	(1,836
5512 Printing		102	1,124	2,398	2,398	2,398	2,398	2,398	2,398	2,398	2,398	2,398		22,705	20,869	(1,836
-	-	- 0.41											-			
5513 Other taxes and fees	-	841	51	755	755	755	755	755	755	755	755	755	-	7,689	7,067	(622
5514 Bank Charges	33	203	150	220	220	220	220	220	220	220	220	220	-	2,364	2,173	(19:
5515 Public Relations/Recruitment	-	-	-	601	601	601	601	601	601	601	601	601	-	5,412	5,306	(106
5900 Communications	-	645	1,271	4,936	4,936	4,936	4,936	4,936	4,936	4,936	4,936	4,936	-	46,339	42,591	(3,748
-	2,361	24,743	28,897	108,458	50,146	50,146	50,146	50,146	50,146	50,146	69,244	69,244	-	603,825	552,666	(51,159
Interest	_,	,,	_ 3,00 .	,			/ •	/		_ 3,					,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
7438 Interest Expense	-	-	-	-	-	-	-	-	-	-	-		-	-	-	
-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
otal Expenses	139,842	541,593	613,051	953,761	766,960	709,433	847,637	760,997	757,688	889,502	733,304	746,461	155,297	8,615,527	8,095,096	(520,431
Aonthly Surplus (Deficit)	(31,027)	9,731	(103,045)	(161,978)	(15,340)	79,322	(6,755)	99,439	86,646	25,747	84,133	70,418	807,841	945,130	626,228	318,902
	131.02/1	3./31	1103.0451	1101 4/81	115 5400							/11 4 I X	AU/ 841	945 150	n/n //X	516.902



Monthly Cash Flow/Forecast FY22-23

Revised 10/20/18

heviseu 10/20/10															
ADA = 912.00	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Year-End Accruals	Annual Forecast	
Cash Flow Adjustments															
Monthly Surplus (Deficit)	(31,027)	9,731	(103,045)	(161,978)	(15,340)	79,322	(6 <i>,</i> 755)	99,439	86,646	25,747	84,133	70,418	807,841	945,130	
Cash flows from operating activities															
Public Funding Receivables	659,621	-	87,210	-	-	-	156,552	-	-	-	-	-	(963,137)	(59,755)	
Accounts Payable	(146,853)	-	-	-	-	-	-	-	-	-	-	-	155,297	8,444	
Cash flows from financing activities															
Proceeds from Factoring	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Payments on Factoring	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Change in Cash	481,741	9,731	(15,835)	(161,978)	(15,340)	79,322	149,797	99,439	86,646	25,747	84,133	70,418			
Cash, Beginning of Month	836,452	1,318,193	1,327,923	1,312,088	1,150,110	1,134,770	1,214,092	1,363,889	1,463,328	1,549,973	1,575,720	1,659,853			
Cash, End of Month	1,318,193	1,327,923	1,312,088	1,150,110	1,134,770	1,214,092	1,363,889	1,463,328	1,549,973	1,575,720	1,659,853	1,730,271			



Prior	Yea
Fore	cast

Favorable / (Unfav.)

Budget Narrative 2018/19 – Revised Budget 10/25/18

Presented by:



Budget Narrative 2018/19 - revised budget 10/25/18

Enrollment and Demographics

Allegiance STEAM Academy – Thrive's (the School) revised budget is updated to reflect 473 enrolled students during 2018/19 and increased over subsequent years. For each year of operations, the attendance rate is expected to be 95%. The 95% attendance rate will yield an average daily attendance (ADA) of 449.35 during 2018/19 and increasing each year thereafter. These amounts are the driving factor for the majority of revenue sources as well as the basis for spending assumptions noted in the narrative below.

The demographics of the school have been updated based on 2018/19 current enrollment and are anticipated to remain similar in following years. The budget is revised to reflect current 34.46% unduplicated rate, maintaining a current rolling three-year average of 34.4%. The School's LCFF calculation used this rate for calculating the supplemental grant funds.

Grade	2018-19	2019-20	2020-21	2021-22	2022-23
TK-3	240	390	450	480	480
4-6	180	180	240	270	300
7-8	53	90	120	150	180
9-12	-	-	-	-	-
Total	473	660	810	900	960
Attendance					
Rate	95%	95%	95%	95%	95%
ADA	449.35	627.00	769.50	855.00	912.00

Enrollment and ADA

Changes from June 2018 budget:

- The October revised budget reduces the unduplicated count to 34.4% based on actual demographics at this time. The June 2018 budget utilized the district wide unduplicated pupil percentage of 49.85%. The fiscal impact of this change is noted in the following section, Revenue.
- 2. The October revised budget reduces enrollment from 480 to 473 based on current enrollment. The fiscal impact of this change is noted in the following section, Revenue.

Revenue

Local Control Funding Formula:

As referenced above, the ADA and unduplicated count are the driving factors in the School's forecast LCFF calculation. To calculate this estimated amount, an updated FCMAT calculator (version 2018-06-28-v19.2a) was used. The following are the assumptions that were used in the School's calculation:

	2018-19	2019-20	2020-21	2021-22	2022-23
LCFF COLA	3.71%	2.57%	2.67%	3.42%	3.26%
Gap Closure	100.00%	100.00%	100.00%	100.00%	100.00%
Funding per ADA	\$ 8,481	\$ 8,765	\$ 8,976	\$ 9,271	\$ 9,553
Annual LCFF Funding	\$ 3,810,912	\$ 5,495,853	\$ 6,906,796	\$ 7,926,436	\$ 8,712,219
Components of LCFF Funding					
LCFF State Aid	\$ 2,827,470	\$ 4,123,607	\$ 5,222,676	\$ 6,055,192	\$ 6,716,224
Education Protection Account	\$ 89,870	\$ 125,400	\$ 153,900	\$ 171,000	\$ 182,400
In Lieu of Property Taxes	\$ 893,573	\$ 1,246,846	\$ 1,530,220	\$ 1,700,244	\$ 1,813,594

The portion from in lieu of property taxes is \$1,989 per ADA (based on CVUSD's October 2018 payment schedule) in each year of the projection. The Economic Protection Account (EPA) funds are budgeted based on the LCFF calculator. Changes in the rates of in lieu funding or EPA will be offset by changes to state aid.

Changes from June 2018 budget:

- 1. The reduction in unduplicated pupil percentage reduces 2018/19 LCFF funding by \$182/ADA, totaling \$82,002 at 449.35 ADA.
- 2. The reduction in enrollment reduces 2018/19 LCFF funding by \$57,609.
- 3. Reduced unduplicated count impacts future year forecast by reducing the LCFF funding rate by \$191, \$195, \$201, and \$207 in 2019/20, 2020/21, 2021/22 and 2022/23, respectively.
- 4. Changes to the forecast rate of in lieu property tax funding do not impact overall LCFF funding.

Federal Revenue:

Special Education (IDEA) – The School receives Special Education (IDEA) funds through Desert Mountain SELPA. The funding is based on the SELPA's May 2018 projection.

Federal Child Nutrition – Funding is budgeted based on assumed rate of participation.

Title I and IV - The School has requested federal funds through the Consolidated Application and Reporting System (CARS).

PCSGP – The School received a Public Charter Schools Grant Program award for \$450,000 to be used for 2018/19 planning and implementation.

Federal funds have not been inflated in future years (a COLA increase of 0%) to be conservative. Growth in future year forecast federal funding is determined by the rate of ADA growth.

Federal Funding	2	2018-19	2	019-20	2	020-21	1	2021-22	2	2022-23
IDEA	\$	51,292	\$	71,570	\$	87,836	\$	97,596	\$	104,102
Child Nutrition	\$	25,773	\$	35,962	\$	44,135	\$	49 <i>,</i> 039	\$	52,308
Title I, Part A	\$	53,009	\$	73,966	\$	90,776	\$	100,862	\$	107,587
Title IV, Part A	\$	10,000	\$	-	\$	-	\$	-	\$	-
PCSGP	\$	442,838	\$	-	\$	-	\$	-	\$	-

Changes from June 2018 budget:

- 1. Budgeted IDEA funding has been reduced \$759 based on reduced ADA.
- 2. Budgeted federal child nutrition funding has been reduced \$102,996 based on reduced eligible population (32%).
- 3. Budgeted funding for Title I, Part A has been reduced \$24,967 based on the reduced UPP rate (49.85% to 34.4%.) The School's 2018/19 award has not yet been announced.
- 4. The October revised budget includes \$10,000 for Title IV, Part A funding applied for with the June ConApp.
- 5. PCSGP has been reduced for \$7,162 utilized in June 2017/18.

Other State Revenue:

Special Education (AB602) – As referenced above, The School has based its State Special Education funding on participation in the Desert Mountain SELPA. The funding is based on the SELPA's May 2018 projection.

Child Nutrition – Funding is budgeted based on assumed rate of participation.

Mandate Block Grant – Since the School is in its inaugural year, no mandate block grant has been budgeted for 2018/19. Future year budget reimbursement at the 2018/19 rates, \$16.30 (K-8), per prior year ADA.

One-time Discretionary Funds – Since the School is in its inaugural year, no one-time discretionary funding has been budgeted for 2018/19. This one-time funding was excluded from future years projections.

Lottery – Lottery funding is based upon a projection of \$204 per ADA. Lottery funds are mainly allocated for general purpose use with slightly over 20% of the funds restricted for instructional materials.

Other State funds have not been inflated in future years (a COLA increase of 0%) to be conservative. Growth in future year forecast other state funding is determined by the rate of ADA growth.

Other State										
Funding	2	2018-19	4	2019-20	2	2020-21	2	2021-22	2	2022-23
Special Education	\$	234,733	\$	255,965	\$	314,138	\$	349,043	\$	372,312
Child Nutrition	\$	2,062	\$	2,877	\$	3,531	\$	3,923	\$	4,185
Mandate Block	\$	-	\$	7,338	\$	10,239	\$	12,566	\$	13,962
Lottery	\$	91,667	\$	127,908	\$	156,978	\$	174,420	\$	186,048

Changes from June 2018 budget:

- 1. Budgeted Special Education funding has been reduced \$3,474 based on reduced ADA.
- 2. Budgeted child nutrition funding has been reduced \$9,864 based on reduced population (32%).
- 3. State lottery funding has been increased from the June budget of \$194/ADA and reduced for ADA.

Other Local Revenue:

Changes from June 2018 budget:

- 1. A small budget for food service sales revenue was added to the October revised budget based on the reduction to the free and reduced-price meal eligible population.
- **2.** A small budget for school fundraising was added to the October revised budget based on current results.

Expenses

Personnel Expenses:

The School's personnel costs represent the bulk of its annual expenditures. Multi-year salaries are forecast including COLA and minimum wage increases.

Benefits offered to staff include STRS for certificated staff, PERS for classified staff and health and welfare for full-time employees. The employer STRS contributions rates are consistent with current estimates beginning with 16.28% in 2018-19, 18.13% in 2019-20 and 19.10% in 2020-21. PERS contribution rates are 18.10% in 2018-19, 20.80% in 2019-20 and 23.80% in 2020-21. The health and welfare benefits are based on an annual employer cost of \$7,000 per participating full-time employee per year and increases each year of the projection with inflation.

Staffing	2018-19	2019-20	2020-21	2021-22	2022-23
Certificated Teachers	23	30	39	43	45
Certificated Administrators	2	2	3	3	3
Classified Instructional Aides	12	16	19	21	22
Classified Support	5	6	7	7	7
Classified Administrators	1	1	1	2	2
Clerical	3	3	4	4	4
Total Staff	46	58	73	80	83

Changes from June 2018 budget:

- 1. Certificated teachers added one additional Special Education teacher.
- 2. Corrected budgeting special education teachers in 1100 (previously 1200).
- 3. Classified instructional aides added five additional aides.
- 4. Classified support added Braille specialist.
- 5. Classified administrators removed Director of IT (replaced by professional consulting.)

Books and Supplies:

Books and supplies include approved curriculum and materials. June budgeted costs are based on initial assumptions about cost and programs. October revised budget is updated to reflect current programs in place.

Noncapitalized equipment includes student and teacher computers and technology. Student and teacher furniture are provided by CVUSD.

Books and supplies costs have been inflated in future years by a COLA increase of 2% annually. Future year cost for start-up materials are reduced based on the number of new students and staff. Growth in future year consumables are increased by the rate of ADA growth.

Books and Supplies		June 201	8 Bu	dget		October 20)18 Budget		
	Pe	r student		Flat	Pe	r student		Flat	
Textbooks and Core Curricula	\$	250			\$	250			
Books and Other Materials	\$	50			\$	25			
School Supplies	\$	175			\$	175			
Special Activities/Field Trips	\$	50			\$	109			
Uniforms	\$	-					\$	2,000	
Software	\$	120			\$	66			
Noncapitalized Equipment	\$	389			\$	379			
Food Services			\$	140,694			\$	24,671	

Changes from June 2018 budget:

- 1. Books and supplies are updated to reflect current program costs.
- 2. Food service costs were reduced to reflect current activities. Increases in meal participation will be offset by increased revenue (paid or grant funded).

Subagreement Services:

Special Education – The School will contract for professional services, including nursing, occupational therapy and adaptive PE. The budgeted amounts are based on current requests for services extended across the entire year.

Subagreement Services	June 201	.8 Bu	ıdget	October 20)18	Budget
	Per student		Flat	Per student		Flat
Nursing		\$	-		\$	40,000
Special Education		\$	62,800		\$	106,921
Substitute Teacher		\$	-		\$	10,000

Changes from June 2018 budget:

- 1. The June budget consolidated Nursing (5101) with Special Education (5102). The October revised budget presents the two services separately.
- 2. Special education services were increased from an initial estimate of \$62,800 to \$146,921 based on current services.

Professional/Consulting Services:

This section of the forecast covers costs for outsourced professional services.

Professional costs include services such as auditing, legal, professional development and consulting.

Management fee budgets the business/accounting services include budgeting, accounts payable, accounting, financial reporting, and other compliance reporting provided by Charter Impact.

District oversight fee budgets the CVUSD oversight fee (3%) and Charter School Coordinator Fee described in the MOU.

Professional Services June 2018 Budget October 2018 Budget Per student Flat Per student Flat IT \$ 22,800 \$ 50,507 \$ Audit & Taxes 20,000 \$ 11,400 \$ \$ 50,000 Legal 50,000 Professional Development \$ 15,000 \$ 75,000 General Consulting \$ \$ 5,000 5,000 Payroll Service Fee \$ 13,000 \$ 13,000 \$ \$ Management Fee 136,453 130,339

\$

\$

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321,016

5,000

56,677

\$

\$

Ś

316,827

5,000

55,850

SPED encroachment budgets the Desert Mountain SELPA's fees based on the SELPA's May 2018 projection.

Changes from June 2018 budget:

SPED Encroachment

District Oversight Fee

County Fees

- 1. IT was increased for full-time consultant services.
- 2. Audit and tax were reduced to reflect the approved contract.
- 3. Professional development was increased for implementation programs funded by PCSGP.
- 4. Other objects directly driven by ADA or revenue decreased with them.

Facilities:

The School has entered a facility use agreement with CVUSD. No rent expense has been budgeted for the facility.

The school has budgeted additional rent (storage), equipment leases for copiers, and repairs and maintenance costs for the district facility.

Changes from June 2018 budget:

1. The October budget has been reduced based on actual activities through September.

Operations and Housekeeping:

The School has budgeted for housekeeping costs such as utilities, janitorial, insurance, dues and memberships, office expense and telecommunications. All these amounts have been estimated based on the size of the school during 2018/19. Costs have been inflated in future years by a COLA increase of 2% annually. Growth in future years are increased by the rate of ADA growth.

Operations and Housekeeping	June 201	8 Bu	ıdget	October 20)18 E	Budget
	Per student		Flat	Per student		Flat
Auto and Travel		\$	5,000		\$	15,000
Business Meals		\$	5,000		\$	5,000
Dues & Memberships		\$	11,400		\$	11,234
Insurance		\$	30,000		\$	34,536
Utilities		\$	167,352		\$	127,532
Janitorial/Trash Removal		\$	6,840		\$	10,317
Office Expense		\$	30,000		\$	29,563
Postage and Shipping		\$	14,000		\$	10,335
Printing		\$	14,000		\$	10,335
Other taxes and fees		\$	3,500		\$	3,500
Bank Charges		\$	2,000		\$	1,076
Public Relations/Recruitment		\$	15,000		\$	5,000
Communications		\$	30,000		\$	21,093

Changes from June 2018 budget:

1. Changes to various objects between the June and October budget were made based on experience through September 2018.

Interest:

While the School required cash to begin pre-opening purchases in Spring 2018, the first government funding is not received until September 2018. As a result, the school will rely on factoring future receivables to maintain operating cash until adequate funding has been collected to provide the necessary cash surplus. The School intends to limit receivables factoring when possible and will review the anticipated cash need on an ongoing basis.

As of September 2018, the School has incurred \$40,460 interest expense to advance \$750,000.

The October revised budget attempts to limit factoring to only when needed to maintain operating cash.

Three more advances (\$200,000 each) are budgeted for the remainder of the year, costing an estimated \$30,000.

The 2019/2020 budget includes receivables factoring where deemed necessary (November and May). Factoring will not be obtained if the School exceeds the budgeted cash balance and does not require the advance.

Changes from June 2018 budget:

 The June budget included \$85,163 in interest expense from factoring PENSEC (\$1,059,793) and 20-Day advances (\$532,038). The October budget was updated to reflect more accurate cash flow assumptions (state and district revenue schedules and expenses).

Fund Balance

The 2018/19 October budget revision anticipates a current year surplus of 5% of annual expenses.

Combined with the 2017/18 start-up period, the cumulative fund balance as of June 30, 2018 is budgeted \$160,015, 3.6% of annual expenses.

The multi-year forecast budgets single year surplus 7% (2019/20), 6% (2020/21), 7.7% (2021/22) and 11% (2022/23).

The cumulative fund balance is budgeted to grow to 9.9% (2019/20), 13.7% (2020/21), 19.9% (2021/22) and 29.7% (2022/23).

Cash Flow

The submitted budget provides the 2018/19 monthly cash flow.

The School is scheduled to receive a CSFA Revolving Loan during 2018/19 - \$100,000 in September, and \$50,000 installments anticipated in November, February and April. The loan is scheduled to be repaid from the 2020/21 advance apportionment and is included in the 2020/21 cash flow.

Board Resolution (Prototype Public Education) Allegiance STEAM Academy Thrive

Adoption Date: 10/25/2018

Allegiance STEAM Academy Thrive (the "Plan Sponsor") wishes to adopt the Allegiance STEAM Academy Thrive 403(b) Plan (the "Plan") for eligible employees, and wishes to comply in accordance with IRS Revenue Ruling 2017-18 applicable to 403(b) pre-approved plans. A copy of the Adoption Agreement, Administrative Appendix, Written Plan Document, and IRS Approval Letter for the Plan is attached to this Resolution.

NOW, THEREFORE, BE IT RESOLVED, that the Plan Sponsor hereby adopts the Plan in its entirety as the Non-ERISA Volume Submitter 403(b) Plan Document for Public Schools, Community Colleges, and Public Universities and Colleges effective 10/25/2018.

FURTHER RESOLVED, it is the intention of the Board that the Plan will conform with all federal and state statutory and regulatory requirements applicable to 403(b) plans, except that the program set forth above shall not be subject to the requirements of Title I of ERISA because the amended and restated plan is exempt from such requirements.

FURTHER RESOLVED, that the appropriate officers of the Plan Sponsor are hereby authorized to execute any and all documents and take any and all actions required to effectuate the intent of the foregoing resolutions.

IN WITNESS WHEREOF, the undersigned have adopted the foregoing resolutions as of the date set forth below.

For Allegiance STEAM Academy Thrive

Witness:

Signature

Signature

Print Name and Title

Print Name and Title

Dated: _____

Dated: _____



STUDENT DRESS CODE POLICY



Allegiance STEAM Academy – Thrive's student dress code policy is designed to promote safety and inclusivity. It is the intent of ASA Thrive that students be dressed and groomed in an appropriate manner that will not interfere with, or detract from, the school environment or disrupt the educational process. Dress should be suitable, modest, comfortable, and safe for normal school activities and reflect pride and attention to personal cleanliness. At ASA Thrive, we strongly believe that we all come to school ready to learn. School dress codes support a safe and effective learning environment. Students who are safe and secure are better able to learn and exemplify the essentials of good citizenship. Therefore, in an effort to attain uniformity and school spirit, students are to follow this dress code policy at all times.

ASA Thrive's dress code has been adopted by the Allegiance STEAM Academy Board of Directors in compliance with the provisions of Article IX, section 5 of the California Constitution, and Assembly Bill 1575 (Education Code section 49010 et seq.), which prohibit the charging of any student fees for participation in an educational activity at the public school.

Given that ASA Thrive aims to serve the educational needs of a diverse community, the policy is designed to support access to all. No student will be sent home from school or denied attendance to school, or penalized academically or otherwise discriminated against, for noncompliance with



this dress code policy. However, any student who arrives at school in nonconforming clothes will be provided with conforming clothing by the school office for the day.

Any student who needs assistance with identifying conforming clothing should contact the school office directly. In any and all cases concerning interpretation of this policy, the school administration reserves the absolute right to determine what constitutes proper compliance. The CEO/Principal will exempt a student from all/part of the dress code policy if an accommodation is requested concerning a particular religion, religious customs or medical necessity.

In the case where compliance to the dress code policy poses a financial hardship for an ASA family, ASA's Board will ensure that suitable and compliant clothing is supplied free of charge. Requests for financial assistance can be made to the CEO/Principal. ALL requests will remain confidential.

ASA Thrive Student Dress Code consists of:

- Tops: white or forest green polos
- Bottoms: khaki or black colored: shorts, skorts, skirts (knee length), pants, jumpers.
- Footwear: closed toed shoes that allow full participation in PE

At all times, including on alternate dress code days, students must comply with the following:

ACCEPTABLE STUDENT DRESS

- 1. Socks are required.
- 2. Flat heeled boots and flat-heeled shoes with closed toes and heels are required.
- 3. Appropriate jewelry.
- 4. Hats/visors/beanies are permitted on the playground **only**, but may not have professional sports team logos. College/University logos are acceptable.
- 5. Sunglasses for outdoor use only (back strap is recommended).
- 6. Leggings are permitted when worn with a skirt or shorts.

UNACCEPTABLE STUDENT DRESS

1. Any disruptive clothing (e.g., emblems, lettering, colors, and pictures pertaining to drugs/alcohol, sex, gambling, profanity, gangs, or other offensive themes/messages).



- 2. Dress/blouse/top that does not cover back, midriff, cleavage or shoulders: muscle shirts and tank tops, tube tops, spaghetti straps, halters.
- 3. Bottoms with immodest length/slits. Long shorts/skorts, skirts, or mini-skirts.
- 4. Shirts, tops, or sweaters unbuttoned below the sternum.
- 5. Sweat pants, or any type of workout or warm-up suits (including nylon suits, shorts, long/baggy basketball style shorts).
- 6. Hairstyles must not materially and substantially interfere with school operations.
- 7. Tight, form-fitting pants and tops that inhibit movement or outline body parts.
- 8. Low slung, oversized, or wide legged baggy pants.
- 9. Sandals, flip-flops, open toe shoes or jellies.
- 10. Make-up or artificial nails.
- 11. Chains, spikes, headbands, bandanas, long dangling belts, or gang paraphernalia.
- 12. Clothing, hats/visors/beanies, etc. with professional team logos.
- 13. Tattered, torn clothes or clothing with holes. Pants must be hemmed (top of shoe).
- 14. Jewelry which creates a health/safety hazard, causes a distraction, or can readily/reasonably be used as a weapon. No hoop or dangly earrings. No nose rings.

DISCIPLINARY ACTION, LOGICAL CONSEQUENCES, EXCEPTIONS

Disciplinary action may be taken to ensure compliance with the dress code policy (except toward students exempted by the parents/guardians as provided for by this policy). Prior to initiating any disciplinary action against a student for not complying with the dress code policy, the student or the principal or designee shall conference with the student's parent/guardian to solicit parental cooperation and support. However, no student shall be suspended from school, or from class, or receive a lowered academic grade as a result of not complying with the dress code.

The CEO/Principal or designee shall establish criteria for determining student eligibility for financial assistance when purchasing uniforms. The CEO/principal shall identify a source for any needed financial assistance.

No student shall be considered noncompliant with the policy when:

- 1. Noncompliance is due to financial hardship
- 2. A student wears a button, armband or other accouterment to exercise the right to freedom of expression as provided for in Education Code 48907 (unless the symbol is related to gangs) or is in violation of student dress code



- 3. A student wears the uniform of a nationally recognized youth organization (example: Scouts) on regular meeting days
- 4. The adherence to the dress code violates a student's sincerely held religious beliefs
- 5. A student has on file with the school a "request for exemption from the student dress code requirement" signed by a parent/guardian in the presence of a school employee

ASA will evaluate the dress code policy on an annual basis to determine the effectiveness of the policy and to consider appropriate modifications.

Dress by a student which violates ASA guidelines but is not expressly delineated within ASA regulations shall be considered and reviewed by the CEO/Principal. The CEO/Principal shall make a determination if the dress matter at issue violates this policy and, if so, shall undertake appropriate action to immediately bring about the student's compliance with the dress code including, but not limited to, contacting the student's parents/guardians and seeking the cooperation and assistance of the parents/guardians.

- 1. Upon first violation of the dress code, the CEO/Principal or designee shall conference with the student and parent/guardians to solicit parental support and cooperation.
- 2. Upon the second violation, the student will be warned and parents/guardians will be notified. The CEO/Principal or designee will determine, if available, whether school issued temporary dress code compliant items will be provided to the student.
- 3. Upon a subsequent violation, parents/guardians will be contacted and asked to bring appropriate attire to the school. The student and parent/guardian will be notified that if there is a third violation of the dress code. The CEO/Principal or designee, taking a student's disciplinary record into account, will determine the progressive disciplinary response consistent with the ASA Student Code of Conduct.

ASA will make every effort to work collaboratively with students and parent/guardians to ensure adherence to the dress code policy.



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OVERVIEW AND GENERAL BUSINESS POLICIES

The Board of Allegiance STEAM Academy (or "ASA") has reviewed and adopted the following policies and procedures to ensure the most effective use of the funds of ASA to support the mission and to ensure that the funds are budgeted, accounted for, expended, and maintained appropriately.

- 1. The Board approves financial policies and procedures, delegate's administration of the policies and procedures to the Principal and reviews operations and activities on a regular basis.
- 2. The CEO/Principal has responsibility for all operations and activities related to financial management. However, the Board can appoint someone else to perform the CEO/ Principal's responsibilities in the case of absence.
- 3. Financial duties and responsibilities must be separated so that no one employee has sole control authorizing transactions, recording financial transactions and custody of assets.
- 4. ASA will maintain in effect the following principles in its ongoing fiscal management practices to ensure that:
 - a. Expenditures are authorized by and in accord with amounts specified in the boardadopted budget,
 - b. ASA's funds are managed and held in a manner that provides a high degree of protection of the school's assets, and
 - c. All transactions are recorded and documented in an appropriate manner.

Budget Development, Oversight Calendar and Responsibilities

The School will develop and monitor its budget in accord with the annual budget development and monitoring calendar as specified below.

January - April

Charter Impact works with CEO/Principal to review Governor's proposed state budget for the upcoming fiscal year, and identify the likely range of revenues for the school's upcoming fiscal year (July 1 - June 30) based on projected enrollment. Once the revenue estimates are complete, Charter Impact and the CEO/Principal develop the remainder of the budget including staffing levels, review of fixed costs and discretionary spending. Then a five-year budget projection is developed in accordance with the schools' established strategic and growth plans.

Charter Impact and the CEO/Principal reviews revenue projections subsequent to the Governor's annual "May Revise" budget figures, fine-tunes the upcoming fiscal year budget to accommodate any changes. This budget will include monthly cash flow projections. The Board reviews and formally adopts a budget for upcoming fiscal year

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May – June

before June 15. A copy of the final budget is provided to the Chino Valley Unified School District.

July – August

Books for prior fiscal year are closed by Charter Impact, all transactions are posted, and records assembled for audit.

The budget is reviewed subsequent to the adoption of the state Budget Act and necessary adjustments are made. A copy of the revised final budget is provided to the Chino Valley Unified School District, if applicable.

September – December

The independent auditor performs audit of the closed fiscal year and prepares audit report for submission to the Audit Committee.

At the end of the first full week of school, the CEO/Principal reviews ASA's actual attendance figures and notifies the Board if actual attendance is below budget projections. If needed, the school's budget is revised to match likely revenues.

The Audit Committee of the Board reviews a copy of the audit. The CEO/Principal and Board address any audit exceptions or adverse findings. Once the Board approves the audit report, it is submitted to the Chino Valley Unified School District.

On a monthly basis, the CEO/Principal and Board reviews current year actual versus budgeted revenues and expenditures and other financial reports as presented by Charter Impact. The Board approves any needed changes to the annual budget.

Budget Transfers

The CEO/Principal may transfer up to \$10,000 from one unrestricted budget item to another without board approval, but shall notify the Board of the transfer at the next regularly scheduled meeting.

Banking Arrangements

ASA will maintain its accounts either in the County Treasury or at a federally insured commercial bank or credit union. Funds will be deposited in non-speculative accounts including federally-insured savings or checking accounts or invested in non-speculative federally-backed instruments or in the County's Pooled Money Investment Fund. If funds are held in accounts outside of the County Treasury, the Board must appoint and approve all individuals authorized to sign checks or warrants in accord with these policies and all checks over \$50,000 must be signed by two authorized signatories. Charter Impact will reconcile the school's ledger(s) with its bank accounts or accounts in the county treasury on a monthly basis.

Record Keeping

Transaction ledgers, canceled/duplicate checks, attendance and entitlement records, payroll records, and any other necessary fiscal documents will be maintained by school staff in a secure location for at least three years, or as long as required by applicable law, whichever is longer.

Appropriate back-up copies of electronic and paper documentation, including financial and attendance accounting data, will be regularly prepared and stored in a secure off-site location, separate from the school.

Charter Impact will retain electronic records at their site for a minimum of two (2) years; after which, the remaining five years will be the responsibility of the School.

Property Inventory

The CEO/Principal shall establish and maintain an inventory of all non-consumable goods and equipment worth over \$1,000. This inventory shall include the original purchase price and date, a brief description, serial numbers, and other information appropriate for documenting the school's assets. This property will be inventoried on an annual basis and lists of any missing property shall be presented to the Board.

All non-consumable school property lent to students shall be returned to the school no later than 5 working days after end of the school year. Any excess or surplus property owned by the school may be sold or auctioned by the CEO/Principal provided the CEO/Principal engages in due diligence to maximize the value of the sale or auction to the school. The sale or auction of property owned by the school with a fair market value in excess of \$1,000 shall be approved in advance by the Board.

The CEO/Principal will immediately notify Charter Impact of all cases of theft, loss, damage or destruction of assets.

Fixed Asset Capitalization and Depreciation:

The School will capitalize and depreciate all assets with a useful life of more than one year and costing \$5,000 or more. All other assets are charged to expense in the year incurred. Capitalized assets are recorded at cost and depreciated under the straight-line method over their estimated useful lives which can range from:

- Leasehold Improvement Lease term or 5 years, whichever is shorter
- Equipment 3 years
- Furniture 5 years

Repair and maintenance costs, which do not extend the useful lives of the assets, are charged to expense. The cost of assets sold or retired and related amounts of accumulated depreciation are eliminated from the asset accounts, and any resulting gain or loss is included in the earnings in the year.

Attendance Accounting

The CEO/Principal will establish and maintain an appropriate attendance accounting system to record the number of days students are actually in attendance at ASA and engaged in the activities required of them by ASA. The annual audit will review actual attendance accounting records and practices to ensure compliance. The attendance accounting practices will be in conformance with the Charter Schools Act and the applicable California Administrative Code sections defining Charter School Average Daily Attendance. Therefore:

1. ADA will be computed by dividing the actual number of days of student attendance by the number of calendar days of instruction by the School.

2. The School's instructional calendar will include at least 175 days of instruction to avoid the fiscal penalty for providing fewer than 175 days of instruction as provided by the Administrative Code regulation. The calendar must also document that the school offers an amount of annual minutes of instruction as required pursuant to applicable law.

<u>Annual Financial Audit</u>

The Board will annually appoint an audit committee by January 1 to oversee the independent auditors for that fiscal year. Any persons with expenditure authorization or recording responsibilities within the school may not serve on the committee. The committee shall annually contract for the services of an independent certified public accountant to perform an annual fiscal audit. The audit shall include, but not be limited to (1) an audit of the accuracy of school's financial statements, (2) an audit of the school's attendance accounting and revenue claims practices, and in conjunction with (1) and (2) above, review the school's internal controls over financial reporting. If the school expends over the federal limit, the audit shall be prepared in accordance with any relevant Office of Management and Budget audit circulars. The Audit shall be completed, reviewed by the Board, and submitted to the charter-granting agency, the County Office of Education, the Office of the State Controller, and California Department of Education prior to December 15 of each year.

Required Budget and Other Fiscal Reports

The CEO/Principal, working in conjunction with Charter Impact, will produce and submit to the Chino Valley Unified School District, fiscal reports as may be required by state or federal law, or mandated by the terms of the school's charter. These include, but are not limited to, attendance reports, enrollment and other data reports required by the California Basic Education Data System, and other related data.

Property and Liability Insurance

The CEO/Principal shall ensure that the school retains appropriate property and liability insurance coverage. Property insurance shall be obtained and address business interruption and casualty needs, including flood, fire, earthquake, and other hazards with replacement cost coverage for all assets listed in the school's Property Inventory and consumables. Premises and Board errors and omissions liability insurance shall also be obtained and kept in force at all times on a "claims made" form with a self-insured retention of no more than \$50,000 per occurrence and limit of no less than \$5 million per occurrence. ASA's CEO/Principal and other staff who manage funds shall be placed under a fidelity bond.

Board Compensation

Board members shall serve without compensation, but may be reimbursed for actual and necessary expenses. Expenses for travel necessary to attending board meetings and meetings of board committees need not be approved in advance by the board. All other expenses shall be approved in advance by the board. Travel expenses reimbursed shall not exceed levels that would be subject to federal or state income tax. All expenses reimbursed shall be documented by receipts and in no event may reimbursements exceed actual expenses.

Fundraising, Grant Solicitation, and Donation Recognition

All fundraising or grant solicitation activities on behalf of the school must be approved in advance by the Board. The Board shall be informed of any conditions, restrictions, or compliance requirements associated with the receipt of such funds, including grants or categorical programs sponsored by the state or federal government. The Board shall be notified no later than the next regular board meeting of the award or receipt of any funds and shall approve the receipt of any grants, donations, or receipts of fundraising proceeds prior to their deposit in the school's accounts.

Contracts

Consideration will be made of in-house capabilities to accomplish services before contracting for them. Except as otherwise provided in these policies, the CEO/Principal may enter into contracts and agreements not to exceed \$10,000 without Board approval, provided funds sufficient for the contract or agreement are authorized and available within the school's board-adopted budget. Contracts and agreements in excess of \$10,000 must be submitted for board approval and may be executed by the CEO/Principal or other person specifically designated by the Board after the Board has duly approved the contract or agreement.

Office staff will keep and maintain a contract file evidencing the competitive bids obtained (if any) and the justification of need for any contracts over \$10,000. Competitive bids will be obtained where required by law or otherwise deemed appropriate and in the best interests of ASA.

Written contracts clearly defining work to be performed will be maintained for all contract service providers (i.e. consultants, independent contractors, subcontractors). Contract service providers must show proof of being licensed and bonded, if applicable, and of having adequate liability insurance and worker's compensation insurance currently in effect. The CEO/Principal may also require that contract service providers list the school as an additional insured.

If the contract service provider is a sole proprietor or a partnership (including LP, and LLP), the Director of Business Services will obtain a W-9 from the contract service provider prior to submitting any requests for payments to Charter Impact.

The CEO/Principal will approve proposed contracts and modifications in writing. Contract service providers will be paid in accordance with approved contracts as work is performed. The CEO/Principal will be responsible for ensuring the terms of the contracts are fulfilled. Potential conflicts of interest will be disclosed upfront, and the CEO/Principal and/or Member(s) of the Governing Board with the conflict shall excuse themselves from discussions and from voting on the contract.

PURCHASING AND VENDOR PAYMENT

Segregation of Duties

ASA will develop and maintain purchase order forms to document the authorization of nonpayroll expenditures. All proposed expenditures must be approved by the CEO/Principal who will review the proposed expenditure to determine whether it is consistent with the Boardadopted budget. In the absence of a vendor invoice, ASA will develop and maintain a check request form to document the approval of payment for specific items.

All transactions will be posted in an electronic general ledger maintained by Charter Impact. To ensure segregation of recording and authorization, the bookkeeper may not co-sign check requests for purchase orders.

General Purchasing Procedures

All purchases over \$10,000 must include documentation of a good faith effort to secure the lowest possible cost for comparable goods or services. The CEO/Principal shall not approve purchase orders or check requests lacking such documentation. Documentation shall be attached to all check and purchase order requests showing that at least three vendors were contacted and such documentation shall be maintained for three years. All purchases in excess of \$10,000 shall be bid by a board-approved process, except in the case of emergencies that necessitate the purchase of emergency response supplies, equipment, or services.

The CEO/Principal may authorize expenditures and may sign related contracts within the approved budget. The Board shall review all expenditures. This will be done via approval of a check register which lists all checks written during a set period of time and includes check #, payee, date, and amount. The Board must also approve contracts and non-budgeted expenses over \$10,000.

When approving purchases, the CEO/Principal must:

- a. Determine if the expenditure is budgeted
- b. Determine if funds are currently available for expenditures (i.e. cash flow)
- c. Determine if the expenditure is allowable under the appropriate revenue source
- d. Determine if the expenditure is appropriate and consistent with the vision, approved charter, school policies and procedures, and any related laws or applicable regulations
- e. Determine if the price is competitive and prudent.

Any individual making an authorized purchase on behalf of the school must provide Charter Impact with appropriate documentation of the purchase. Individuals other than those specified above are not authorized to make purchases without pre-approval.

Individuals who use personal funds to make unauthorized purchases will not be reimbursed. Authorized purchases will be promptly reimbursed by a bank check upon receipt of appropriate documentation of the purchase. The CEO/Principal may authorize an individual to use a school credit card to make an authorized purchase on behalf of the school, consistent with guidelines provided by the CEO/Principal and/ or Board. The following provisions apply to credit card purchases:

- 1. The school card will be kept under locked supervision in the CEO/Principal's office, and authorized individuals must sign the credit card out and must return the credit card and related documentation of all purchases within 24 hours of the purchases, unless otherwise authorized by the CEO/Principal.
- 2. If receipts are not available or are "missing", the individual making the charge will be held responsible for payment.
- 3. Credit cards will bear the names of both Allegiance STEAM Academy and the CEO/ Principal.

<u>Petty Cash</u>

The Director of Business Services will manage the petty cash fund, which will be capped at \$500. All petty cash will be kept in a locked petty cash box in a locked drawer or file cabinet. Only the Director of Business Services and CEO/Principal will have keys to the petty cash box and drawer or file cabinet. All disbursements will require documentation of purchase. A register receipt for all purchases must be provided. The following are general petty cash operating procedures:

- 1. At all times the petty cash box will contain receipts and cash totaling \$500. A register receipt must support the petty cash slip. The individual using the petty cash to make a purchase is responsible for submitting the receipt for the petty cash slip to the Director of Business Services within 24 hours of withdrawing the petty cash.
- 2. When expenditures total \$400 (when cash balance is reduced to \$100), the Director of Business Services will total the disbursements, complete a Petty Cash Reimbursement Form, and obtain the approval of the CEO/Principal. This should be done on at least a quarterly basis. The supporting receipts will be attached to the reimbursement request form and forwarded to Charter Impact.
- 3. Petty cash fund reimbursement checks will be made payable to the CEO/Principal.
- 4. Any irregularities in the petty cash fund will be immediately reported in writing to the CEO/Principal.
- 5. Charter Impact will conduct surprise counts of the petty cash fund.

Purchase Orders

All non-recurring purchases require the use of a purchase order, which must be approved by the Principal.

- 1. The Director of Business Services will create a PO in Excel format and assign PO numbers in sequential order.
- 2. The numbered PO is then logged into an Excel sheet which lists all issued PO's.

Approved by ASA Board 1-28-18

- 3. The printed PO is then given to the CEO/Principal for approval and signature.
- 4. The PO is then scanned an emailed to the vendor or copied and mailed. The original (or copy if original was mailed) is then placed in the Open PO folder.

Payment Authorization

All original invoices will be forwarded to the CEO/Principal for approval.

- 1. The CEO/Principal will carefully review each invoice, attach all supporting documentation (including a PO), and verify that the specified services and/or goods were received. When receiving tangible goods from a vendor, the person designated to receive deliveries should trace the merchandise to the packing list and note any items that were not in the shipment. The packing list should be submitted to Charter Impact with the invoice.
- 2. Once approved by the CEO/Principal, he/she will stamp a check authorization on the invoice and complete the required information, including noting the specific budget line item that is to be charged for the specified expenditures. The invoice and supporting documentation will be sent to Charter Impact on at least a weekly basis (CEO/Principal should be aware of invoice due dates to avoid late payments). Charter Impact will then process the invoices with sufficient supporting documentation.
- 3. The CEO/Principal may authorize Charter Impact to pay recurring expenses (e.g. utilities) without the CEO/Principal's formal approval (signature) on the invoice when dollar amounts fall within a predetermined range. A list of the vendors and the dollar range for each vendor must be provided to Charter Impact in writing and updated on an annual basis.
- 4. Electronic (Email) Approval: Acknowledging there are times when approval of invoices by email is necessary, Allegiance STEAM Academy Thrive updates the approved Fiscal Policies and Procedures to include the following:

The authorized approver will email the Charter Impact AP department. The body of the email must contain the following:

- Specify vendor name(s)
- List invoice number(s)
- Add coding (if applicable)
- Provide dollar amount(s) for each invoice listed
- Indicate "Approved"
- Give the split (if applicable)

Accounts Payable Checks

The Board will approve, in advance, the list of authorized signers on the school account. The CEO/Principal and any other employee authorized by the Board may sign bank checks within established limitations.

- 1. Charter Impact does not use pre-printed check stock to avoid the risk of theft.
- 2. When there is a need to generate a check, the Director of Business Services will send appropriate approved documentation to Charter Impact. This is usually an approved invoice or Check Request Form.
- 3. Once approved by the CEO/Principal, Charter Impact prepares the check based on the check authorization prior to obtaining the appropriate signature(s).
- 4. The CEO/Principal and Board Treasurer will co-sign checks in excess of \$50,000 for all non-recurring items. All checks less than \$50,000 require only the signature of the CEO/ Principal.
- 5. Checks may not be written to cash, bearer, or petty cash. Under no circumstance will any individual sign a blank check.
- 6. Charter Impact will record the check transaction(s) into the appropriate checkbook and in the general ledger.
- 7. Charter Impact will distribute the checks and vouchers as follows:
 - a. Original mailed or delivered to payee
 - b. Duplicate or voucher attached to the invoice and filed by vendor name by a Charter Impact accountant.
 - c. Cancelled Checks filed numerically with bank statements by a Charter Impact accountant.
 - d. Voided checks will have the signature line cut out and will have VOID written in ink. The original check will be attached to the duplicate and forwarded to Charter Impact who will attach any other related documentation as appropriate.

Bank Reconciliations

Bank statements will be received directly, unopened, by a school site staff member that does not have access to cash or the authority to approve payments. This staff member then scans and emails the statement to Charter Impact (or Charter Impact may be granted view-only online access). Once the statement is received:

- 1. Charter Impact will examine all paid checks for date, name, cancellation, and endorsement. Any discrepancies regarding the paid checks or any checks over 90 days will be researched and if applicable deleted from the accounting system.
- 2. Charter Impact will prepare the bank reconciliation, verifying the bank statements and facilitating any necessary reconciliation.

3. Charter Impact will compare the reconciled bank balance to the cash in the bank account and to the general ledger, immediately reporting any discrepancies to the Principal.

CASH RECEIPT MANAGEMENT

General Procedures for Non-Governmental Cash Receipts

For all fundraising activities approved by the board, the School will establish internal controls to ensure the safeguarding of assets. The following are general procedures for recurring activities:

- 1. For each fundraising or other event in which cash or checks will be collected, a Volunteer Coordinator will be designated, who will be responsible for collecting and holding all cash and checks for the purpose of the fundraising activity.
 - a. The Volunteer Coordinator will record each transaction in a receipt book at the time the transaction is made, with a copy of the receipt provided to the donor.
 - b. The cash, checks, receipt book, and deposit summary must be given to the school Director of Business Services by the end of the next school day, who will immediately put the funds in a secure, locked location.
 - c. Both the Volunteer Coordinator and the Director of Business Services will count the deposit and verify the amount of the funds in writing.
- 2. Cash/checks dropped off at the school office will be placed directly into a lock box by the person dropping off the cash/checks.
 - a. All funds are deposited into the lock box in a sealed envelope, along with any notes, forms, or other descriptions of how the funds are to be used.
 - b. The Director of Business Services and one other staff member will jointly open the lock box to verify the cash/check amounts, and sign off on the amounts received.
 - c. The lock box will be emptied at least two times per week, corresponding to days when deposits are made.
- 3. All checks will be immediately endorsed with the school deposit stamp, containing the following information: "For Deposit Only"
- 4. A deposit slip will be completed by the Director of Business Services and initialed by the CEO/Principal for approval to deposit. The deposit slip will be duplicated and documentation for all receipts (copy of check, letter, etc.) will be attached to the duplicate deposit slip.
- 5. Deposits totaling greater than \$2,000 will be deposited within 24 hours by the designated school employee. Deposits totaling less than \$2,000 will be made weekly by the designated school employee. All cash will be immediately put into a lock box.

6. The duplicate deposit slip and deposit receipt will be attached to the deposit documentation and forwarded to Charter Impact to be filed and recorded weekly.

Volunteer Expenses

All volunteers will submit a purchase requisition form to the CEO/Principal for all potential expenses. Only items with prior written authorization from the CEO/Principal will be paid/ reimbursed.

Returned Check Policy

A returned-check processing fee will be charged for checks returned as non-sufficient funds (NSF). Unless otherwise pre-approved by Charter Impact or the CEO/Principal, payment of the NSF check and processing fee must be made by money order or certified check.

In the event that a second NSF check is received for any individual, in addition to the processing fee, the individual will lose check-writing privileges. Payment of the NSF check, the processing fee and any subsequent payment(s) by that individual must be made by money order or certified check.

In the case of NSF checks written by parents of students, failure to pay may result in the withholding of report cards/transcripts at the end of the semester and/or school year until payment is received, unless other mutually agreeable arrangements are approved by the CEO/ Principal and/or Governing Board. If unsuccessful in collecting funds owed, the school may initiate appropriate collection and/or legal action at the discretion of the CEO/Principal and/or Board.

HUMAN RESOURCES AND PAYROLL

Payroll Services and Setup

Charter Impact will prepare payroll checks, tax and retirement withholdings, tax statements, and to perform other payroll support functions. The CEO/Principal will establish and oversee a system to prepare time and attendance reports and submit payroll check requests. The CEO/Principal will review payroll statements monthly to ensure that (1) the salaries are consistent with staff contracts and personnel policies and (2) the proper tax, retirement, disability, and other withholdings have been deducted and forwarded to the appropriate authority. All staff expense reimbursements will be on checks separate from payroll checks.

Upon hiring of staff, the CEO/Principal will be responsible for the creation of a personnel file will with all appropriate payroll-related documentation and completing or providing all of the items on the Employee Payroll Set-up/Change Form. Items include a federal I-9 form, tax withholding forms, retirement date, and an accounting of the use of sick leave.

<u>Timesheets</u>

All classified employees will be responsible for completing a timesheet including vacation, sick, and holiday time (if applicable). The employee and the appropriate supervisor will sign the completed timesheet. Incomplete timesheets will be returned to the signatory supervisor and late

Approved by ASA Board 1-28-18

timesheets will be held until the next pay period. No employee will be paid until a correctly completed timesheet is submitted. If an employee is unexpectedly absent and therefore prevented from working the last day of the pay period or turning in the timesheet (such as an employee calling in sick), the employee is responsible for notifying the signatory supervisor or for making other arrangements for the timesheet to be submitted. However, the employee must still complete and submit the timesheet upon return.

Overtime

Advanced approval in writing by the authorized supervisor is required for compensatory time and overtime. Overtime only applies to classified employees and is defined as hours worked in excess of eight (8) hours within a day or forty (40) hours within a week. Any hours worked in excess of an employee's regular work schedule must be pre-approved by the supervisor, unless it is prompted by an emergency. No overtime will be paid without the approval of the employee's supervisor. Overtime will not be granted on a routine basis and is only reserved for extraordinary or unforeseen circumstances. If a supervisor identifies a recurring need for overtime in any given position, the supervisor should immediately consult with the CEO/ Principal for further guidance.

Payroll Processing

For hourly employees, employees must sign timesheets to verify appropriate hours worked, resolve absences and compensations, and monitor number of hours worked versus budgeted. The CEO/Principal will approve these timesheets. No overtime hours should be listed on timesheets without the supervisor's initials next to the day on which overtime was worked. For salaried employees, employees must sign into a log book to verify working days for accuracy. The Director of Business Services will provide the designated school employee with any payroll-related information such as sick leave, vacation pay, and/or any other unpaid time.

For substitute teachers, the Director of Business Services will maintain a log of teacher absences and the respective substitutes that work for them. The Director of Business Services will verify that the substitutes initial the log next to their names before they leave for the day and that teachers, upon returning back to work, initial next to their names. The CEO/Principal will notify Charter Impact of all authorizations for approved stipends.

Payroll is processed within 10 days after the period in which it is earned for hourly employees.

- 1. The signatory supervisor will submit a Payroll Summary Report of timesheets to Charter Impact for processing.
- 2. Charter Impact will prepare the payroll worksheet based on the summary report.
- 3. The payroll checks (if applicable) will be delivered to the school. The CEO/Principal will document receipt of the paychecks and review the payroll checks prior to distribution.

Payroll Taxes and Record Keeping

Paychex will prepare payroll check summaries, tax and withholding summaries, and other payroll tracking summaries based on the reporting submitted.

Paychex will also prepare the state and federal quarterly and annual payroll tax forms for income tax withholdings, Social Security and Medicare and submit the forms to the respective agencies on behalf of the school. Charter Impact will prepare the quarterly state returns for unemployment and disability, review the forms with the CEO/Principal, and submit the forms to the state on behalf of the school.

The designated school employee will maintain written records of all full time employees' use of sick leave, vacation pay, and any other unpaid time.

- 1. The designated school employee will immediately notify the CEO/Principal if an employee exceeds the accrued sick leave or vacation pay, or has any other unpaid absences.
- 2. Records will be reconciled when requested by the employee. Each employee must maintain personal contemporaneous records.

Expense Reports

Employees will be reimbursed for expenditures within ten (10) business days of presentation of appropriate documentation. Receipts or other appropriate documentation will be required for all expenses over five dollars and all reports must be approved by the CEO/Principal. Expenses greater than two months old will not be reimbursed.

CEO/Principal expense reports must be approved by a member of the Board and always be submitted to Charter Impact for processing and payment, petty cash may not be used.

<u>Travel</u>

Employees will be reimbursed for mileage when pre-approved by the CEO/Principal. Mileage will be reimbursed at the government-mandated rate for the distance traveled, less the distance from the employee's residence to the school site for each direction traveled. For incidental travel, mileage will only be reimbursed if the one-way mileage exceeds 10 miles.

The CEO/Principal must pre-approve all out of town travel. Employees will be reimbursed for overnight stays at hotels/motels when pre-approved by an administrator and the event is more than 50 miles from either the employee's residence or the school site. Hotel rates should be negotiated at the lowest level possible, including the corporate, nonprofit or government rate if offered, and the lowest rate available. Employees will be reimbursed at the established per diem rate for any breakfast, lunch, or dinner that is not included as part of the related event.

Travel advances require written approval from the CEO/Principal and receipts for all advanced funds not returned. After the trip, the employee must enter all of the appropriate information on a Travel Expense Report and submit it to the CEO/Principal for approval and then on to Charter Impact for processing. If the advance exceeds the amount of the receipts, the employee will pay the difference immediately in the form of a check. If the advance is less than the amount of the receipts, the difference will be reimbursed to the employee in accordance with the expense report.

Telephone Usage

Employees will not make personal long distance calls on the telephones without prior approval from a supervisor. Employees will reimburse the school for all personal telephone calls.

FINANCE AND FINANCIAL REPORTING

Monthly Reporting

Charter Impact will submit a monthly financial report including:

- a. Statement of Financial Position
- b. Budget vs. Actual Report
- c. Statement of Activities by Period
- d. Accounts Payable Aging
- e. Monthly Check Register

The report will be reviewed at the scheduled board meeting and action will be taken, if appropriate.

<u>Loans</u>

The CEO/Principal and the Board will approve all loans from third parties. In the case of a longterm loan, approval may also be required from the Chino Valley Unified School District, in accordance with the terms of the charter petition and/or other lenders in accordance with the loan documents.

Once approved, a promissory note will be prepared and signed by the CEO/Principal and/or member of governing Board before funds are borrowed.

Fund Balance Reserve

A cash reserve of at least 5% of the annual expenses will be maintained. Charter Impact will provide the CEO/Principal with a Statement of Financial Position on a monthly basis. It is the responsibility of the CEO/Principal and the Board to understand the school's cash situation. It is the responsibility of the CEO/Principal to prioritize payments as needed. The CEO/Principal has responsibility for all operations and activities related to financial management.



Allegiance STEAM Academy 5862 C. Street Chino, CA 91710 Phone (909) 465-5405 • Fax (630) 556-8995

Reclassification Parent Notification Letter

School:
Date:
Student ID #:

Date of Birth: Grade: Primary Language:

Dear Family:

State and federal laws require all school districts in California to give a state test of English proficiency to students whose primary language is not English. A student's primary language is identified on a home language survey, which is completed by the parents or guardians upon registering their child in a California public school for the first time. In California, the name of the state test is the English Language Proficiency Assessment (ELPAC). The results of the ELPAC help to measure how each student is progressing toward proficiency in English in the areas of listening, speaking, reading, and writing.

Language Assessment Results and Exit (Reclassification) Criteria

Your child was given the ELPAC, and the results are attached. In addition to the ELPAC results, criteria used to make this decision include an evaluation of your child's academic performance by teachers, your opinion as the parents or guardians about his/her proficiency in English, and your child's performance on local and standardized assessments. Based on your student's performance on the ELPAC and additional criteria, your student may be **reclassified as fluent English proficient (RFEP)**. ASA Thrive's exit (reclassification) criteria are listed below. (20 U.S.C. Section 6312[e][3][A][vi])

Required Criteria	LEA Criteria
(California <i>Education</i> <i>Code</i> Section 313[f])	
English Language Proficiency Assessment	Overall: Moderately/Well Developed (Level 3-4); Overall Oral Language: Moderately/Well Developed (Level 3-4); Overall Written Language: Moderately/Well Developed (Level 3-4)
Teacher Evaluation	Writing Assessment: Score of 3 or better on 4-point rubric Oral Language: Demonstrated oral language proficiency
Parental Opinion and Consultation	Opinion and consultation with parent in person or on phone
Comparison of Performance in Basic Skills	CAASPP: Meets/Exceeds Standards in ELA

If you have any questions regarding your child's ELPAC results and reclassification, please contact the school office at **(909) 465-5405** during school hours.

Sincerely,

Jason M. Liso

EDUCATION:	California State University, Fullerton Bachelor of Arts, Political Science <i>Cum Laude and University Honors</i> Minor, Criminal Justice May 2003
Honors:	University Honors and Scholars Program Graduate Inaugural Graduating Member
	Golden Key International Honors Society
	Pi Sigma Alpha Political Science Honors Society
	Congressional Intern, Hon. Edward Royce Fullerton, CA, 39 th Congressional District Spring 2000
	Whittier College School of Law Costa Mesa, California Juris Doctor <i>Magna Cum Laude</i> May 2006
Honors:	Certificate in Criminal Law May 2006
	Moot Court Honors Board Chief Justice (President) 2005-2006
	CALI Excellence for the Future Award Constitutional Law I, Fall 2004
	CALI Excellence for the Future Award Moot Court, Spring 2005

CALI Excellence for the Future Award Federal Courts, Fall 2005

MILITARY EDUCATION:

United States Air Force (Reserve)

Officer Training School Maxwell Air Force Base, Alabama Commissioned Officer Training January-February 2013

Honors: Global War on Terrorism Service Medal

Griffin Squadron "Best Brief Award" (Group Finalist)- 2013

United States Air Force (Reserve)

Air Force Judge Advocate General's School, Maxwell Air Force Base, Alabama Judge Advocate Staff Officer Course July-September 2013

Honors: Air Force Specialty Code Designation: 51J3 (Judge Advocate)

Alpha Flight "Best Legal Assistance Performance"

American Bar Association Legal Assistance for Military Personnel Award Finalist

LICENSES & CERTIFICATIONS:

Attorney at Law State Bar of California, November 2006 License number 244345

Attorney at Law United States Court of Appeals for the Armed Forces August 2013

	Attorney at Law United States Air Force Court of Criminal Appeals August 2013
	Certified Trial and Defense Counsel Article 27(b), Article 42(a), Uniform Code of Military Justice United States Air Force
PROFESSIONAL EXPERIENCE:	California P.O.S.T. Certified Instructor, March 2018
	Deputy District Attorney San Bernardino County District Attorney's Office Valley Division, Fontana, California January 2007- May 2014 West Valley Division, Rancho Cucamonga, California May 2014-March 2016 Central Division, San Bernardino, California March 2016-Present
Duties:	Felony Floater March 2018-Present
	 Deputy District Attorney V designation, June 2018 Conduct felony jury trials for serious/violent violations of the California Penal Code Primary caseload of homicide cases: murder, vehicular

- manslaughter, attempted murder, including capital murder
- Provide backfill and leadership for felony calendar deputies
- Provide guidance and leadership to misdemeanor trial team

Felony Trial Calendar Deputy

February 2017-March 2018

- Special Assignment from Chief Deputy District Attorney as District Attorney representative in the court of the Supervising Judge, Criminal Division, San Bernardino County Central Superior Court

- Conduct felony jury trials for violations of the California Penal Code including: murder, mayhem, robbery, theft, burglary, rape, and narcotics
- Manage caseload of over 50 felony violations ranging from murder to narcotics.
- Prosecute violations of California's Three Strikes Law
- Ensure justice and restitution for victims of crime

Hardcore Gang/Career Criminal Prosecution Unit

March 2016-February 2017

- Serve as District Attorney representative on all felony cases involving violations of the California STEP Act, and felony cases involving criminal street gang members
- Conduct felony jury trials for violations of California Penal Code involving peace officer victims including: murder, attempted murder, resisting arrest, assault, battery, and evading with willful disregard
- Enforce California Constitutional requirements under "Marcy's Law"
- Ensure justice and restitution for peace officer victims of crime

Crimes Against Peace Officers Deputy

May 2014-March 2016

- Full time duty
- Serve as District Attorney representative on all felony cases in which peace officers are victims
- Conduct felony jury trials for violations of California Penal Code involving peace officer victims including: murder, attempted murder, resisting arrest, assault, battery, and evading with willful disregard
- Enforce California Constitutional requirements under "Marcy's Law"
- Ensure justice and restitution for peace officer victims of crime

Felony Trial Calendar Deputy

November 2011-May 2014

- Serve as primary District Attorney representative in Departments F3, F6, and R10 in San Bernardino County Superior Court
- Conduct felony jury trials for violations of the California Penal Code including: murder, mayhem, robbery, theft, burglary, rape, and narcotics
- Prosecute violations of California's Three Strikes Law
- Ensure justice and restitution for victims of crime

Crimes Against Peace Officers Deputy

May 2013-May 2014

- Additional duty requiring the management of separate felony case load apart from Felony Trial Calendar
- Serve as District Attorney representative on all felony cases in which peace officers are victims
- Conduct felony jury trials for violations of California Penal Code involving peace officer victims including: murder, attempted murder, resisting arrest, assault, battery, and evading with willful disregard
- Enforce California Constitutional requirements under "Marcy's Law"
- Ensure justice and restitution for peace officer victims of crime

Medical Marijuana Expert

April 2010-present

- Serve as regional advisor to deputy district attorneys and law enforcement officers on issues relating to medical marijuana prosecutions
- Conduct trainings for deputy district attorneys regarding medical marijuana prosecutions
- Conduct briefings and trainings for local law enforcement officers regarding medical marijuana investigations and enforcement
- Participate with management staff in coordinating and drafting District Attorney policy regarding medical marijuana

Street Enforcement Team

March 2010-November 2011

- Responsible for major narcotics prosecutions in the Fontana District, including possession for sales, transportation, and manufacturing of marijuana, methamphetamine, cocaine, PCP, heroin and prescription drugs
- Conduct felony jury trials in San Bernardino County Superior Court for violations of the California Health and Safety Code
- Conduct Drug Court Program calendar cases in San Bernardino County Superior Court
- Prosecute violations of California's Three Strikes Law
- Coordinate with law enforcement to ensure search warrant compliance and aid in the conduct of investigations
- Participate with law enforcement on narcotics sting operations

Auto-Theft/San Bernardino County Auto-theft Task Force (SANCATT) Deputy

November 2008-March 2010

- Responsible for all auto-theft cases in the Fontana District, including: carjacking, chop shop operations and major auto-theft rings
- Conduct felony jury trials in San Bernardino County Superior Courts for violations of the California Vehicle Code and California Penal Code
- Prosecute auto-theft offenses arising out of violations of the California Street Terrorism Enforcement and Prevention Act (STEP Act), including: carjacking and chop shop operations
- Prosecute violations of California's Three Strikes Law
- Coordinate with law enforcement in auto-theft and STEP Act investigations
- Participate side by side with law enforcement in auto-theft sting operations
- Ensure victim compensation and restitution in auto-theft cases

Accomplishments:

- Successfully completed 40 jury trials in San Bernardino County Superior Court, including: murder, attempted murder, mayhem,

assault with a firearm, auto-theft, residential burglary, mental competency, possession of narcotics and violations of the California Three Strikes Law

- Successfully completed over 200 preliminary hearings on a panoply of charges including murder, rape, robbery, arson, assault, vehicular manslaughter, mayhem, auto-theft and narcotics violations
- Successfully resolved over 1,000 felony cases in San Bernardino County Superior Court resulting in state prison commitments totaling over 500 years
- Successfully ensured compensation for victims of crime of over \$100,000
- High-profile cases:
 - <u>People v. Judith Oakes</u>, prosecution of Rialto Unified School District administrator who stole over \$4 Million from school lunch program; successful prosecution, resulting in 8-year prison sentence
 - <u>People v. Archie Green III</u>, prosecution of drunk driver for killing of San Bernardino Police Officer Bryce Hanes; successful prosecution resulting in 6-year prison sentence
 - <u>People v. Hage</u>, prosecution of Yucaipa man accused of ambushing trespassers on abandoned property; successful murder prosecution resulting in 50 to Life prison sentence
 - <u>People v. Villanueva, et.al</u>, prosecution of theft of over \$1 Million worth of iPhones; inside job/conspiracy; successful prosecution resulting in felony convictions and jail time for all co-conspirators; over \$1 Million in restitution to Verizon Wireless ordered
 - <u>People v. Castillo</u>, prosecution of San Bernardino gang member for the murder of a disabled man and subsequent false imprisonment/hostage stand-off; guilty verdict resulting in state prison commitment of 205 years to Life

PROFESSIONAL MILITARY EXPERIENCE: United States Air Force Reserve

Individual Mobilization Augmentee 86th Airlift Wing Ramstein Air Base, Germany November 2016-Present

United States Air Force Reserve

Individual Mobilization Augmentee 355th Fighter Wing (ACC) Davis-Monthan Air Force Base, Tucson, Arizona October 2012-November 2016

Duties:

Assistant Staff Judge Advocate

October 2012-Present

- Assist Staff Judge Advocate in advising Wing Leadership on complex legal issues
- Review Inspector General complaints, Commander-directed investigations
- Serve as trial counsel in courts-martial and administrative hearings
- Prepare legal opinions on civil law issues including: Freedom of Information Act, Privacy Act, and other areas of general law
- Render legal assistance to military members, retirees and dependents; draft wills, powers of attorney and other documents
- Advise base commanders on various legal issues
- Train officer and enlisted members on pertinent military legal issues

Accomplishments:

- 2015 12th Air Force Outstanding Air Reserve Component Judge Advocate of the Year
- Air Force Commendation Medal
- Certified Trial and Defense Counsel

- Successfully completed court-martial of airman accused of enticing minors for sex, and sex with a minor; conviction, confinement for 18 mos., reduction to E-1, Dishonorable discharge
- Successfully completed court-martial of senior enlisted member accused of improper relationship with subordinate; restored good order and discipline
- Successfully completed court-martial of airman who illegally introduced marijuana to base: received maximum punishment
- Advised legal assistance client regarding small claims issue, saving member over \$1,000
- Successfully advised over 50 clients on a variety of legal issues
- Provided legal analysis to three-star general enabling a decision to prosecute high-ranking officer for serious misconduct and criminal activity
- Provided legal analysis to active-duty colleagues regarding various courts-martial issues, leading to successful prosecutions for sexual assault and child molestation
- Promoted to the rank of Captain (O-3) October 1, 2014

Training by Reservists in Advocacy & Litigation Skills (TRIALS) Team

May 2018-Present

- Elite team of Reservists hand-selected by the Commandant of the Judge Advocate General's School to travel the world training Air Force and Army Judge Advocates in trial litigation skills
- Extra duty
- Ensure Air Force Judge Advocates obtain skills necessary to carry out JAG Corps mission
- One of three captains (O-3 rank) on a team of 28 colonels, lieutenant colonels and majors

INSTRUCTOR EXPERIENCE:

San Bernardino County District Attorney's Office New Prosecutor Training ("Baby DA School")

2012- Present

- Assist Staff Development Unit with training of new prosecutors

- Serve as mentor/evaluator in several practical exercises: *voir dire*, cross/direct examination, introduction of evidence
- Teach one-hour training block on drug prosecutions
- Provide practical tips and guidance for success as a prosecutor

Medical Marijuana Investigations and Prosecutions

San Bernardino County Sheriff's Department September 2014

- Training course to educate law enforcement officers and deputy district attorneys about evolving medical marijuana laws and how to conduct investigations and prosecutions
- Presented detailed lecture to police officers and district attorneys on contemporary issues in medical marijuana law including current statutory, and case law, evolving trends, courtroom testimony and common defense tactics
- Class attended by several city and county police agencies from San Bernardino County and also deputy district attorneys county-wide

Driving Under the Influence: Military and Civilian Consequences

Davis-Monthan Air Force Base September 2014

- Briefed entire squadron of airmen on the consequences of DUI driving
- Explained law of DUI in the military and civilian world
- Presented lecture and question and answer session to junior and senior enlisted and commissioned officers

Article 31 Rights, Uniform Code of Military Justice

Davis-Monthan Air Force Base July 2014

- Training course to educate senior enlisted leadership and base commanders on requirement of Article 31, U.C.M.J

- Presented detailed lecture on the requirements of advisal, case law, evolving trends, and hypotheticals to prepare leadership for field application

Search, Seizure, and Commander-Directed Investigations

Davis-Monthan Air Force Base July 2014

- Training course to educate senior enlisted leadership and base commanders on crucial area of military law
- Presented detailed lecture on the difference between searches, seizures, and commander-directed investigations
- Discussed case law, evolving trends, and hypotheticals to prepare leadership for field application, and how to better prepare a case for court

DUI Training and Investigations: A DA's Perspective

Fontana Police Department

November 2008

March 2009 March 2010 May 2013

- Police Officers Standards and Training (P.O.S.T.) Certified course to teach police officers how to conduct successful driving under the influence (DUI) investigations including documentation of evidence, evidentiary chain of custody, preservation of biological evidence
- Presented detailed lecture to police officers on contemporary issues in DUI law including current case law, evolving trends, courtroom testimony and common defenses
- Class attended by state and local law enforcement officers from all around Southern California, including, Los Angeles County, Riverside County, Orange County, and San Bernardino County

Medical Marijuana Law

University of La Verne School of Law, October 2010

- Guest speaker, Criminal Law Society event
- Discussed basic criminal marijuana law, and medical marijuana law contained in the California Health and Safety Code
- Detailed current statutes, case law and evolving case law
- Dispelled common myths about California's medical marijuana laws
- Outlined the interplay between California and Federal law regarding marijuana
- Described how a medical marijuana prosecution is handled in San Bernardino County Superior Courts

Mock Trial Attorney Coach

A.B. Miller High School, Fontana, CA 2007-2010

- Program and competition in which high school students present a criminal trial against other high schools in San Bernardino County
- Helped non-lawyers learn basics of criminal law and evidence in order to present case to real Superior Court Judges
- Guided A.B. Miller to best record in school history in 2008 & 2009

Mock Trial Attorney Coach

Upland High School, Upland, CA 2011-2015

- Program and competition in which high school students present a criminal trial against other high schools in San Bernardino County
- Helped non-lawyers learn basics of criminal law and evidence in order to present case to real Superior Court Judges
- Guided team successfully through 4 competitions in front of San Bernardino County Superior Court Judges and attorneys

Street Law Program

Brea Canyon High School, Fall 2004

- Semester long program teaching at-risk and underprivileged youth about the basic tenets of criminal law and the criminal justice system
- Externship class through Whittier Law School

Court House Coordinator, San Bernardino County Mock Trial Program

Rancho Cucamonga Superior Court, 2015-Present

- Coordinate Mock Trial Competition at Rancho Cucamonga Superior Court
- Coordinate, organize and assign attorney volunteers for scoring and judging competition
- Primary point of contact for competing schools during competition nights
- Enforce and ensure Mock Trial Rules are followed
- Coordinate rule disputes between teams
- Responsible for assignment of San Bernardino County Sheriff's Department personnel for oversight and facilities management

Advanced Instructor Certification Course- Peace Officer Standards and Training

- 40-hour P.O.S.T. certification course for instructors at any police/sheriff's academy in California
- Learned methods and techniques to teach adult learners in a law enforcement setting
- Received certification to teach at San Bernardino County Sheriff's Academy
- Received P.O.S.T.- Certified Instructor Designation



BIOGRAPHY



CAPTAIN JASON M. LISO

Captain Jason M. Liso is currently assigned as an Assistant Staff Judge Advocate, Individual Mobilization Augmentee, to the 86th Airlift Wing, Ramstein Air Base, Germany. Captain Liso is also an instructor on the TRIALS Team, a highly accomplished group of Reservists responsible for teaching trial litigation skills to fellow Judge Advocates throughout the Air Force.

Captain Liso commissioned as a direct appointee in the United States Air Force Reserve in October 2012. He is admitted to practice law before the Supreme Court of California, the United States Court of Appeals for the Armed Forces and the Air Force Court of Criminal Appeals. He is certified trial and defense counsel under Article 27(b) and 42(a), Uniform Code of Military Justice

In his civilian capacity, Captain Liso is a Deputy District Attorney in San Bernardino County, California. He works in the Central Superior Court assigned to Serious and Violent felony prosecutions. His case load consists of: murders, attempted murders and other homicide crimes, including capital offenses. Captain Liso has completed jury trials ranging from D.U.I. to murder.



Captain Liso resides in Eastvale, California and is married to Danielle. They have two children: twin boys, Jared and Anthony.

EDUCATION

- 2003 Bachelor of Arts, *cum laude* and University Honors, California State University, Fullerton
- 2006 Juris Doctor, magna cum laude, Whittier Law School, Costa Mesa, California
- 2013 Commissioned Officer Training, Maxwell Air Force Base, Alabama
- 2013 TRIALS Course, Davis-Monthan Air Force Base, Arizona
- 2013 Judge Advocate Staff Officer Course, Maxwell Air Force Base, Alabama

ASSIGNMENTS

October 2012 – November 2016, Category B IMA, 355th Fighter Wing, Davis-Monthan AFB, Arizona November 2016-Present, Category B IMA, 86th Airlift Wing, Ramstein Air Base, Germany May 2018-Present, Instructor, TRIALS Team

MAJOR AWARDS AND DECORATIONS

2015 12th Air Force Outstanding ARC Judge Advocate of the Year Air Force Commendation Medal Air Force Outstanding Unit Award National Defense Service Medal Global War on Terrorism Service Medal

EFFECTIVE DATES OF PROMOTION

First Lieutenant17 October 2012Captain1 October 2014

(Current as of July 2018)



2018-19 Standards-Based Report Card

Student Name:

Teacher Name:

Reporting Key

Mastery Level

- 4 = Success at more complex content
- 3 = Success at target learning goal
- 2 = Success at simpler content
- 1 = With help, partial success at score 2 and 3 content 0 = With help, partial success at score 2, but not score 3
- content

NA = Not Assessed/Addressed this Period

Trimester	T1	T2	T3
Absences			
Tardies			

Citizenship	T1	T2	Т3
	Mastery Level		
Trust your instincts			
Keep your den clean			
Stay on track			
Howl with your friends			
Be a leader			

English Language Arts / Literacy	T1	T2	T3
	Mastery Level		evel
Reading Literature			
Reading Informational Text			
Reading: Foundation Skills			
Writing			
Speaking and Listening			
Language			

Mathematics	T1	T2	Т3
	Mastery Level		evel
Counting and Cardinality			
Operations and Algebraic Thinking			
Number and Operations in Base Ten			
Measurement and Data			
Geometry			

Student ID:

Grade Level: Kindergarten

Science	T1	T2	T3
	Mastery Level		
Life Science			
Earth & Space Science			
Physical Science			
Technology			
Engineering			

Social Studies	T1	T2	T3
	Mastery Level		
Learning and Work Now and Long			
Ago			

Performing Arts	T1	T2	T3
	Mastery Level		evel
Artistic Perception			
Creative Expression			
Historical and Cultural Context			

Physical Education	T1	T2	T3
	Mastery Level		
Development of motor skills			
Participation in physical activities			

Mandarin	T1	T2	T3
	Mastery Level		
Content			
Communication			



2018-19 Standards-Based Report Card

Reporting Key

- A = Exceeds Standard (3.00-4.00)
- B = Meets Standard (2.50-2.99)
- C = Nearly Meets Standard (2.00-2.49)
- D = Does Not Yet Meet Standard (1.00-1.99)
- F = Does Not Yet Meet Standard (Below 1.00)

Final Term Grades	T1	T2	T3
Citizenship			
English Language Arts / Literacy			
Mathematics			
Science			
Social Studies			

Grades

Grades are an average score of mastery achieved for each learning target within the content area.

A = Student exceeds grade level standards, demonstrating broad and indepth understanding of complex concepts and skills embedded in the standards

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Comments

Trimester 1	Trimester 2	Trimester 3

Standards-Based Grading

ASA Thrive employs Standards-Based Grading, a tenet of Mastery Learning theory, to make sure our students are correctly scored on **content** and **skill proficiency**. Our students earn grades based on their **demonstrated mastery of essential skills rather than on completion of tasks**. For more information on the essential skills represented in each content category, see your student's teacher.

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What have you enjoyed most?

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• aligns with the school's personalized learning model in which students learn at their own pace and in their own way.

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- What skills have you learned so far?
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 What has been challenging?
 How have you overcome these challenges?
 - Can you talk to me about how you learn best?
- Tell me about a goal you achieved this term.
- What are your current goals?
- What kind of support do you need to be successful?



2018-19 Standards-Based Report Card

Student Name:

Teacher Name:

Reporting Key

Mastery Level

4 = Success at more complex content

3 = Success at target learning goal

2 = Success at simpler content

1 = With help, partial success at score 2 and 3 content

0 = With help, partial success at score 2, but not score 3

content

NA = Not Assessed/Addressed this Period

Trimester	T1	T2	T3
Absences			
Tardies			

Citizenship	T1	T2	Т3
	Mastery Level		
Trust your instincts			
Keep your den clean			
Stay on track			
Howl with your friends			
Be a leader			

English Language Arts / Literacy	T1	T2	T3
	Mastery Level		evel
Reading Literature			
Reading Informational Text			
Reading: Foundation Skills			
Writing			
Speaking and Listening			
Language			

Mathematics	T1	T2	Т3
	Mastery Level		evel
Operations and Algebraic Thinking			
Number and Operations in Base Ten			
Measurement and Data			
Geometry			

Student ID:

Science	T1	T2	T3
	Mastery Leve		evel
Life Science			
Earth & Space Science			
Physical Science			
Technology			
Engineering			

Social Studies	T1	T2	T3
	Mastery Level		
People Who Make a Difference			

Performing Arts	T1	T2	T3
	Mastery Level		evel
Artistic Perception			
Creative Expression			
Historical and Cultural Context			

Physical Education	T1	T2	T3
	Mastery Level		evel
Development of motor skills			
Participation in physical activities			

Mandarin	T1	T2	T3
	Mastery Level		
Content			
Communication			



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Final Term Grades	T1	T2	T3
Citizenship			
English Language Arts / Literacy			
Mathematics			
Science			
Social Studies			

Grades

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Trimester 1	Trimester 2	Trimester 3

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2018-19 Standards-Based Report Card

Student Name:

Teacher Name:

Reporting Key

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content

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Trimester	T1	T2	T3
Absences			
Tardies			

Citizenship	T1	T2	Т3
	Mastery Level		
Trust your instincts			
Keep your den clean			
Stay on track			
Howl with your friends			
Be a leader			

English Language Arts / Literacy	T1	T2	T3
	Mastery Level		evel
Reading Literature			
Reading Informational Text			
Reading: Foundation Skills			
Writing			
Speaking and Listening			
Language			

Mathematics	T1	T2	Т3
	Mastery Level		evel
Operations and Algebraic Thinking			
Number and Operations in Base Ten			
Measurement and Data			
Geometry			

Student ID:

Science	T1	T2	T3
	Mastery Level		evel
Life Science			
Earth & Space Science			
Physical Science			
Technology			
Engineering			

Social Studies	T1	T2	T3
	Mastery Level		
A Child's Place in Time and Space			

Performing Arts	T1	T2	T3
	Mastery Level		evel
Artistic Perception			
Creative Expression			
Historical and Cultural Context			

Physical Education	T1	T2	T3
	Mastery Level		evel
Development of motor skills			
Participation in physical activities			

Mandarin	T1	T2	T3
	Mastery Level		
Content			
Communication			



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Final Term Grades	T1	T2	T3
Citizenship			
English Language Arts / Literacy			
Mathematics			
Science			
Social Studies			

Grades

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Trimester 1	Trimester 2	Trimester 3

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2018-19 Standards-Based Report Card

Student Name:

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content

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Trimester	T1	T2	T3
Absences			
Tardies			

Citizenship	T1	T2	Т3
	Mastery Level		
Trust your instincts			
Keep your den clean			
Stay on track			
Howl with your friends			
Be a leader			

English Language Arts / Literacy	T1	T2	T3
	Mastery Level		evel
Reading Literature			
Reading Informational Text			
Reading: Foundation Skills			
Writing			
Speaking and Listening			
Language			

Mathematics	T1	T2	Т3
	Mastery Level		evel
Operations and Algebraic Thinking			
Number and Operations in Base Ten			
Measurement and Data			
Geometry			

Student ID:

Science	T1	T2	T3
	Mastery Level		
Life Science			
Earth & Space Science			
Physical Science			
Technology			
Engineering			

Social Studies	T1	T2	T3
	Mastery Level		
Continuity and Change			

Performing Arts	T1	T2	T3
	Mastery Level		evel
Artistic Perception			
Creative Expression			
Historical and Cultural Context			

Physical Education	T1	T2	T3
	Mastery Level		
Development of motor skills			
Participation in physical activities			

Mandarin	T1	T2	T3
	Mastery Level		
Content			
Communication			



2018-19 Standards-Based Report Card

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Final Term Grades	T1	T2	T3
Citizenship			
English Language Arts / Literacy			
Mathematics			
Science			
Social Studies			

Grades

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Comments

Trimester 1	Trimester 2	Trimester 3
		Timester 5

Standards-Based Grading

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2018-19 Standards-Based Report Card

Student Name:

Teacher Name:

Reporting Key

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content

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Trimester	T1	T2	T3
Absences			
Tardies			

Citizenship	T1	T2	Т3
	Mastery Level		
Trust your instincts			
Keep your den clean			
Stay on track			
Howl with your friends			
Be a leader			

English Language Arts / Literacy	T1	T2	T3
	Mastery Level		evel
Reading Literature			
Reading Informational Text			
Reading: Foundation Skills			
Writing			
Speaking and Listening			
Language			

Mathematics	T1	T2	Т3
	Mastery Level		evel
Operations and Algebraic Thinking			
Number and Operations in Base Ten			
Number and Operations – Fractions			
Measurement and Data			
Geometry			

Student ID:

Science	T1	T2	T3
	Mastery Level		level
Life Science			
Earth & Space Science			
Physical Science			
Technology			
Engineering			

Social Studies	T1	T2	T3
	Mastery Level		
California: A Changing State			

Performing Arts	T1	T2	T3
	Mastery Level		evel
Artistic Perception			
Creative Expression			
Historical and Cultural Context			

Physical Education	T1	T2	T3
	Mastery Level		evel
Development of motor skills			
Participation in physical activities			

Spanish	T1	T2	T3
	Mastery Level		
Content			
Communication			
Cultures			
Structures			



2018-19 Standards-Based Report Card

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Final Term Grades	T1	T2	T3
Citizenship			
English Language Arts / Literacy			
Mathematics			
Science			
Social Studies			

Grades

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Comments

Comments					
Trimester 1	Trimester 2	Trimester 3			

Standards-Based Grading

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2018-19 Standards-Based Report Card

Student Name:

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Reporting Key

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content

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Trimester	T1	T2	T3
Absences			
Tardies			

Citizenship	T1	T2	Т3
	Mastery Level		
Trust your instincts			
Keep your den clean			
Stay on track			
Howl with your friends			
Be a leader			

English Language Arts / Literacy	T1	T2	T3
	Mastery Level		evel
Reading Literature			
Reading Informational Text			
Reading: Foundation Skills			
Writing			
Speaking and Listening			
Language			

Mathematics	T1	T2	Т3
	Mastery Level		evel
Operations and Algebraic Thinking			
Number and Operations in Base Ten			
Number and Operations – Fractions			
Measurement and Data			
Geometry			

Student ID:

Science	T1	T2	T3
	Mastery Leve		evel
Life Science			
Earth & Space Science			
Physical Science			
Technology			
Engineering			

Social Studies	T1	T2	Т3
	Mastery Level		
US History and Geography: Making a New Nation			

Performing Arts	T1	T2	Т3
	Mas	Mastery Level	
Artistic Perception			
Creative Expression			
Historical and Cultural Context			

Physical Education	T1	T2	T3
	Mastery Level		
Development of motor skills			
Participation in physical activities			

Spanish	T1	T2	Т3
	Mastery Level		
Content			
Communication			
Cultures			
Structures			



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Final Term Grades	T1	T2	T3
Citizenship			
English Language Arts / Literacy			
Mathematics			
Science			
Social Studies			

Grades

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Comments

Comments					
Trimester 1	Trimester 2	Trimester 3			

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2018-19 Standards-Based Report Card

Student Name:

Teacher Name:

Reporting Key

Mastery Level

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content

NA = Not Assessed/Addressed this Period

Trimester	T1	T2	T3
Absences			
Tardies			

Citizenship	T1	T2	Т3
	Mastery Level		
Trust your instincts			
Keep your den clean			
Stay on track			
Howl with your friends			
Be a leader			

English Language Arts / Literacy	T1	T2	T3
	Mastery Level		
Reading Literature			
Reading Informational Text			
Writing			
Speaking and Listening			
Language			

Mathematics	T1	T2	T3
	Mastery Leve		evel
Ratios and Proportional Relationships			
The Number System			
Expressions and Equations			
Geometry			
Statistics and Probability			

Student ID:

Science	T1	T2	T3
	Mastery Leve		evel
Life Science			
Earth & Space Science			
Physical Science			
Technology			
Engineering			

Social Studies	T1	T2	T3
	Mastery Level		
World History and Geography: Ancient Civilizations			

Performing Arts	T1	T2	T3
	Mas	stery L	evel
Artistic Perception			
Creative Expression			
Historical and Cultural Context			

Physical Education	T1	T2	T3
	Mastery Leve		evel
Development of motor skills			
Participation in physical activities			

Spanish	T1	T2	T3
	Mastery Level		
Content			
Communication			
Cultures			
Structures			



2018-19 Standards-Based Report Card

Reporting Key

- A = Exceeds Standard (3.00-4.00)
- B = Meets Standard (2.50-2.99)
- C = Nearly Meets Standard (2.00-2.49)
- D = Does Not Yet Meet Standard (1.00-1.99)
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Final Term Grades	T1	T2	T3
Citizenship			
English Language Arts / Literacy			
Mathematics			
Science			
Social Studies			

Grades

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Comments

Trimester 2	Trimester 3
	Trimester 2

Standards-Based Grading

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2018-19 Standards-Based Report Card

Student Name:

Teacher Name:

Reporting Key

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- 2 = Success at simpler content
- 1 = With help, partial success at score 2 and 3 content 0 = With help, partial success at score 2, but not score 3

content

NA = Not Assessed/Addressed this Period

Trimester	T1	T2	T3
Absences			
Tardies			

Citizenship	T1	T2	Т3
	Mastery Level		
Trust your instincts			
Keep your den clean			
Stay on track			
Howl with your friends			
Be a leader			

English Language Arts / Literacy	T1	T2	Т3
	Mastery Level		
Reading Literature			
Reading Informational Text			
Writing			
Speaking and Listening			
Language			

Mathematics	T1	T2	T3
	Mastery Level		evel
Ratios and Proportional Relationships			
The Number System			
Expressions and Equations			
Geometry			
Statistics and Probability			

Student ID:

Science	T1	T2	T3
	Mastery Leve		
Life Science			
Earth & Space Science			
Physical Science			
Technology			
Engineering			

Social Studies	T1	T2	Т3
	Mastery Level		
World History and Geography: Medieval and Early Modern Times			

Performing Arts	T1	T2	Т3
	Mas	stery L	evel
Artistic Perception			
Creative Expression			
Historical and Cultural Context			

Physical Education	T1	T2	T3
	Mastery Level		
Knowledge of physical fitness			
Participation in physical activities			

Spanish	T1	T2	T3
	Mastery Level		
Content			
Communication			
Cultures			
Structures			



2018-19 Standards-Based Report Card

Reporting Key

- A = Exceeds Standard (3.00-4.00)
- B = Meets Standard (2.50-2.99)
- C = Nearly Meets Standard (2.00-2.49)
- D = Does Not Yet Meet Standard (1.00-1.99)
- F = Does Not Yet Meet Standard (Below 1.00)

Final Term Grades	T1	T2	T3
Citizenship			
English Language Arts / Literacy			
Mathematics			
Science			
Social Studies			
Physical Education			
Spanish			

Grades

Grades are an average score of mastery achieved for each learning target within the content area.

A = Student exceeds grade level standards, demonstrating broad and indepth understanding of complex concepts and skills embedded in the standards

B = Student meets grade level standards, demonstrating thorough understanding of concepts and skills embedded in the standards

C = Student nearly meets grade level standards, demonstrating basic understanding of concepts and skills embedded in the standards

D = Student has not yet met grade level standards, demonstrating minimal understanding of concepts and skills embedded in the standards

F = Student has not yet met grade level standards, demonstrating no understanding of concepts and skills embedded in the standards

Commonto

Comments					
Trimester 1	Trimester 2	Trimester 3			

Standards-Based Grading

ASA Thrive employs Standards-Based Grading, a tenet of Mastery Learning theory, to make sure our students are correctly scored on content and skill proficiency. Our students earn grades based on their demonstrated mastery of essential skills rather than on completion of tasks. For more information on the essential skills represented in each content category, see your student's teacher.

In a mastery-based grading structure, students are not graded on their ability to master a standard at a certain time; rather, they can work at their own pace and demonstrate mastery when they are ready. This grading structure is aligned with ASA Thrive's mission and values in that it:

- gives students and parents specific, actionable feedback about what skills students have learned or still need to learn; •
- shifts the focus to student growth over time; and
- aligns with the school's personalized learning model in which students learn at their own pace and in their own way.

By using a standards-based grade book system, teachers track student proficiency progress and learning. Teachers assess student learning and progress in the classroom through formative and summative assessments. Students are also instructed by teachers to assess their own learning through self-monitoring strategies in classes.

Underlying ASA's grading philosophy is a focus on learning. The learning that students acquire over the term is more important than report card marks. Here are some examples of questions to ask your students about their learning: What has been challenging?

- What skills have you learned so far?
- How have you overcome these challenges?

0

What are you proud of? What have you enjoyed most?

0

- Can you talk to me about how you 0 learn best?
- Tell me about a goal you achieved 0 this term.
- What are your current goals?
- What kind of support do you need 0 to be successful?



2018-19 Standards-Based Report Card

Student Name:

Teacher Name:

Reporting Key

Mastery Level

- 4 = Success at more complex content
- 3 = Success at target learning goal
- 2 = Success at simpler content
- 1 = With help, partial success at score 2 and 3 content
- 0 = With help, partial success at score 2, but not score 3

content

NA = Not Assessed/Addressed this Period

Trimester	T1	T2	T3
Absences			
Tardies			

Citizenship	T1	T2	Т3
	Mastery Level		
Trust your instincts			
Keep your den clean			
Stay on track			
Howl with your friends			
Be a leader			

English Language Arts / Literacy	T1	T2	T3
	Mastery Level		evel
Reading Literature			
Reading Informational Text			
Writing			
Speaking and Listening			
Language			

Mathematics	T1	T2	T3
	Mastery Level		evel
The Number System			
Expressions and Equations			
Functions			
Geometry			
Statistics and Probability			

Student ID:

Science	T1	T2	T3
	Mastery Leve		level
Life Science			
Earth & Space Science			
Physical Science			
Technology			
Engineering			

Social Studies	T1	T2	Т3
	Mastery Level		
US History and Geography: Growth and Conflict			

Performing Arts	T1	T2	T3
	Mastery Level		evel
Artistic Perception			
Creative Expression			
Historical and Cultural Context			

Physical Education	T1	T2	T3
	Mastery Level		evel
Knowledge of physical fitness			
Participation in physical activities			

Spanish	T1	T2	T3
	Mastery Level		evel
Content			
Communication			
Cultures			
Structures			



2018-19 Standards-Based Report Card

Reporting Key

- A = Exceeds Standard (3.00-4.00)
- B = Meets Standard (2.50-2.99)
- C = Nearly Meets Standard (2.00-2.49)
- D = Does Not Yet Meet Standard (1.00-1.99)
- F = Does Not Yet Meet Standard (Below 1.00)

Final Term Grades	T1	T2	T3
Citizenship			
English Language Arts / Literacy			
Mathematics			
Science			
Social Studies			
Physical Education			
Spanish			

Grades

Grades are an average score of mastery achieved for each learning target within the content area.

A = Student exceeds grade level standards, demonstrating broad and indepth understanding of complex concepts and skills embedded in the standards

B = Student meets grade level standards, demonstrating thorough understanding of concepts and skills embedded in the standards

C = Student nearly meets grade level standards, demonstrating basic understanding of concepts and skills embedded in the standards

D = Student has not yet met grade level standards, demonstrating minimal understanding of concepts and skills embedded in the standards

F = Student has not yet met grade level standards, demonstrating no understanding of concepts and skills embedded in the standards

Commonto

Trimester 1	Trimester 2	Trimester 3
Timester 1	Timester 2	Timester 5

Standards-Based Grading

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By using a standards-based grade book system, teachers track student proficiency progress and learning. Teachers assess student learning and progress in the classroom through formative and summative assessments. Students are also instructed by teachers to assess their own learning through self-monitoring strategies in classes.

Underlying ASA's grading philosophy is a focus on learning. The learning that students acquire over the term is more important than report card marks. Here are some examples of questions to ask your students about their learning: What has been challenging?

- What skills have you learned so far?
- How have you overcome these challenges?

0

What are you proud of? What have you enjoyed most?

0

- Can you talk to me about how you 0 learn best?
- Tell me about a goal you achieved 0 this term.
- What are your current goals?
- What kind of support do you need 0 to be successful?



Student Name:							
Teacher:	G	arade:	K	Mid-trimester:	□1st	$\Box 2nd$	□3rd

Trimester	Count
Absences	
Tardies	

Standard	Meeting/ Exceeding Standard	Near/ Below Standard	Comments
		Cit	tizenship
Trust your instincts			
Keep your den clean			
Stay on track			
Howl with your friends			
Be a leader			
	E	nglish Langu	uage Arts / Literacy
Reading Literature			
Reading Informational Text			
Reading Foundational Skills			
Writing			
Speaking and Listening			
Language			
		Mat	thematics
Counting and Cardinality			
Operations and Algebraic Thinking			
Number and Operations Base Ten			
Measurement and Data			
Geometry			

Standard	Meeting/ Exceeding Standard	Near/ Below Standard	Comments				
Science							
Life Science							
Earth & Space Science							
Physical Science							
Technology							
Engineering							
		Soci	al Studies				
Learning and Work Now and Long Ago							
		Perfo	rming Arts				
Artistic Perception							
Creative Expression							
Historical and Cultural Context							
		Physic	al Education				
Development of motor skills							
Participation in physical activities							
		Μ	andarin				
Content							
Communication							



Student Name:					
Teacher:	Grac	le: 1	Mid-trimester:	1st □2nd	□3rd

Trimester	Count
Absences	
Tardies	

Standard	Meeting/ Exceeding Standard	Near/ Below Standard	Comments			
Citizenship						
Trust your instincts						
Keep your den clean						
Stay on track						
Howl with your friends						
Be a leader						
	Er	glish Lang	uage Arts / Literacy			
Reading Literature						
Reading Informational Text						
Reading Foundational Skills						
Writing						
Speaking and Listening						
Language						
		Mat	thematics			
Operations and Algebraic Thinking						
Number and Operations Base Ten						
Measurement and Data						
Geometry						

Standard	Meeting/ Exceeding Standard	Near/ Below Standard	Comments					
	Science							
Life Science								
Earth & Space Science								
Physical Science								
Technology								
Engineering								
	Social Studies							
A Child's Place in Time and Space								
		Perfo	rming Arts					
Artistic Perception								
Creative Expression								
Historical and Cultural Context								
		Physic	al Education					
Development of motor skills								
Participation in physical activities								
		Μ	andarin					
Content								
Communication								



Student Name:						
Teacher:	Grac	de: 2	Mid-trimester:	1st	$\Box 2nd$	□3rd

Trimester	Count
Absences	
Tardies	

Standard	Meeting/ Exceeding Standard	Near/ Below Standard	Comments
		Cit	izenship
Trust your instincts			
Keep your den clean			
Stay on track			
Howl with your friends			
Be a leader			
	Er	glish Lang	uage Arts / Literacy
Reading Literature			
Reading Informational Text			
Reading Foundational Skills			
Writing			
Speaking and Listening			
Language			
		Mat	thematics
Operations and Algebraic Thinking			
Number and Operations Base Ten			
Measurement and Data			
Geometry			

Standard	Meeting/ Exceeding Standard	Near/ Below Standard	Comments				
Science							
Life Science							
Earth & Space Science							
Physical Science							
Technology							
Engineering							
		Soci	al Studies				
People Who Make a Difference							
		Perfo	rming Arts				
Artistic Perception							
Creative Expression							
Historical and Cultural Context							
		Physic	al Education				
Development of motor skills							
Participation in physical activities							
		Μ	andarin				
Content							
Communication							



Student Name:					
Teacher:	Grad	de: 3	Mid-trimester:	st □2nd	□3rd

Trimester	Count
Absences	
Tardies	

Standard	Meeting/ Exceeding Standard	Near/ Below Standard	Comments
		Cit	izenship
Trust your instincts			
Keep your den clean			
Stay on track			
Howl with your friends			
Be a leader			
	Er	glish Lang	uage Arts / Literacy
Reading Literature			
Reading Informational Text			
Reading Foundational Skills			
Writing			
Speaking and Listening			
Language			
		Mat	thematics
Operations and Algebraic Thinking			
Number and Operations Base Ten			
Measurement and Data			
Geometry			

Standard	Meeting/ Exceeding Standard	Near/ Below Standard	Comments				
Science							
Life Science							
Earth & Space Science							
Physical Science							
Technology							
Engineering							
		Soci	al Studies				
Continuity and Change							
		Perfo	rming Arts				
Artistic Perception							
Creative Expression							
Historical and Cultural Context							
		Physic	al Education				
Development of motor skills							
Participation in physical activities							
		Μ	andarin				
Content							
Communication							



Student Name:							
Teacher:	Gr	rade:	4	Mid-trimester:	□1st	$\Box 2nd$	□3rd

Trimester	Count
Absences	
Tardies	

Standard	Meeting/ Exceeding Standard	Near/ Below Standard	Comments
		Cit	izenship
Trust your instincts			
Keep your den clean			
Stay on track			
Howl with your friends			
Be a leader			
	Er	nglish Langu	uage Arts / Literacy
Reading Literature			
Reading Informational Text			
Reading Foundational Skills			
Writing			
Speaking and Listening			
Language			
		Mat	hematics
Operations and Algebraic Thinking			
Number and Operations Base Ten			
Number and Operations - Fractions			
Measurement and Data			
Geometry			

Standard	Meeting/ Exceeding Standard	Near/ Below Standard	Comments					
	Science							
Life Science								
Earth & Space Science								
Physical Science								
Technology								
Engineering								
		Soci	al Studies					
California: A Changing State								
		Perfo	rming Arts					
Artistic Perception								
Creative Expression								
Historical and Cultural Context								
		Physic	al Education					
Development of motor skills								
Participation in physical activities								
		S	panish					
Content								
Communication								
Cultures								
Structures								



Student Name:					
Teacher:	Grad	le: 5	Mid-trimester: 1	t □2nd	□3rd

Trimester	Count
Absences	
Tardies	

Standard	Meeting/ Exceeding Standard	Near/ Below Standard	Comments
		Cit	izenship
Trust your instincts			
Keep your den clean			
Stay on track			
Howl with your friends			
Be a leader			
	Er	glish Lang	uage Arts / Literacy
Reading Literature			
Reading Informational Text			
Reading Foundational Skills			
Writing			
Speaking and Listening			
Language			
	•	Mat	thematics
Operations and Algebraic Thinking			
Number and Operations Base Ten			
Number and Operations - Fractions			
Measurement and Data			
Geometry			

Standard	Meeting/ Exceeding Standard	Near/ Below Standard	Comments
			Science
Life Science			
Earth & Space Science			
Physical Science			
Technology			
Engineering			
		Soci	al Studies
US History and Geography: Making a New Nation			
		Perfo	rming Arts
Artistic Perception			
Creative Expression			
Historical and Cultural Context			
		Physic	al Education
Development of motor skills			
Participation in physical activities			
		S	panish
Content			
Communication			
Cultures			
Structures			



Student Name:							
Teacher:	Gi	rade:	6	Mid-trimester:	□1st	$\Box 2nd$	□3rd

Trimester	Count
Absences	
Tardies	

Standard	Meeting/ Exceeding Standard	Near/ Below Standard	Comments
			Citizenship
Trust your instincts			
Keep your den clean			
Stay on track			
Howl with your friends			
Be a leader			
		English La	nguage Arts / Literacy
Reading Literature			
Reading Informational			
Text			
Writing			
Speaking and Listening			
Language			
		Ν	Mathematics
Ratios and Proportional			
Relationships			
The Number System			
Expressions and Equations			
Geometry			
Statistics and Probability			

Standard	Meeting/ Exceeding Standard	Near/ Below Standard	Comments
			Science
Life Science			
Earth & Space Science			
Physical Science			
Technology			
Engineering			
		S	ocial Studies
World History and Geography: Ancient Civilizations			
		Pe	rforming Arts
Artistic Perception			
Creative Expression			
Historical and Cultural Context			
		Phy	sical Education
Development of motor skills			
Participation in physical activities			
			Spanish
Content			
Communication			
Cultures			
Structures			



Student Name:					
Teacher:	Grade	e: 7	Mid-trimester: 1st	$\Box 2nd$	□3rd

Trimester	Count
Absences	
Tardies	

Standard	Meeting/ Exceeding Standard	Near/ Below Standard	Comments			
Citizenship						
Trust your instincts						
Keep your den clean						
Stay on track						
Howl with your friends						
Be a leader						
		English La	nguage Arts / Literacy			
Reading Literature						
Reading Informational Text						
Writing						
Speaking and Listening						
Language						
		Ν	Mathematics			
Ratios and Proportional Relationships						
The Number System						
Expressions and Equations						
Geometry						
Statistics and Probability						

Standard	Meeting/ Exceeding Standard	Near/ Below Standard	Comments
			Science
Life Science			
Earth & Space Science			
Physical Science			
Technology			
Engineering			
		S	ocial Studies
World History and Geography: Medieval and Early Modern Times			
		Pe	rforming Arts
Artistic Perception			
Creative Expression			
Historical and Cultural Context			
		Phy	rsical Education
Knowledge of physical fitness			
Participation in physical activities			
			Spanish
Content			
Communication			
Cultures			
Structures			



Student Name:							
Teacher:	G	rade:	8	Mid-trimester:	□1st	$\Box 2nd$	□3rd

Trimester	Count
Absences	
Tardies	

Standard	Meeting/ Exceeding Standard	Near/ Below Standard	Comments		
Citizenship					
Trust your instincts					
Keep your den clean					
Stay on track					
Howl with your friends					
Be a leader					
English Language Arts / Literacy					
Reading Literature					
Reading Informational Text					
Writing					
Speaking and Listening					
Language					
Mathematics					
The Number System					
Expressions and Equations					
Functions					
Geometry					
Statistics and Probability					

Standard	Meeting/ Exceeding Standard	Near/ Below Standard	Comments		
	Science				
Life Science					
Earth & Space Science					
Physical Science					
Technology					
Engineering					
Social Studies					
US History and Geography: Growth and Conflict					
	Performing Arts				
Artistic Perception					
Creative Expression					
Historical and Cultural Context					
Physical Education					
Knowledge of physical fitness					
Participation in physical activities					
Spanish					
Content					
Communication					
Cultures					
Structures					